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Topic A in Tinsel Town

Page 21

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Thursday September 27 1990

World News

Bonn warns East German jobless total may hit 2m

The East German economy will remain in steep decline for several months at least after German unification next week, with unemployment possibly reaching 2m, a Bonn official said. Otto Schlecht, state secretary in the West German Economics Ministry, said the economic slump in the East was not likely to bottom out until the first half of next year. Page 16

India violence

At least six people were killed and several others injured in a series of violent clashes across north India over a government plan to reserve more jobs for low-caste Hindus. Page 3

Religious freedom

The Soviet parliament approved in principle a new law on religion and the freedom of conscience, marking an end to decades of state persecution. Page 16

Pöhl warning

West Germany will not relax its strict anti-inflationary policy stance when revitalising the East German economy, Karl Otto Pöhl, the Bundesbank president, told the IMF World Bank meeting. Page 4

Honecker spared

Lothar de Maizière, East German prime minister, said legal prosecution of Erich Honecker, the country's former leader, was unlikely after German unification. Page 6

Rice protest

Japanese farmers, carrying scarecrows to ward off US trade negotiators, marched through Tokyo demanding the government maintain a ban on rice imports. Page 7

Greeks strike

Greek industry was paralysed when more than a million workers began their third 48-hour strike in protest against a government-imposed austerity programme. Page 15

Cuban shortages

Cuba extended rationing of food, clothes and household items and restricted sales of prized electrical goods in a further sign that it was suffering from the disruption of Soviet imports. Page 15

Manila bombing

Philippine rebels threw dynamite at the Coca-Cola and Pepsi Cola bottling plants during attacks in Manila. There were no casualties. Page 15

Shutto ruling

Ousted prime minister Benazir Bhutto's supporters hailed a court decision to overturn last month's dissolution of one of Pakistan's four provincial assemblies. Page 3

Cambodia setback

Cambodian premier Hun Sen told a rally that attempts to bring peace to the country had stalled and blamed guerrilla groups for rejecting the plan proposed by their own leader, Prince Norodom Sihanouk. Page 3

Istanbul shooting

Hiram Abas, former deputy head of Turkish intelligence who played a major role in military coups in 1971 and 1980, was shot dead in Istanbul. Page 3

Novelist dies

Alberto Moravia, Italy's best-known contemporary novelist, died aged 82. Page 3

Cocaine killing

Gunmen killed 18 people at a ranch in Colombia in what officials believe is a feud between cocaine cartels. Page 3

Tokyo troops move

The Japanese government is planning legislation that will allow Japan to dispatch military personnel overseas for the first time since World War II, to join a proposed United Nations Peace Corps. Page 3

Business Summary

Nikkei drops 1,000 points on its ninth worst day

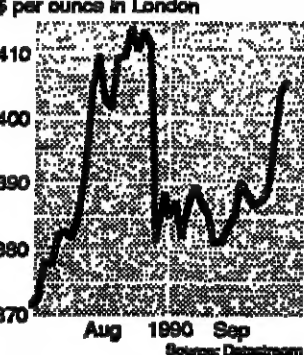
The Nikkei average suffered its ninth largest single-day decline of more than 1,000 points, falling well below the key resistance level of 23,000. Selling gathered pace after the mid-session to take the index down a net 1,087.70 to end at 22,550.52. This wiped out over 2 1/4 years' of gains and many leading issues reached year lows. Back Page, Section II

GOLD

closed slightly ahead on London bullion market after dipping below \$400 a fine ounce. Traders said volatility was linked to fluctuations in crude oil prices. Gold futures

Gold price

\$ per ounce in London



on Comex were also volatile: by mid-session the active December contract was at \$412 an ounce after dipping to \$404 earlier. Page 32

US BUDGET: More than 1m employees of federal government may face suspension without pay for up to three days a week from Monday unless a breakthrough is reached in budget deficit talks. Page 16

RODAMCO: Shares in Dutch property investment fund owned by the Robeco group fell heavily on the Amsterdam bourse when the market was first able to react to Monday's news that Rodamco has suspended policy of re-buying its shares at net asset value. Page 15

HOLDERRBAN Financière Glaris of Switzerland, holding company for world's leading cement manufacturing group, announced a takeover offer for Australia's Queensland Cement. Page 17

US banking system should be reformed to end structural restrictions, according to William Seligman, chairman of Federal Deposit Insurance Corporation (FDIC). Page 16

CERUS, French holding company controlled by Carlo de Benedetti, has shed a further 4.4 per cent of stake in Société Générale de Belgique (La Générale). Page 17

SOUTH African financial institutions - Allied, United, Sage and Volkskas - are discussing merging their interests into a new diversified financial services group. Page 21

EPEDA-Bertrand Faure, diversified French car-seat maker, is to become sectoral leader after an acquisition in West Germany and a joint venture in Canada. Page 20

NORWAY has suspended negotiations on plan to supply natural gas to Sweden to allow time for the Swedish government to reach agreement on its energy policy. Page 32

BRITISH government may abolish some or all of its rules restricting new carriers from offering air services out of congested London airports in a move to increase competition. Page 16

BRAZIL has not ruled out making an interest payment to negotiators banks while negotiations take place over a comprehensive debt restructuring package. Ms Zelia Cardoso de Mello, the country's economy minister, said. Page 4



Alan Bond: retirement is unlikely to be peaceful

Bond resigns, brings era to an end

By Kevin Brown in Sydney

MR ALAN BOND resigned yesterday from the board of Bond Corporation Holdings, more than two months after offering to quit as an inducement to creditors to accept a reconstruction of the group. Mr Bond's departure marks the end of a 20-year period in which he set out to conquer the world with A\$10bn (\$3.3bn) of borrowed money, and lost. He is expected to retire to his mansion in Perth, Western

Australia to await the dismemberment of the group by its creditors.

Two other directors - Mr Tony Oates and Mr Peter Mitchell - resigned with Mr Bond, although the group said all three would remain as consultants until the restructuring was completed.

The Australian Stock Exchange is understood to have demanded the resignations of the three men as the

price for allowing Bond Corporation to retain its listing.

Mr Peter Lucas, the Bond Corporation director who has handled negotiations with creditors and the exchange, was appointed chairman.

Mr Lucas, who is understood to be the only Bond Corporation director who has the confidence of creditors, said Mr Bond's resignation was "a fulfilment on Alan's part of what he said he was prepared to do."

However, Mr Bond's retirement is unlikely to be peaceful. Bond Corporation, which has sold many of its holdings but still has interests in brewing, mining and the media, is being investigated by the National Companies and Securities Council, the corporate affairs watchdog, as well as a special investigator appointed by the West Australian state parliament. Background, Page 18

Major says future price levels hold key to early British entry into ERM

By Peter Norman in Washington and Allison Smith in London

MR JOHN MAJOR, Britain's chancellor of the exchequer, yesterday sought to disarm criticism of the London government's economic policy with a speech clearing the way for early UK entry into the exchange rate mechanism of the European Monetary System.

In one of the clearest statements yet of the timing of the proposed move, Mr Major said future movements in price levels between the UK and its European partners would be the key factor. His speech to the annual meeting of the International Monetary Fund and World Bank in Washington, however, failed to halt a fall in sterling.

The pound, which has recently strengthened on positive statements on the UK's ERM entry, fell 0.7 on its trade-weighted index to \$1.1. It lost half a penny against the DM to close at DM2.8300, and against the dollar, sterling lost

more than a cent, finishing at \$1.8640. The fall in the pound underlined general concern about the outlook for the UK economy.

Meanwhile, Mrs Margaret Thatcher, the British prime minister, restated the government's commitment not to reduce interest rates. They would remain high "until their job is done", she told a meeting of Welsh businessmen.

Mr Major said inflation in Britain was about to peak and would diminish sharply next year after a short delay. At a press conference Mr Major declined to specify whether this meant Britain could join the ERM before inflation peaked. Britain would join the ERM when it was in a position to make a success of it.

However, there has been a growing feeling among senior officials in other EC countries attending the meeting that the UK's ERM entry could take place in the next few

weeks. Mr Major's statement added to this impression. For other industrial countries, crisis in the Gulf would inevitably bring higher inflation and slower growth.

In the short run, higher oil prices were likely to feed more quickly into the measured inflation rate in Britain than elsewhere because the government had not sought to prevent or delay the market's response to events in the Gulf.

He warned that Britain faced "the most difficult few months" in the current business cycle, with inflation continuing high while activity weakened and unemployment rose.

He stressed that full membership of the ERM was no panacea and that pain could not be avoided in reducing inflation. However, in time low inflation would lead to stronger growth and lower unemployment, he said.

Mr Major said that the ERM

had credibility as a counter-inflationary weapon. "But what matters here is less the difference between headline figures, which measure what has happened over the last 12 months, than the prospective movements of price levels from now on," he said.

Mr Major also called on western creditor nations in the Paris Club to support his four-point plan for easing the official debt burden of the poorest developing nations.

He said his proposals, which have been called the Trinidad and Tobago terms, won support from Commonwealth finance ministers, the IMF, World Bank, the secretary general of the United Nations and a large number of countries. He said he hoped the US would support his plans.

In North Wales, Mrs Thatcher delivered a stern warning to British business, saying that it should stop paying itself too much and that

interest rates would remain high for some time.

Her comments were seen as a rebuff to Mr John Banham, the director general of the Confederation of British Industry (CBI), who earlier this week called for a cut in interest rates to avert recession.

Mrs Thatcher criticised the media as "voices of gloom" interpreting every economic statistic as "heralding the onset of a major economic downturn."

"Britain has tried soft options before and they only landed us in greater difficulty," Mrs Thatcher said. She called on business itself to help bring about an early reduction in inflation.

IMF/World Bank meeting, Page 4; BT and engineering industry expect redundancies, Page 7; September marks the month of fall, Page 8; Economic viewpoint, Page 15; London stock exchange, Page 33; Currencies, Page 40

Japanese banks support tunnel refinancing

By Andrew Taylor in London and Michio Nakamoto in Tokyo

THE SHORTFALL on the £2bn (\$3.8bn) of additional loans needed to complete the Channel tunnel project between Britain and France has narrowed to less than \$800m as more Japanese banks have agreed to provide extra finance.

The support of the 33 Japanese banks, which contributed a quarter of the £5bn originally raised in 1987 by Eurotunnel, the Anglo-French consortium building the tunnel, is crucial to the refinancing. Many of the banks have been reluctant to provide additional loans.

About half the Japanese banks have now decided to support the refinancing following

the extra finance. The 32 banks leading the syndicate of 210 international banks which have funded the project.

A further dozen Japanese banks are understood to have agreed to provide additional loans if certain conditions are met. This still leaves about half a dozen banks declining to contribute new loans.

The new money is required to meet the estimated cost of the project which since 1987 has risen from £4.7bn to more than £7.5bn.

The shortfall on the additional loans has been reduced from about \$900m in August, when Eurotunnel announced it was having difficulty in raising

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Polly Peck mystery deepens as detailed account still awaited

By Clay Harris and David Barchard in London

THE MYSTERY surrounding Polly Peck International deepened yesterday as directors, meeting for a sixth consecutive day, again failed to issue a statement. Trading in the company's shares, suspended last week, cannot resume until a statement is made.

The consumer electronics, fruit trading and leisure group, gave no explanation for its continued silence. Last Friday it promised a detailed statement by early this week.

The company is believed to have forwarded a draft statement to the London stock exchange's quotations panel yesterday morning, without receiving a satisfactory reply by last night.

The uncertainty contributed to a 10 per cent fall in the share price of Standard Chartered, one of Polly Peck's main bankers. It has disclosed it has exposure of about \$50m (\$94m). Polly Peck shares were suspended last Thursday after police attached to the Serious Fraud Office searched the offices of South Audley Management, a company associated

with the Nadir family. The SFO also interviewed Mr Asil Nadir, the company's chairman, for several hours.

Failure to find a route out of the current impasse, which may reflect either internal deadlock or disagreement with the stock exchange, would raise the prospect that Mr Nadir could leave one or both of his positions of chairman and chief executive.

The board, in that case, might want to appoint an eminent external figure as chairman. However, Mr Mark Ellis, corporate development director, and Mr David Fawcus, who next Monday is to move from the position of finance director to that of deputy chief executive, would expect to play key roles, at least in transition.

Polly Peck has total borrowings of about \$240m, 80 per cent more than its market capitalisation at last week's suspension price. Standard Chartered said yesterday: "We have dealt with Polly Peck for a considerable period of time, though we only became a major adviser to

them at the time of the Del Monte purchase last year." Two other large UK banks, Midland and National Westminster, said they had relatively small amounts of lending to Polly Peck, while Barclays said it had none at all. Lloyds declined to comment on its possible exposure.

Barclays is believed to have ended all its exposure to Polly Peck more than three years ago, although yesterday it would give no reason for having done so. Its subsidiary, Barclays de Zoete Wedd, acts as joint broker to Polly Peck.

Among non-UK banks, Société Générale of France is believed to have lent to Polly Peck. In another development, the sale of 450,000 Polly Peck shares during Mr Nadir's brief buy-out approach in August was disclosed, six weeks after the deal had been announced.

The disclosure was made from Switzerland by a company called Blade Explorations. Group sought Swiss residence for Nadir, Page 24

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Why Kaifu's New York jaunt threatens to be a nightmare

Rampant anti-Japanese sentiment in the US fuelled by Japan's procrastination over the Gulf threatens to mar tomorrow's visit by Mr Toshiki Kaifu, the Japanese prime minister. Page 3

MARKETS

STERLING	DOLLAR	STOCK INDICES
New York lunchtime:	New York lunchtime:	FT-SE 100:
\$1.8710	DM1.56475	2,000.0 (+0.8)
London:	FF5.2370	FT Ordinary:
\$1.8640 (1.8765)	SPR1.3010	1,532.8 (+6.0)
DM2.8300 (2.935)	Y138.85	FT-A All-Share:
FF2.810 (2.8250)	DM1.5720 (1.5840)	968.97 (+0.2%)
SPR2.4425 (2.440)	FF5.2825 (5.2850)	New York lunchtime:
Y255.75 (257.50)	SPR1.3110 (1.3005)	2,455.09 (-29.95)
E index \$3.1 (33.8)	Y137.20 (137.25)	S&P Comp
GOLD	Tokyo close: Y137.40	304.09 (-4.17)
New York: Comex Dec	US 3-month rate:	Tokyo Nikkei
\$412	Fed Funds 8 1/4%	22,250.02 (-1,108.70)
London:	3-month Treasury Bill:	LONDON SECURITIES
\$405.375 (404.25)	yield: 7.57%	2-month interbank:
SEA OIL (Argus)	Long Bond:	closing 14 1/2% (same)
Brent 15-day NOV	96 1/2	Life long gift future:
\$38.10 (37.85)	yield: 8.13%	Dec 81 1/2 (82 1/2)
Chief price changes		
yesterday: Page 17		

CRISIS IN THE GULF

Hurd calls for regional security system in Gulf

By Robert Mauthner and Michael Littlejohns in New York

MR Douglas Hurd, the British foreign secretary, yesterday backed the idea of a new regional security structure for the Middle East after Iraq withdrew from Kuwait.

Addressing the UN General Assembly, he said it was for the states of the region themselves to decide how this should be done. "No-one will attempt to impose the system on them," he said.

He cited as a good example the Conference on Security and Co-operation in Europe, which allows 35 nations to conduct a political dialogue and establish common principles ranging from respect for borders to questions of human rights.

"There is transparency through confidence and security-building measures," Mr Hurd said. All of this means that states could increasingly trust one another and feel secure.

In this context, Mr Hurd said that while Iraq's occupation of Kuwait dominated world attention, this must not be allowed to obscure the need to find a just solution to other issues in the region, particularly that of the Palestinians.

"We have no intention of for-

getting that unfinished business," he said. "But any solution to that problem will have to rest on respect for international law and of engagements entered into."

It was clear that the chances of a more secure world order depended directly on the success of the international coalition in bringing about Iraqi withdrawal from Kuwait. "How we act now will shape the next decade," he said.

Mr Hans-Dietrich Genscher, the West German foreign minister, said in his address that the United Nations was at "an historic hour" and its peace-keeping potential under the charter must be fully exhausted.

The UN's task in this decade was to develop further the international legal system in order to ensure mankind's survival. "Never before was a generation's responsibility for the future greater," he said. "But never before were there such opportunities for new thinking and new action."

Fresh systems of co-operation and securing peace, both global and regional, were needed.

UK petrol distributors hold fire on price rise

By Steven Butler

BRITAIN's main petrol distributors yesterday held pump prices steady and defied expectations that they would match the increase announced on Tuesday by Texaco.

The Texaco increase - up 7.5p a gallon for four-star to 241.4p - followed the sharp increase in spot market crude and petrol prices on Monday. Spot market prices however were weaker on Tuesday. Yesterday other companies said they were waiting for a trend to be established before deciding whether to put up prices.

Prices fell again yesterday morning following the release of the weekly American Petroleum Institute stock report, which showed an unexpected 5.28m barrel increase in US petrol stocks in primary inventory. US stocks are now higher than a year ago, while demand is expected to be weak.

Distillate fuel stocks rose by 8.2m barrels, while crude oil inventories fell by 5.75m barrels. Refinery utilisation also fell from 94 per cent of capacity to 92.5 per cent, while crude oil imports dropped from 5.63m b/d to 5.67m b/d.

Economists at the Royal Bank of Scotland said mid-Sep-



Hedged trading on the International Petroleum Exchange in New York yesterday

Tony Andrews

tember spot market petrol prices would justify a forecast price of 240p a gallon, about 10p higher than most actual prices.

They also defended the behaviour of the oil companies and argued that they had in fact subsidised motorists over the past two months.

"Indeed, if a criticism were to be made of the oil companies it is that their subsidisation of the motorist over the last two months is counterproductive. The price mechanism is one of the most effective methods of regulating demand for a product," they said.

"As world oil supplies are threatened it is better to choke off demand than to be faced with a physical supply shortfall which could lead to a rundown of strategic oil stocks and put the world even more at the mercy of Opec producers such as Iran and Libya."

Saddam could 'lash out' warns Cheney

By Lionel Barber in Washington

PENTAGON officials said yesterday that the USS Independence, with 70 attack jets, would soon join other naval forces in the Gulf, the first time a US aircraft carrier had moved into the narrow strategic waterway since the mid-1970s.

Throughout the Gulf crisis, Mr Bush has stressed that he wishes to pursue diplomatic and economic sanctions as part of a collective effort to force Iraq to abandon its conquest of Kuwait and allow the legitimate regime to be restored.

The UN Security Council's vote on Tuesday in support of an air embargo is a further step towards tightening the economic blockade. Though Mr Cheney said he did not expect US air forces to enforce the sanctions.

The resolution forbids the shooting down of aircraft, even if they are suspected of sanctions-busting.

Mr Bush is prepared to give sanctions time to work, but not indefinitely. At some point, he will review them and decide whether to take further, possibly military measures.

War fever in Washington has calmed, and most informed observers believe that the US and allied forces will not be ready to attack Iraq until November.

Jordan bans last Iraqi air link after UN embargo

By Our Foreign Staff

JORDAN said yesterday that it was cutting Iraq's last regular air link after the United Nations added an air traffic embargo to the network of sanctions over Baghdad's invasion of Kuwait.

The statement by Foreign Minister Marwan Qassem in Amman of two Iraqi Airways flights from Baghdad carrying passengers who included expelled diplomats.

Earlier, Jordan had been unsure whether passenger flights were covered by the ban. The UK Foreign Office yesterday said they could continue unless they were carrying prohibited cargo.

Mr Qassem said that since sanctions against Iraq were

adopted last month Jordan had allowed "a minimum number of flights by the Iraqi Airways due to humanitarian considerations, facilitating the movement of foreign nationals from Iraq and Kuwait."

"However, those flights will now be terminated in accordance with Security Council resolution 678," he said.

The UN Security Council voted 14-1 in favour of imposing the air embargo to shore up the existing prohibition on land and sea trade with Iraq.

The council permitted only humanitarian cargo, including food and medical supplies. Air-lifts to evacuate foreigners stranded or held hostage in Iraq and Kuwait are allowed under the resolution.

NEWS IN BRIEF

PLO seeks Soviet backing for UN call

THE Palestine Liberation Organisation is seeking Soviet support for a Security Council meeting to discuss the Gulf crisis and the Palestinian problem, writes Lennie Anderson in Amman.

Mr Yasser Abed Rabo, a PLO executive committee member who has just returned from Moscow, said yesterday: "Such a discussion could lead to a formula to tackle all of these problems." He said the Soviet Union did not oppose the idea "since it views a connection between all of these problems". But Soviet officials had said the US rejected linkage between solutions to the Gulf crisis and Arab-Israeli problems.

The PLO yesterday also welcomed peace proposals by French President François Mitterrand which suggest broad talks on Middle East issues, including the Arab-Israeli conflict, if Iraq withdraws from Kuwait.

Japan may send forces to Gulf

Japanese MPs will be asked today to consider legislation that would allow non-combatant forces to be sent to the Gulf, writes Ian Rodger in Tokyo. Japan's postwar constitution renounces "the threat or use of force as a means of settling international disputes", ruling out the dispatch of troops (which exist only for self defence).

But the Japanese are aware of the resentment Americans and others feel that Japan is not sharing the human risks of the Gulf operation. The government has tried to get doctors and other professionals to the Gulf but few have volunteered. Mr Toshiki Kaifu, the prime minister, has proposed that Japan establish a new force to be used only for peace-keeping operations authorised by the United Nations. The proposed force, of between 1,000 and 2,000, would be barred from combat duties.

US issues terror warning

The US yesterday warned its European allies that the restoration of ties by several extremist Palestinian organisations to Baghdad had increased the threat of Iraq using terrorism against its western opponents, writes David Buchanan in Brussels.

Mr Morris Eusby, the State Department's co-ordinator for counter-terrorism, briefed Nato ambassadors and counter-intelligence experts from European capitals, and the 16 Nato allies agreed to intensify co-operation in this area.

Nato officials said terrorist groups had started to drift back to Baghdad even before the Gulf crisis, with the Abu Nidal group and Mr George Habbash's Popular Front for the Liberation of Palestine re-opening offices in the Iraqi capital, while Mr Abu Abbas's Palestine Liberation Front had claimed responsibility on Baghdad radio for its May 30 raid on Tel Aviv. Since the Gulf crisis erupted, these links had grown more solid, officials said.

Belgian offer

BELGIUM yesterday offered to add four military transport aircraft and a frigate to its forces in the Gulf and said it could further increase its contribution if needed, AP reports from Brussels.

Belgium already has two mine hunters, a supply warship and two transport aircraft in the Middle East.

Soviet denial

Moscow said yesterday it had 150 experts in Iraq, dismissing US reports of up to 1,000 Soviet military and civilian advisers in the country. Reuters reports from Moscow.

"The Soviet Foreign Ministry says there are only 150 advisers in Iraq," said spokesman Mr Gennady Gerasimov. "Let them prove there are 1,000."

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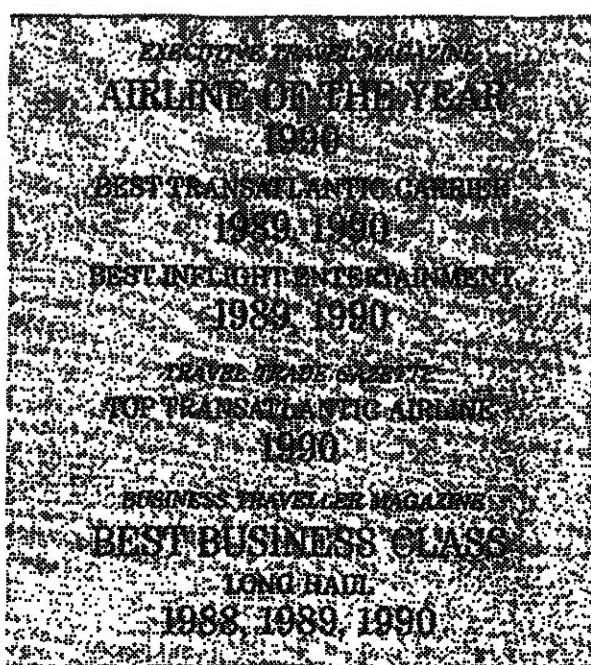
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INTERNATIONAL NEWS

Singh appeals to students to talk on jobs quotas

By K.K. Sharma in New Delhi

MR V.P. Singh, the Indian prime minister, went on national television last night to appeal to students to negotiate with the government, as eight more people were killed and 200 injured in rioting across north India.

The special broadcast was the first the prime minister has made since taking office ten months ago and underlines the gravity of the turmoil he faces over his programme to reserve more government jobs for the lower castes.

Visibly moved, the prime minister said that "in two decades of political life nothing has caused me more professional anguish" than the attempts by students to set fire to themselves, in protest at the job reservation measure.

The main student organisation has refused negotiations with the government until it withdraws its plan to reserve 27 per cent of jobs in government service and the public sector for the backward castes.

Mr Singh noticeably did not offer to do this last night but he said a dialogue was necessary to ensure that job opportunities were expanded and not restricted. He said - in words that held out some possibility of compromise - that he was ready for any steps that were compatible with social justice.

Mr Singh is under heavy pressure from the opposition Congress party and the right-wing Bharatiya Janata Party (BJP) and Marxists which support his National Front government, as well as from within his own ruling Janata Dal, to take action to quell escalating violence over the job reservation scheme.

At least six people died and several others tried to burn themselves to death yesterday, over the plan. Thousands of students continued yesterday to disrupt life in New Delhi and north Indian states by attacking buses, trains and government property.

Mr Singh has so far just authorised Mr S.R. Bommal, president of Janata Dal, to conduct the negotiations. A leading problem is that it is difficult to identify student leaders to negotiate with since the agitation has spread spontaneously to thousands of schools and colleges.

Mr Singh's inability to check the growing violence is also causing concern within his own party. His political rivals such as Mr Chandra Shekhar, who aspires to the prime ministership, and Mr Devi Lal, who was recently dismissed as deputy prime minister, have let it be known they are unhappy with the handling of the issue.

Although offering to discuss ways to increase employment opportunities, Mr Singh said: "Should a situation arise in which I have to choose between a cause that I believe in so intensely and my chair, I will not hesitate for an instant to choose the former".

The reservation issue is certain to dominate the coming parliament session, but its main purpose is to enable president's rule to be extended in Punjab.

President's rule can normally be imposed in a state for a year. In the case of Punjab, however, the constitution has been amended several times to enable it to be extended for four years. The current term of president's rule expires on November 10 and, unless it is extended further through a constitutional amendment, elections must be held in the state.

There is considerable uncertainty over the matter, since a constitutional amendment requires a two-thirds majority in both houses of parliament. Since Mr Singh's National Front is in a minority, it needs the support of Mr Rajiv Gandhi's Congress party to have the amendment passed.

Although Mr Gandhi has questioned whether it is possible to hold fair elections in Punjab, he has not yet promised to support the amending bill since he says the government has no plan to settle the Punjab issue. The session has been called, however, in the expectation that Congress support for the bill will eventually be available.

Kaifu's New York jaunt becomes a nightmare

Ian Rodger reports from Tokyo on results of growing anti-Japan resentment in the US

SPARE A thought for Mr Toshiki Kaifu, the Japanese prime minister. Tomorrow he begins a four-day visit to New York, originally intended to focus on nothing more controversial than the United Nations convention on the rights of the child.

Instead, he will have to spend most of his time trying to overcome widespread public resentment in the US of Japan's delays in deciding measures to contribute to resolving the Gulf crisis.

As if that is not challenge enough, a number of mines have unexpectedly been strewn in his path. A comment last week by Mr Setroku Kajiyama, the Japanese justice minister, that prostitutes in Tokyo's red light district were like blacks in the US, in that both ran down the quality of their respective neighbourhoods, has infuriated many Americans.

Mr Kajiyama has since apologised and the cabinet has called his statement "totally inappropriate", but Mr Kaifu may well be asked to explain why he was not sacked.

Other Americans will be anxious about the possibility that Matsushita Electric Industrial, the giant Japanese electronics group, may take over MCA, a leading Hollywood film maker. It emerged yesterday that the two are in talks and this will undoubtedly be seen in some parts of the US as another attempt by Japan to buy the US soul.

Coincidentally, a long awaited book by Mr Pat Choate, a US economist and lecturer, raising alarms about Japan's lobbying efforts in Washington, is about to be published.

Mr Kaifu's plan for the weekend was



Kaifu: a lucky man

to reach out to US public opinion through television interviews and a press conference. His aides were confident that he could make considerable headway if he just had to deal with the Gulf issue, especially as the government has come up with a \$4bn package of measures, and is planning more. Now that he will have to face several other issues their confidence has thinned.

Mr Kaifu has been extraordinarily lucky since being catapulted from obscurity on the back benches to the

prime minister's office a little over a year ago, as a result of a leadership vacuum in the ruling Liberal Democratic Party following the Recruit bribery scandal.

Although his more powerful colleagues frequently humiliate him he remains popular with the Japanese electorate, so the party bosses have not been able to dump him.

According to a poll taken early this month, his cabinet had a 64.2 per cent support rating, and was still growing in popularity largely due to Mr Kaifu's own credibility.

Mr Kaifu could hardly have expected to run into trouble on relations with the US; it is the one area where he has shown some skill and can claim some personal successes. He has built a strong relationship with President George Bush and used it to good effect, notably in steering the tricky Structural Impediments Initiative (SII) trade negotiations to a successful conclusion last spring.

Meanwhile, the bilateral trade imbalance, a perennial source of friction, has been declining sharply in recent months, leading many Japanese officials to believe that the worst might be over. "We thought Japan-US relations had bottomed out," a weary Japanese government official said early this week.

But Iraq's invasion of Kuwait has cruelly exposed Japan's Achilles' heel - how to deal with an international security issue that requires a collective response.

While the US, the UK and other governments quickly decided on action to deter Iraq from further aggression,

Tokyo agonised for nearly a month over whether or not participation in such an operation would violate its pacifist constitution or upset neighbouring countries.

By then, US public opinion had been roused by congressmen who pointed out the inequity of a situation in which Japan, an economic superpower more dependent than any other developed country on Gulf oil, did nothing, while American forces were risking their lives.

Japanese officials, after some unseemly attempts in the early stages to draw attention to the country's own risks in the crisis, have begun to acknowledge their clumsiness in dealing with security issues.

"We now have a very resilient economic relationship with the US because it is tested regularly," a Japanese foreign ministry official said early this week. "But the security relationship cannot be tested until a crisis occurs. Although we responded with unusual speed this time, the level of expectation was way beyond our capability, so frustrations were raised," he said.

Whether Mr Kaifu can repair the damage to US perceptions of Japan caused by the crisis during his stay in New York this weekend, remains to be seen.

He certainly has a story to tell, and he can be a convincing advocate. But he will undoubtedly think back wistfully to the planning stages of this trip, several months ago, when all that was on his agenda was speech at the world summit for children.

Kashmiri militants killed

INDIAN security forces killed 11 separatist Kashmiri militants and captured 32 near the border with Pakistan, police said, Reuter reports from New Delhi. More than 1,000 people have been killed since the separatist insurgency exploded in January.

Ben Bella sets sail for Algiers

Supporters of former president Mr Ahmed Ben Bella, aged 71 and overthrown in a coup in 1965 but hoping to return to power, yesterday urged Algerians to turn out in their tens of thousands to welcome him home from exile. Reuter reports from Algiers. He will arrive today at Algiers port from Barcelona.

Jail break-out

More than 100 prisoners, including Moslem extremists accused of storming a courtroom, escaped from an Algerian jail yesterday. Reuter reports from Algiers. The prisoners fled at dawn from the jail in Blida, 30 miles south of Algiers. The escapees included at least some of the 37 people arrested after a bloody attack on a courtroom last January in which a policeman and two of the attackers were killed.

Liberia relief ship

A Nigerian cargo ship carrying 1,000 Ghanaian troops and thousands of tonnes of food yesterday sailed to the Liberian capital Monrovia, where people are reported to be starving to death in the civil war, Reuter reports from Freetown. The reinforcements should raise to about 6,000 the number of troops in the five-nation force sent last month under the auspices of the Economic Community of West African States to try to end the nine-month conflict.

Cambodia stalemate

The Phnom Penh government yesterday dug in its heels against "unacceptable demands" from its guerrilla opposition and declared the Cambodian peace process had reached a stalemate once again, Reuter reports from Phnom Penh.

Court judgment in favour of Bhutto is blocked

By Farhan Bokhari in Karachi

PAKISTAN'S Supreme Court yesterday blocked a High Court judgment which briefly restored the provincial assembly of the North West Frontier Province. The earlier judgment had been not only a legal victory but also a moral boost for ousted Prime Minister Ms Benazir Bhutto.

A Supreme Court judge issued a Stay Order in Peshawar, the provincial capital, to override a High Court verdict restoring the assembly as it existed on August 6, before Pakistan's special and provincial assemblies were dissolved.

A full bench of the Supreme Court in Karachi later approved the Stay Order. Earlier in the day the High

Court had given its verdict in response to a petition filed by Mr Afrah Ahmad Khan Sherpao, Peshawar's former provincial chief minister, challenging the dissolution of the assembly.

Government critics were quick to claim this as a big moral and legal victory for Ms Bhutto. Mr Iqbal Haider, a leader of the newly formed People's Democratic Alliance - a coalition of political parties, with Ms Bhutto's PPP as the leading section - said: "It is now proved and established fact that the action of the dissolution of the assembly was without any lawful justification, hence illegal, unconstitutional and of no lawful effect."

Christian groups battle in Beirut

TANK and artillery fire rocked East Beirut yesterday, and machinegun fire raked the streets as rival Christian forces renewed their battle for supremacy, Reuter reports from Beirut.

Street fighting with mortars and machineguns broke out overnight between the Lebanese Forces militia supporting President Elias Hrawi and soldiers loyal to General Michel Aoun, intensifying at dawn into tank and artillery battles.

Security sources said at least four civilians had been wounded in the worst breach in two weeks of a ceasefire called in May. Thousands of troops loyal to President Hrawi have surrounded territory held by Aoun in the last two weeks.

Setback for prosecution in HK corruption trial

By Angus Foster in Hong Kong

THE PROSECUTION against Mr Ronald Li, former chairman of the Hong Kong stock exchange now on trial for corruption offences, received what may emerge to be a considerable setback yesterday.

Prosecutors had hoped to use a tape recording of a stock exchange meeting in 1987 to show Mr Li lied to Mr Robert Fell, a former chief executive of the London stock exchange, who was put in charge of the Hong Kong exchange following the 1987 markets crash.

But Mr K.W. Tsang, the former secretary to the exchange said a key sentence on the tape, recorded before Mr Fell was present, was not Mr Li speaking but, rather, another

member of the exchange committee. The jury is expected to hear the full recording today, when Mr Fell gives evidence. Mr Fell is the final witness for the prosecution, in a case which has been running for nearly four weeks.

Mr Li has pleaded not guilty to two charges of accepting shares in Cathay Pacific Airways and Novell Enterprises, a garment manufacturer, as a reward for assisting with or not preventing the listing of the two companies in 1986 and 1987 respectively.

The court has heard that in both cases Mr Li telephoned the merchant banks advising on the issue and asked for placements of shares.

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IMF/WORLD BANK MEETING

Belgium prepares for 'Big Bang' in January

By Peter Norman in Washington

BELGIUM has fixed the end of January as the date for the next step in liberalising its financial system.

Mr Alfons Verplaetse, governor of the Belgian national bank, in Washington for the annual IMF/World Bank meeting, said Belgium would end its previous policy of fixing interest rates of short-term treasury bills in consultation with the Finance Ministry. Instead it would establish on January 29 a domestic money market similar to those operated by other European nations.

This "big bang" in the Belgian financial system will follow the government's decision this year to link the Belgian franc more closely to the D-Mark and reduce to 10 per cent from 25 per cent the withholding tax on investment income.

While other countries have been worrying about raising interest rates since the Iraqi invasion of Kuwait, earlier this week Belgium cut its short-term interest rate for the fifth time since May. This followed an inflow of \$1.5bn (£850m) of investment capital in August.

Three-month rates now stand at 8.55 per cent, down from just over 10 per cent in May. Premiums over comparable DM rates has shrunk to 0.5 percentage points from 1.9 points.

Mr Verplaetse said Belgium was attracting funds from foreign investors while citizens were also repatriating savings previously held abroad.

On the assumption that oil prices settled at about \$25 a barrel, Mr Verplaetse said inflation in Belgium could rise by about 2 percentage points to between 4 and 4.5 per cent. The current account balance-of-payments surplus, which totalled \$1.4bn in the first eight months of this year, would be cut by between a half and two-thirds.

Brady spells out agenda for Gulf assistance

By Peter Riddell, US Editor, in Washington

THE International Monetary Fund and World Bank should "extend their hands" to assist the frontline countries and other nations affected by the Gulf crisis, Mr Nicholas Brady, the US Treasury Secretary, said yesterday.

Echoing praise for the two groups expressed on Tuesday by President George Bush - in marked contrast to the coolness of the early Reagan years - Mr Brady stressed their long tradition of "confronting, sorting out and overcoming global economic challenges".

In particular, he said, the

IMF should consider the following measures:

● Adjust access to borrowing for a wide range of countries badly affected by the Gulf crisis.

● Disburse more quickly assistance from the compensatory and contingency financing facility (CCFF).

● Widen the coverage of the "compensatory window" to include such costs as pipeline, transit, transportation and construction fees.

● Ensure that either through the compensatory or contingency windows of the CCFF, members can receive financing



to compensate for the higher costs of oil.

Mr Brady said the World Bank should also provide assistance to those countries seriously affected. This could take the form of immediate grant and loan assistance to transport and resettle workers, expansion of the bank's lending programmes, acceleration of disbursements,

and stronger lending to the energy sector.

He was speaking just before the first meeting at the US Treasury of senior financial officials of the Gulf Crisis Financial Co-ordination Group, launched on Tuesday by Mr Bush. The group consists of a wide range of donor countries, including the Group of Seven industrial countries, the European Commission, South Korea and several Gulf states.

It sought yesterday to identify the needs of the frontline states - Egypt, Jordan and Turkey - and co-ordinate the distribution of assistance.

Mr John Major, the British Chancellor of the Exchequer, yesterday welcomed the formation of the group and said there was still uncertainty about "who would give what to whom, when". He expected a mixture of grants and loans and noted the distinction between short-term emergency aid and longer-term aid tied to specific conditions.

Some unease has been voiced by West German and Japanese officials about the pace of the US initiative. They are concerned they may be forced to pledge more money than already promised.

Brazil hints at bank interest payments

By Stephen Fidler in Washington

BRAZIL has not ruled out making an interest payment to commercial banks while negotiations take place over a comprehensive debt restructuring package, Ms Zelia Cardoso de Mello, the economy minister, said.

"Once the negotiations start, we are in business", and an interest payment before a final deal was concluded was a possibility, she said.

Brazil is about \$3.3bn (\$4.4bn) in arrears in interest payments to commercial banks, having made no payments to banks since June last year. Banks have been pressing for some payment to be made before final clearance is given to a \$2bn standby loan from the International Monetary Fund.

Mr Michel Camdessus, the Fund's

managing director, has said he would only recommend that the loan go ahead if he had evidence that negotiations between Brazil and its leading bank lenders were proceeding in good faith. He has not defined this precisely in public.

Brazil's position has been unclear. In some statements officials have

appeared to rule out interest payments until a debt restructuring is finally in place.

Ms Cardoso said the country's foreign exchange reserves were inadequate - at about \$8.5bn or 3 1/2 months of imports - to sustain significant debt payments to commercial banks.

The government was committed to remit profits and dividends totalling \$2bn by the end of the year which, together with scheduled interest payments, meant \$12bn annually in payments abroad. Such sums harmed the country's economic stabilisation programme, she said.

The Gulf crisis would cost Brazil between \$3bn and \$4bn a year, based on oil prices of \$30 a barrel, she said. Iraq was a significant trading partner, and Brazil has had to switch to other oil suppliers, notably Iran and Venezuela.

Government negotiators are expected to hold talks with leading creditor banks, led by Citicory of the US, on October 10. Brazil will seek to gain significant savings from banks under the Brady initiative, the debt-lowering plan

named after Mr Nicholas Brady, US treasury secretary. Up to a quarter of the IMF loan may be set aside to support a reduction of debt or debt service.

Ms Cardoso did not specify the extent of savings the government would seek, but said that although the government was working on one possible solution, any method of reducing the debt burden would be satisfactory. Brazil's aim was to reduce debt servicing to levels it could sustain over the long term.

Brazil also had commitments of \$4bn a year over the next four years to the Paris Club of creditor governments, a result of earlier rescheduled maturities coming due. It needed to reduce these commitments by two-thirds.

Ms Cardoso said that over the next two years the government proposed to privatise almost \$30bn of state assets. It was now finishing its proposals for the conversion of various types of foreign and domestic debt into shares in these companies. Privatisation would start around the new year with the sell-off of some steel, petrochemicals and fertilizer companies.



Zelia Cardoso reserves inadequate

Pöhl rules out relaxation of W German anti-inflation policy

WEST GERMANY will not relax its strict anti-inflationary policy stance when revitalising the East German economy, Mr Karl Otto Pöhl, the Bundesbank president, warned yesterday, writes Peter Norman.

He told the annual meeting of the International Monetary Fund and World Bank that the

transfer of real and financial resources to East Germany would be substantial but would not over-tax West German capabilities.

"It will not be bought by any concessions as far as monetary stability is concerned," he said.

Mr Pöhl predicted that East Germany's conversion to a

market system would contribute favourably to the promotion of economic prosperity throughout the world.

He said the doors were open for companies from other countries to use the new business and investment opportunities and would follow from the unification of Germany on Octo-

ber 3, and that they would be welcome.

Mr Pöhl said the unification process had already led to a substantial reduction of Germany's large current account surplus and that this was clearly in the interests of a better balance in the international payments system.

The current account adjustment reflected mainly increased imports because of high domestic demand in East and West Germany, although the strength of the D-Mark on foreign exchange markets had also played a part.

Steep decline in East's economy, Page 6

Kuwait Inc sets up as world's first offshore country

By Stephen Fidler and Peter Norman

KUWAIT is becoming the first offshore country.

As its finance minister has made clear at the IMF/World Bank annual meeting, Kuwait Inc - estimated to hold at least \$100bn (\$28.7bn) in assets - is far from moribund.

Sheikh Ali Khalifa Al-Sabah insists the country's key institutions continue to function. Kuwait Airways, currently operating through charters and leases, is shortly expected to begin regular services to Cairo.

By the end of the second week of the invasion, the Kuwait Investment Authority was in full control of all its foreign assets. The Kuwait Petroleum Corporation continued to produce, refine and market oil and to look for it, he said.

The central bank was supporting the foreign operations of Kuwaiti banks. The government-in-exile was emphasising the necessity that the Kuwaiti banking system meet all its foreign obligations on foreign exchange and interbank transactions. Banks were in the process of reconstructing their books and "in a matter of weeks, we hope to solve this issue to the utmost satisfaction of the world banking community," the minister said.

Two Kuwait-based development funds "have regrouped skeleton staff and are expected to begin operations soon".

Sheikh Ali pledged \$2.5bn to help countries immediately affected by the crisis, and said other support would be available.

"The World Bank is scratching its head over three of its bond issues - those denominated in Kuwaiti dinars. In one of the early actions after the invasion, Iraq put the Kuwaiti dinar - then worth about \$3.40 - at parity with the relatively worthless and non-convertible Iraqi dinar. This is not an action the

bank can recognise, but it is left with the problem of how to make its interest payments and eventually redeem the three issues.

According to Mr Don Roth, the bank's treasurer, two small interest payments on two privately placed bond issues have already been made, because the bank had cash in the till.

The next payment on KD\$8m in Eurobonds is due next April - and the bank has sufficient Kuwaiti currency around to meet that payment. But Mr Roth will not be drawn on how payments will be made after that and how the bonds will be redeemed if there is no change in the Kuwait situation.

■ Be tantalising, charming but far from informative. If these are the qualities required of a Japanese finance minister, then Mr Ryutaro Hashimoto is acting his part perfectly.

Mr Hashimoto was self-deprecating to the point of coquettishness when he appeared before the press here. As persistent news sleuths tried to find out whether he thought the US was entering recession, he said he felt as if he was "being examined for his doctoral thesis".

After a more than opaque answer, he asked the questioner whether she would give him a passing grade.

Twice during this week's meetings Mr Hashimoto has floated the idea of the world's leading industrial countries exploring ways of achieving greater stability between the currencies of the US, Japan and the European Community. But when questioned about this he insisted he had no thoughts, still less a blueprint in mind.

By contrast, Mr John Major, UK Chancellor of the Exchequer, appears positively candid when ducking questions on the date for UK entry into the exchange rate mechanism.

AMERICAN NEWS

'Substantial' jail term to be urged against Milken

By Nikki Taft in New York

THE US government is urging that Mr Michael Milken, who built up and administered the junk bond operations of Drexel Burnham Lambert, the controversial US investment bank which went into bankruptcy earlier this year, should face "a substantial term of imprisonment".

In a 215-page sentencing memorandum, finally made public in censored form yesterday, it catalogues alleged "other crimes" which it claims should be taken into account in setting a lengthy prison term.

Mr Milken, who is due to be sentenced on Monday, has already pleaded guilty to six felony counts related to unlawful trading and has agreed to pay \$600m in fines and restitution.

In a strong rebuttal, his lawyers have denied these additional charges and also claim that, since they are not admitted, they should have no bearing on the sentence received. This is moot area in US law: an attempt to influence sentencing by introducing evidence of other crimes, not admitted by the defendant, proved unsuccessful in a separate case of insider trading case earlier this year.

However, in this instance, the government lawyers are arguing that the Milken case is "sharply different" because the former Drexel employee has already admitted multiple offences and "a broad conspiracy charge".

"The six charges to which Milken pleaded guilty provide

but a sampling of the larger pattern of criminal activity that permeated Milken's operation of the High Yield Department", claims the memorandum.

The 80 pages which are devoted to allegations of "other crimes" detail the behaviour of Milken and Drexel in transactions such as the proposed Diamond Shamrock/Occidental merger, a bid for Pacific Lumber, arbitrage in Phillips Petroleum when Mr T. Boone Pickens was active in the stock, and the potential acquisition of MGM/UA by Turner Broadcasting System.

Many of the allegations are linked to the activities of Mr Ivan Bosky, the former arbitrageur who has already served a prison term for insider trading.

The lawyers give three reasons for their belief that Milken should face a prison sentence. They claim that his "criminal conduct, as reflected by his guilty plea, is reflected by his 'has scarcely accepted responsibility for his crimes'; and that his sentence 'will be used in criminal courts as a model for how our justice system should treat white collar criminals'."

The reply from Milken's lawyers paints a colourful picture of their client's cosy family life, his involvement with charities and absence of personal gain from the admitted wrongdoing. But the government contends "his good works, however commendable, should not shield him from incarceration".

Mexico poll hit by row on selection procedures

By Richard Johns in Mexico City

THE ruling Institutional Revolutionary Party (PRI) has finally chosen candidates for all 121 municipalities at stake in critical elections scheduled for the State of Mexico on November 11, but only after bitter disputes over selection procedures.

Facing the threat of defeat - if framed is not used to prevent it - by the Party of the Democratic Revolution (PRD) which is contesting districts in the polls for the state legislature, as well as the town halls, less than a quarter of the PRI candidates were approved by the party convention and without dissent about breaches of the new rules.

Others had not been approved because of "lack of documentation" or because of disputes between different factions struggling for control of the party.

Wrangles over candidacies have twice forced the PRI headquarters in Toluca, the most populous state of the union, to bolt its doors to avoid the premises being taken over by protesting rank-and-file members.

In response to what amounts to an embarrassing deadlock the PRI's National Executive Committee has said that all complaints will be heard and committed itself to "free and democratic election of candidates".

"No one will save them from defeat" without genuine popular support, warned Mr Ignacio Pichardo Paez, the governor appointed after his predecessor was dismissed following the crushing defeat suffered by the PRI in the July 1988 presidential and parliamentary elections.

Mr Luis Donaldo Colosio, national president of the PRI, was given three months to implement the changes approved by the National Assembly, but doubts about the resolve at grass-roots level to eliminate old abuses have been reflected in an analysis by Coparmex, the employers' confederation, released at the weekend.

It said that 20 modifications to the party statutes and a simplification of its declaration of principles "may not have much significance", asserting that modernisation of the country and its economy will be "incomplete" without complementary modernisation of its party politics.

De Klerk wins golden opinions in Washington

US support is well ahead of Europe's, writes Lionel Barber

AT THE END of his brief but historic trip to Washington, President F.W. de Klerk wore a smile which suggested a job well done.

The three-day visit, which included an extensive welcome at the White House by President George Bush, exceeded Mr de Klerk's best expectations. "He has displayed an earnestness and identification with change reminiscent of the mid-passage Gorbachev," the Washington Post said yesterday.

Targeting the opinion-formers in the press and Congress was one of Mr de Klerk's main missions; but he was also keen to exploit his audience at the White House, the first official visit by a South African head of state since Jan Smuts came to Washington in 1945.

During his trip, Mr de Klerk came across as an articulate and flexible spokesman for his country, a far remove from some of his bull-headed predecessors. He invoked the name of Dr Martin Luther King; he called the end of the strongest economic and military nation in the world; and he even uttered the words "one man, one vote" - though combined with guarantees to safeguard the white minority in South Africa.

The TV pictures beamed back home of Mr de Klerk and Mr Bush sitting alongside each other in the Oval Office on Monday were suggestive enough, particularly following the crushing defeat suffered by the PRI in the July 1988 presidential and parliamentary elections.

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It said that 20 modifications to the party statutes and a simplification of its declaration of principles "may not have much significance", asserting that modernisation of the country and its economy will be "incomplete" without complementary modernisation of its party politics.

South Africa. More important, however, Mr de Klerk was able to secure a pledge of tangible support for his effort to create a democratic post-apartheid society.

When Mr Bush pronounced the reforms in South Africa "irreversible", he adopted a politically loaded term which puts the US several steps ahead of its European allies. US officials, notably Mr Herman Cohen, the senior State Department official responsible for Africa, believe Washington's move should encourage the ANC to lift some or all of its sanctions, perhaps as early as the end of the year.

This does sound a little brazen; after all, the US is about to press allies when its own hands are tied by the 1986 Comprehensive Anti-Apartheid Act, which sets down five conditions before sanctions can be lifted.

Administration officials say Mr de Klerk has met two

of the conditions - entering into good-faith negotiations with black representatives and lifting the ban on democratic parties. In the coming months, they expect him to fulfil two more: freeing all political prisoners and lifting the state of emergency in Natal province.

The big bonus for Mr de Klerk came when Mr Bush said he would use his executive discretion to modify or suspend the sanctions once a minimum of four out of five conditions are met.

Mr Bush believes this can be done under a "broad" interpretation of the provisions of the act. Critics, notably some of the Congressional Black Caucus, want a "narrow" interpretation insisting that all five conditions are met (including, therefore, the repeal of the



President de Klerk addresses members of Congress in Capitol Hill

Mr de Klerk was able to secure a pledge of tangible support for his effort to create a democratic post-apartheid society.

violence in the townships, but also because it is time for South Africa to play a constructive role on the African continent.

In a speech at the National Press Club on Tuesday, Mr de Klerk picked up this theme and spoke of the need to harness South Africa's economic power to revive the depressed, war-torn economies in the region. It was a good, if rather long-winded effort - but the best was to come.

Asked whether he could foresee a time when the prime minister of South Africa would be black, Mr de Klerk replied that blacks would doubtless fill many important government posts. Then he added: "Might be a prime minister, if there is a prime minister; we don't have one yet."

As Mr Howard Wolpe, chairman of the House Foreign Affairs sub-committee, remarked after meeting Mr de Klerk, it all comes down to the fine print.

Defence sector cushions decline in US orders

US DURABLE goods orders fell by 0.8 per cent in August, less than expected by the markets. However, a sharp rise in defence orders - the first clear reflection of the Gulf crisis - masked a 1.6 per cent fall in civilian orders, writes Anthony Harris in Washington.

Orders for civilian capital goods, generally regarded as the best cyclical indicator, fell 4.4 per cent, apart from aircraft, and durable order books fell 0.3 per cent. Aircraft orders were weak, reflecting financial strain on the airlines. Total civilian capital goods orders fell 11.2 per cent.

The durable goods figures were regarded as consistent with a shallow recession, but other figures suggest a more mixed picture.

Mid-September car sales were higher than expected, at an annual rate of more than 7.9m, indicating inventories are being maintained for the time being at its annual rate of 7.2m, seasonally adjusted.

Personal incomes rose 0.3 per cent in August, as expected, but the savings rate fell, casting doubt over the accepted picture of consumer caution.

Shortfall in Soviet supplies forces Cuban rationing

CUBA'S communist government yesterday extended rationing of food, clothes and household items to eliminate old abuses have been reflected in an analysis by Coparmex, the employers' confederation, released at the weekend.

It said that 20 modifications to the party statutes and a simplification of its declaration of principles "may not have much significance", asserting that modernisation of the country and its economy will be "incomplete" without complementary modernisation of its party politics.

blockade on the island following Fidel Castro's 1989 revolution.

Less than a month ago, the government introduced stringent fuel restrictions and energy-saving measures to offset what it said was a shortfall in Soviet oil and other deliveries.

A sombre official statement published in yesterday's Communist Party daily Granma said the country was entering a special period in time of peace.

This is the government's euphemistic term for a siege economy caused by a sharp fall-off in trade with East Europe and growing disruption of scheduled imports from the Soviet Union, by far the island's main supplier, because of economic problems there.

"We repeat that we must be ready to face even more difficult circumstances than the present ones," the statement said.

It follows Tuesday's warning from President Castro of large-scale unemployment. In a move to ensure fair distribution and prevent hoarding

and black marketeering, the government imposed controls on the sale of 28 food items which had previously been sold freely.

These included tinned meat, fish and fruit, fresh and frozen fish, cream cheese, pasta and even items such as ketchup.

Sale of these products would now be restricted by the family ration book, known as the "libreta", where 35 essential items are already listed, such as rice, meat, soap and milk.

More than 120 items of clothing, shoes and basic household and consumer goods were also transferred to the ration book, leaving only a limited expensive luxury goods, beyond the reach of most households, on sale to the public without any restrictions.

Citing both uncertainties about future Soviet deliveries and the need to save energy, the government also restricted sale and distribution of refrigerators, television sets, air conditioners, fans, washing machines, blenders, radios, record players, electric irons, coffee-makers and pressure cookers.

Japan's farmers march to retain rice import ban

By Robert Thomson in Tokyo

CARRYING scarecrows to ward off US trade negotiators, Japanese farmers yesterday marched through central Tokyo demanding that the government maintain a ban on rice imports to safeguard the country's culture and ensure food security.

Farmers' groups, sensing that the coming weeks will be crucial in the debate on agricultural trade, have intensified their campaign against an opening of the rice market as part of Japan's contribution to the Uruguay Round of negotiations under the General Agreement on Tariffs and Trade (GATT).

With "No Gatt Sell Out" and "Stop US Rice" daubed on banners, about 2,000 farmers applauded speeches suggesting that rice was "basic to Japanese existence" and warning that rice imports would leave the country at the mercy of unreliable foreign suppliers.

Most criticism was directed at the US, with placards depicting a rice-laden US ship with a frightening set of shark's teeth, but EC countries were also condemned for urging Japan to open its rice market, while they maintain export subsidies for agricultural products.

The farmers later marched through the government district of Tokyo, where bureaucrats are still deciding whether to include rice on a list of subsidised and protected agricultural products that is due to be presented to GATT by October 1. Washington is expected to

berate Japan if rice is left off the list, after recent US visitors, including Mr Clayton Yeutter, the agriculture secretary, have left with the impression that Japan will reform the rice market as a gesture of support for the reform of world trade.

Japan's agriculture ministry is still debating how to deal with the GATT deadline, but it is understood that rice will be included on the list.

Tokyo, not as is required, suggest a tariff level that could be used to replace the present ban.

Product supports are supposed to be listed under three categories: domestic supports, border measures and export subsidies. The rice ban falls into the second category, as do tariffs and quotas, and countries are required to propose a tariff level to replace their various non-tariff barriers.

The US, in particular, has supported this "tariffication" process, but some Japanese officials fear that suggesting a tariff level would be the first step in opening the rice market, and so rice will be listed but no additional information is likely to be provided.

Mr Tomio Yamamoto, the agriculture minister, recently told a gathering of the ruling Liberal Democratic Party, which is traditionally supported by farmers' groups, that Japan could "make it through the Uruguay Round" without lifting the ban, "if we put our lives on the line".

Leningrad airport to get face-lift

By Judy Dempsey

LENINGRAD'S Pulkovo airport looks set for a face-lift, including a new runway and a clutch of luxury hotels, thanks to the initiative of the city's town hall and a group of UK-based consultants.

The scheme, proposed last year by Mr Anatoly Sobchak, the mayor of Leningrad who backs radical economic reforms as a means of attracting foreign investment, involves a partnership between the city council and Aeroflot, the state-owned national carrier.

They have signed a contract with LCB consultants to develop the airport and back-up facilities.

LCB specialises in east-west trade investments, aviation and the travel industry and was set up four years ago as the consultancy arm of the German-owned DG Investment bank. It is now forming a consortium of international investors to back the scheme.

The package drawn up by LCB is initially worth \$500m (£267m). The consortium, which has already attracted West German and Swedish airlines, hotel and airport operators, will be put together by end of the year and work is expected to be completed by 1993.

Mongolia plugs in to the outside world

Angus Foster on how C&W is updating the country's antiquated telephone system

FIFTEEN Mongolian wrestlers hauling 18 tonnes of telecommunications equipment around Ulan Bator airport will probably be remembered as one of the oddest events to follow the country's opening to the outside world.

The equipment came from Hong Kong as the first step in a joint venture between Cable & Wireless of the UK and the Mongolian government aimed at bringing the country into the modern world of communications. Under a two-phase plan approved by the Mongolian government earlier this year, C&W is providing equipment and technicians to route telephone and telex traffic via the recently-launched AsiaSat 1 satellite, in which C&W has a 33 per cent stake.

Mongolia will then be plugged into the world system from Hong Kong, through equipment belonging to Hong Kong Telecom, the colony's monopoly telephone company and a subsidiary of C&W.

The venture is small in scope and unlikely to be profitable in the early stages. Under the first phase C&W has installed equipment worth \$750,000 (£400,000) which will continue to belong to the company. A more ambitious second phase is due to come on line in time to celebrate the 70th anniversary of the People's Republic of Mongolia next July.

Mongolia's opening to foreign investors predated last year's collapse of communism in Eastern Europe and owed much to the reforming policies of Mr Mikhail Gorbachev, the

Soviet leader. Mongolia decided to restructure its economy in December 1988 and new investment laws were issued early last year. The decision followed nearly 70 years of vassalage to the Soviet Union, its northern neighbour. Mr John Slaughter, director of marketing in the Asia/Pacific region for C&W, said Mongolia needs to update its telecommunications system as part of its opening to foreign trade and investment.

So far, the company has installed a new satellite earth station in Ulan Bator, improved capacity for international telex and telephone traffic and is now training staff in Mongolia. By next July, the company hopes to have switched the country's international telephone system from

an analogue to a digital network which will then be able to handle 30 simultaneous calls. Overseas callers will be able to dial Mongolia direct for the first time. There will be capacity for up to 100 telex customers and a second, larger, earth station will be ready.

Change will be dramatic to begin with because Mongolia's telecommunications network is so backward. Until the recent improvements, the country had only two telephone links with the outside world. International traffic was routed through Moscow while China traffic went to Peking. Trying to get a line in or out often took as long as eight hours, sometimes even three days.

The venture's success ultimately depends on how well Mongolia can attract foreign

investors to come and use the equipment. Asian and multinational companies have visited Mongolia to assess its natural resource and tourism potential. The economy is mainly agricultural but copper and timber is exported in addition to wool. However many remain cautious.

C&W is more optimistic. It is now trying to accommodate the Mongolian government's desire to broadcast next year's anniversary celebrations on nationwide television. That will only become possible once the second earth station is in place and linked to AsiaSat. A network of smaller dishes across the Mongolian steppe could then bring television into the houses, and yurts, of the country's 2m people.

AT&T wins lion's share of Mexican cable contract

AMERICAN Telephone and Telegraph (AT&T) has won the lion's share of a \$216.6m project for connecting 64 locations in Mexico through a fibre optic network mainly directed at improving links with the US, reports Richard Johns in Mexico City.

The US company's share of a Telefonos de Mexico programme which involves laying

13,500 km of cable in a sizeable expansion of Telmex's system will be \$130m, or 60 per cent of the total cost, AT&T announced.

The US parent company is to supply cable and AT&T Network Systems of Spain equipment transmission.

They will be partnered by an affiliate of Ingenieros Civiles Asociados (ICA), the largest

construction company in Mexico and Latin America. The project is due to be completed by the end of 1993.

Alcatel Indetel has been awarded about 27 per cent of the project for 3,000 km of cable under a contract worth about \$60m. Fujitsu of Japan and Telettra of Italy account for the balance of the business. Market commentators

suggested the decision to give AT&T the greater part of the contract was not unrelated to the determination of President Carlos Salinas Gortari's Administration to agree a free trade deal with the US.

In the past Ericsson and Alcatel Indetel, both with well-established manufacturing bases, dominated the Mexican telecommunications equipment

market. But held an obvious advantage in bidding because of its control of long-distance transmission systems in the US.

Telmex is a 56 per cent majority state-owned monopoly scheduled for sale to a controlling group by December 30 with flotation of other shares on Japanese and US exchanges due next year.

Lesotho signs FFr2bn water tunnel project

By George Graham

THE LESOTHO Highlands Development Authority (LHDA) has signed a letter of intent for a FFr2bn (£200m) water tunnels contract with a consortium led by France's Spie Batignolles.

Part of the Lesotho highlands water project it includes three tunnels totalling 70km as well as the supply of electro-mechanical equipment.

When the project is completed in 2020, water will be transferred from four dams through underground tunnels to South Africa's Ash river, and from there into the Vaal dam, which helps meet demands for water from the Pretoria-Witwatersrand-Vereeniging industrial triangle.

At the heart of the project will be the Katse dam which will be the biggest in sub-Saharan Africa. It is slated for completion by 1995, when water will start to flow to South Africa. Pretoria will pay royalties for use of the water, and these are expected to become the largest single contribution to government revenue.

The second major benefit will come from a LHDA hydro-power scheme, due to go to tender in 1992. This will make Lesotho, which takes over 90 per cent of its electricity needs from South Africa, self-sufficient in power.

The project will also allow the irrigation of Lesotho's plains.

The Spie Batignolles consortium includes Campenon Bernard, Balfour Beatty, Zubin and LTA.

Battle heats up for Turkey helicopter deal

By Jim Bodgener

in Ankara

COMPETITION is increasing between foreign defence manufacturers for two choice contracts expected to be awarded by early 1991 in the Turkish government's drive to update its military equipment.

High priority is given to a project worth around \$2bn (£1.1bn) for 200 helicopters by the defence industry development secretariat (SAGEM).

Front-runner is the Sikorsky of the US with its Blackhawk troop helicopter. It is backed by an offer of \$1bn from the Export-Import Bank of the US, now more willing to lend because of Turkey's front-line support for the UN embargo against Iraq.

Other competitors for the contract are West Germany's Messerschmitt-Bölkow-Blohm (MBB), Italy's Augusta Bell, France's Aerospatiale, and Bell Helicopter, also of the US.

The second contract valued at around \$300m is for fire control systems for Oerlikon 35 mm anti-aircraft guns. The UK's Racal and Marconi with the local Teletas are competing against Signal of Holland and Switzerland's Contraves.

Four contracts have been signed this year in SAGEM's programme, a \$96m order to Marconi for battlefield wireless systems, a \$17m award to Italy's Augusta for training aircraft, and two associated orders for mobile radars and control centres valued at a total of around \$300m to France's Thomson-CSF and Amdin of the US.

World steel output forecast to decline

By Charles Leadbeater, Industrial Editor

WORLD steel production is set to decline steadily over the next three years, ending the period of relative stability steel producers enjoyed in the mid-1980s after the structural crisis of the 1970s, according to a report published yesterday.

The report by the Economist Intelligence Unit (EIU) forecasts that production from the leading 33 steel-producing countries is set to fall by 4.5 per cent this year to 459m tonnes and to 454m tonnes in 1991. Output is expected to pick up again in 1992, reaching 473m tonnes.

Steel production was already starting to fall in most countries prior to Iraq's invasion of Kuwait, the rise in oil prices and the growing pessimism about the outlook for world growth.

The decline will be a challenge for most steel producers in the US and western Europe, where steel companies' financial performance has recently recovered thanks to booming markets in the late-1980s. US production, which fell 1.9 per cent last year, is projected to fall by 12.1 per cent in 1990-91, while Japanese output is expected to fall by 5.3 per cent this year and by a further 1.7 per cent in 1992.

Production in the European Community is projected to fall

from 138.6m tonnes last year to 131m tonnes this year and 129m tonnes next year.

The brunt of the cuts in production will be in West Germany, where production is expected to fall from 41m tonnes last year to a low of 37.8m tonnes. Output in the UK is projected to fall by 1.8m tonnes over the next two years to 17m tonnes in 1991.

However, production in the leading newly industrialising countries will not fall as much as in the developed countries. These countries - mainly Turkey, Yugoslavia, Brazil, South Korea, India, Taiwan and Mexico - will account for a growing share of world steel production.

Production from this group of countries, which was 6.3 per cent of world output in 1977, was about 18.7 per cent of world production last year and is projected to rise to 21.4 per cent by 1995.

The growing share of world steel output accounted for by developing countries, combined with slowing demand in the developed world in the next two years, could rekindle interest in steel trade policies.

*World Steel Forecasts, Special Report No 2058, is available from the Economist Intelligence Unit, 40 Duke Street, London W1A 1DW, price £435.

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EUROPEAN NEWS

Prosecution of Honecker unlikely says De Maizière

By Leslie Collin in East Berlin

MR Lothar de Maizière, the East German prime minister, indicated that legal prosecution of Mr Erich Honecker, the former East German leader, and other senior Communist officials is unlikely after German unification on October 3.

Mr Honecker, who is 78 and ailing, was investigated by the East German authorities for allegedly squandering public funds and ordering border troops to shoot at escapees. But formal charges were never raised.

Similarly, Mr Erich Mielke, the head of the hated Stasi security police, was accused of falsely imprisoning citizens, breach of trust and perversion of justice.

The 59-year-old former Politburo member remains in pre-trial detention custody, while Mr Honecker was given refuge with his wife in a Soviet military hospital south of Berlin.

He was found by doctors to be too ill to stand trial. His economics chief, Mr Günter Mittag who was accused of corruption and misuse of public money, is still under investigation but was released from detention because of failing health.

"The greatest damage they wrought was of a moral nature and that would be difficult to prosecute," Mr de Maizière, who is a lawyer, noted.

At his last news conference before German unification, Mr de Maizière said he was against a unification amnesty for East German prisoners. Inmates in several East German prisons have taken part in non-violent revolts to underline their demand of having been wrongly sentenced for political reasons.

"The day of German unity cannot be used to release every murderer and drug dealer on to the streets," he said.

Portugal concludes judiciary report on corruption in Macao

By Patrick Blum in Lisbon

MR Carlos Melancia, the controversial Portuguese governor of Macao, is coming under increasing pressure to resign following accusations of bribery connected with the construction of a new \$500m international airport in the Portuguese territory.

A judicial investigation into allegations of corruption that have been widely aired in the Portuguese press has been concluded and its results passed on to the public prosecutor's office. Charges are expected to be made against several leading officials in the territory, possibly including Mr Melancia himself.

Mr Melancia, a close friend of President Mario Soares who appointed him as governor, has denied any wrongdoing, but he is expected to offer his resignation later this week when the report from the investigation is made public.

Investigations began last February after the publication in *Independente*, a weekly newspaper, of a facsimile letter addressed to Mr Melancia detailing a payment of \$359,700 for attribution of a contract for the airport. The report runs to 12 volumes of text focusing on the activities of several officials and businessmen linked to a West German company.

Mr Melancia is due in Lisbon today, officially for a "working visit", during which he will be confronted with the enquiry's results.

According to the state-owned daily newspaper *Diário de Notícias*, if the allegations are proven, Mr Melancia will face charges for passive corruption through third parties and a possible jail sentence of two to eight years.

Brittan complains about the practices of Eurocheque

By Leon Brittan, the EC competition commissioner, has written to Eurocheque, the European cheque payment company, complaining about a series of uncompetitive and questionable practices, Lucy Kellaway writes from Brussels.

He has also demanded that important changes be made to the functioning of the system. His intervention coincided with the publication yesterday of a Green Paper laying down the urgent need to improve Europe's payments systems in general.

The Commission has considered power over Eurocheque, which last year handled some 42m cheques with a value of about £45bn (£3.5bn). Since 1984 the system has enjoyed a special exemption, which expired at the end of last year.

Greek workers stage third strike over pension scheme

By Kerin Hope in Athens

GREEK workers yesterday started a 48-hour general strike, the third in as many weeks, in a last-ditch attempt to make the conservative government withdraw legislation that will raise the retirement age and curtail over-generous pension schemes.

The strike closed schools, government services and public transport, adding to the chaos already caused by an 18-day strike by bank employees, power workers and rubbish collectors. Power cuts last up to 10 hours a day.

Outside the Bank of Greece yesterday riot police clashed with striking bank workers who were trying to prevent government officials from collecting several billion drachmas in cash from the Treasury in order to pay pensions and Greek servicemen's salaries.

Prime Minister Constantine Mitsotakis has already made a significant concession to the bank employees, promising a fresh study of the demand to retain a separate pension scheme under the new streamlined system. But he has rejected the unions' demand that the pensions bill should be redrafted.

Successive governments over the past 15 years recognised the need to overhaul the pension system, in which civil servants can retire in their 40s and privileged state employees are eligible for pensions equivalent to their highest monthly salaries.

Brussels warning for machine tool companies

By Charles Leadbeater, Industrial Editor

THE hundreds of small, mainly family-owned companies which make up the EC's machine tool industry are in for a rude shock, according to a report prepared for the European Commission.

The report on the industry's prospects concludes that it will face a growing competitive threat from larger Japanese companies which are able to reap economies of scale in manufacturing, marketing and research and development.

It warns that the EC industry risks being "caught in the middle", neither able to match the technological proficiency of the larger Japanese producers nor the lower cost producers such as Taiwan specialising in relatively low-tech traditional machines.

The study, by WS Atkins, the British management consultants, concludes that as a consequence the European industry could lose out in both its domestic and export markets in the next five years. It says "there is a threat, especially in volume and some large specialist markets that EC producers will lose competitive advantage by being too small".

The study warns that without a series of mergers and acquisitions to exploit synergies in marketing, research and production the industry could fall further behind its competitors. Some manufacturers who are unable to gain sufficient size will be forced to become sub-contractors or distributors, the study predicts.

The EC's machine tool industry is the largest in the world, accounting for 35 per cent of world production and 31 per cent of world demand. It employs 168,000 people, in contrast to the 51,000 employed in Japan, 48,400 in the US and 14,000 in Switzerland.

However, the average EC machine tool manufacturer is much smaller than its Japanese competitor. There are more than 1,300 machine tool makers in the EC, compared with 213 in Japan and 269 in the US. The average EC machine tool company employs 128 people and has an average output of £67.5m (£5.5m).

Only West German companies, which account for half the EC's machine tool output, match the size of the Japanese. The average West German producer employs 247 people and is paired with an average of 239 in Japan. However, output per employee is much higher in Japan, where the average company has a turnover of £607m, almost twice the level of the average West German company.

Partly as a consequence of their size the Japanese are more efficient. The Japanese share of world production of machine tools rose from 14 per cent in 1980 to 24 per cent at the end of the decade. European companies have

Political fixers confident of securing a CFE deal

The Soviet obstructiveness and Western pessimism have now largely evaporated, David White writes

THE main pieces of an unprecedented multilateral pact to cut armament levels in Europe should be in place next week. If not, time is running out for a treaty to be ready for signature at the planned summit of the Conference on Security and Co-operation in Europe (CSCE), due to open in Paris on November 19.

Apart from the tasks of translating and arguing about punctuation, the Conventional Armed Forces in Europe (CFE) talks in Vienna between the members of Nato and the Warsaw Pact still face a number of unresolved issues. A foreign ministers' meeting in New York on Monday and Tuesday will prepare the summit to prepare for the Paris summit which will effectively be the deadline for settling most of them.

Without a CFE treaty to sign, the US says it has no interest in a Paris summit. Western officials counting on Moscow wanting the summit to go ahead, say they are "tolerably confident" that a deal can be done.

Before the summer, Western negotiators complained of Soviet obstructiveness and feared a resurgence of hard-line military influence. But these worries have been largely dispersed.

The two sides are already near agreement on the heavy ground weapons that Nato originally set out to limit when talks started 18 months ago.

For tanks, definitions and ceilings - 20,000 for each alliance from the Atlantic to the Urals - are agreed. A 30,000-a-side limit on armoured combat vehicles is almost settled. For artillery, the two sides concur



Limitations on land weapons for each alliance	Tanks	Armoured combat vehicles	Artillery pieces	Armoured combat vehicles
Zone 1	20,000	16,500	30,000	30,000
Zone 2	11,300	9,000	20,000	20,000
Zone 3	10,800	7,800	18,000	18,000
Zone 4	8,000	4,500	11,000	11,000

German unity and Soviet withdrawals mean Warsaw Pact weapons in the innermost zone will be well under permitted limits. In Zone 3, the Pact's disadvantage would be less acute.

on definitions but not yet on numbers. The Soviets say 20,000 a side. Nato, possessing 18,500 artillery pieces and unwilling to contemplate more, says 16,500.

Nato initially tabled proposals for only these weapon categories, aiming to curb the Warsaw Pact's massive numerical superiority. Aircraft and helicopters, which it believed would be harder to negotiate, were brought in later. On helicopters, the two sides are now on the verge of agreement. But aircraft are the biggest stumbling block, with a wide gap

both on numbers and on the treatment of naval aircraft.

Nato wants to include land-based aircraft flown by the Soviet navy. In exchange the Soviets say US carrier-borne aircraft should be counted too. Moscow is as keen to get a foot into the door of maritime arms control as Washington is to keep that door closed.

Western officials foresee either a last-minute political fix on aircraft just before the summit, or a treaty without aircraft.

Another belated addition - a limit on Soviet and US foreign-stationed troops - has now been dropped. When President Bush proposed a 195,000-a-side figure seven months ago, it seemed a tall order to expect the Soviets to reduce to that level. But the Soviet withdrawal now planned from eastern Europe render the figure meaningless.

As a result, the US will no longer be restricted to the additional 30,000 troops it reserved the right to keep in the outlying areas of Nato. This now gives it more leeway to reinforce Turkey, for instance.

Instead, overall troop levels in the central region are due to be tackled in talks held immediately after CFE signature and under the same mandate. Rather than continuing on the basis of alliance totals, these are likely to aim at an all-embracing manpower limit, with a measure for any one country in the area.

This would serve to mitigate German concern about being singled out. Under an agreement reached in July, united Germany's armed forces are

set to come down in the next four years to 370,000, compared with the West German Bundeswehr's current 490,000. "We need a hedge in which to hide the German bush," said one Western arms control official.

Nato could table troop proposals at around the time of the Paris summit. After 16 fruitless years negotiating manpower in the MSFR talks (Mutual and Balanced Force Reductions, although even the title was never agreed), the aim this time would be a rapid agreement.

A subsequent new set of CFE talks, under a fresh mandate, probably widened to include all 34 CSCE countries, would be expected to focus more on building mutual confidence and reducing the risk of regional conflict.

The opportunity for the kind of conventional disarmament foreseen in the current CFE negotiations will soon expire. As it is, the Warsaw Pact is barely able to maintain a semblance of cohesion for the purposes of the talks.

Work on overall equipment limits is complicated by several other issues. One is East Germany's departure from the Warsaw Pact. Now that German unification has been brought forward, however, arrangements for this can be incorporated into the treaty rather than being added afterwards. East Germany's entire armaments are to be kept by the rest of the Warsaw Pact, so that alliance ceilings can remain balanced. The other members will be able to hold more weapons as a result, but not the Soviet Union, which

will be limited by the so-called "sufficiency" rule.

This - the maximum share of the total allowable to any single country - is one of the remaining CFE obstacles. Nato proposes a limit of 30 per cent of the combined total. In other words, the Soviets could have no more than 12,000 of the total 40,000 tanks. Soviet commanders have insisted on 14,000 - 35 per cent - and negotiators have recently been pressing for 40 per cent.

Another problem is the breakdown of forces aimed at tackling the heavy concentration of forces around what used to be known as the central front. After Soviet withdrawal, Nato could now enjoy a four-to-one advantage in its narrowly-defined central zone, covering Germany, Benelux, Czechoslovakia and Poland (see map). The Czechoslovaks and Poles might have around 1,000 tanks each, while Nato was able to exploit its full quota of 8,000 tanks.

Western officials recognise that this would create "presentational problems" for the Soviets. They suggest that the inner zone proposals may now be dropped. In a wider zone including France, Britain, Denmark and Italy on the Nato side and extending into the Soviet Union's western military districts, the picture would be more balanced.

Big differences also remain on how a treaty should be verified and monitored - with the Soviets only too aware that they would be the prime target for inspections, possibly not just from Nato but from some of their present allies.

National council urges thorough overhaul of French tax system

By George Graham in Paris

COMPLAINTS have rained down over the years on France's income tax system, widely derided as one of the most complex, illogical and unprofitable in the developed world, and on its social security contributions, far heavier than in most other industrialised countries. Now, both problems may at last be approaching a reform.

The assault on the income tax system is led by the national tax council, a body of distinguished senior civil

servants which yesterday urged a thorough overhaul of the tax, recommending a switch to Pay As You Earn (Paye) deduction in a bid to make the reform easier to swallow.

France's version of income tax, the council says, is "of unparalleled mediocrity in its yield, its complexity, its progressivity".

The idea of Paye income tax has long been cherished by Mr Michel Rocard, the prime minister, but the

complications of the current system, with no less than 13 different tax bands, quotas linked to the size of family, and a multitude of deductions for specific professions, has made it virtually impossible for employers to manage.

Mr Michel Charasse, the budget minister, recently proposed ending some of these specific deductions with the aim of simplifying the system, but since two of the most favourably

treated categories are members of parliament and journalists, the reaction was predictably outraged.

Income tax rules have been so tinkered with over the years that now only one household in two pays any income tax at all, and the tax accounts for only 12 per cent of total government tax revenues, compared with 27 per cent in the UK and 29 per cent in Germany. But while income tax has been declining in yield, social

security contributions, which in France are managed quite separately and out of parliament's control, have risen rapidly to cope with soaring health and pension payments.

Now the government plans to introduce a new social security tax, substituting for some existing social security contributions, which remedies both of these problems, and which in addition comes under parliamentary control.

SPD expresses polls pessimism

By David Goodhart in Berlin

THE German Social Democrats (SPD), whose eastern and western parties formally merge today, expect to win only one of the five new East German Länder which go to the polls on October 14.

With only two months to go before all-German elections on December 2, most SPD leaders privately believe they have little chance of replacing the current centre-right coalition, while party strategists believe that the East-SPD will win only Brandenburg, and perhaps be lucky enough to share power in Saxony.

Mr Willy Brandt, the honorary SPD chairman, along with other officials now see a participation in some form of temporary national coalition as the best that can be hoped for. "We must ensure that Germany cannot be ruled against the Social Democrats," he told the East-SPD.

Even Mr Oskar Lafontaine, the SPD's candidate for Chancellor, would regard a "good result" any improvement on the party's performance in the last West German national election in 1987 and the next national election in East Germany in March this year.

But the party's confidence is undermined further by Mr Lafontaine. Older Social Democrats such as Mr Klaus Dohnanyi, the former mayor of Hamburg, believe that he is "the wrong man for the time". Mr Lafontaine also remains unpopular with many East-SPD officials.

But in a powerful address to the East-SPD, Mr Lafontaine repeated his pledge to place



The SPD's leader, Oskar Lafontaine, behind, and Willy Brandt

social issues at the heart of the election campaign. "For Helmut Kohl, unity ends on October 3, but for us it begins, ending only when living standards in both Germanys are equalised."

He said that poor preparation by the Government for monetary union in July had created a boom in West Germany and collapse in East Germany.

How German unification is giving Mitterrand ulcers

When the question of German unification comes up, President Francois Mitterrand makes a great effort to stay calm. It doesn't worry him, he says, provided it takes place peacefully and democratically, and with due regard to Germany's external obligations. That is what has been happening, at French insistence; so everything is all right.

IAN DAVIDSON ON EUROPE

The fact is, German unification gives him ulcers. Ten months ago in Berlin, just before the rupture of the Wall, he protested that he was not frightened by the prospect of unification; but nobody had asked him if he was frightened. On Tuesday of this week, he insisted at length that German unification is an absolutely natural and rightful event: "What is the point of groaning, of delaying the obvious?" he asked.

But last week in Munich, the smooth presidential mask slipped. He was giving a speech which was supposed to be a toast of congratulation to Chancellor Helmut Kohl; but it turned into a bitter little tirade. History would not be decided by numbers of inhabitants or economic power, he said; France was satisfied with its frontiers and had no national complexes; there would be many conflicts, rivalries and misunderstandings in future - and not just in future. It was an acid performance which entirely belied the President's oft-repeated protestations of serenity.

Objective reasons for French anxiety are not hard to find. France has got used to German economic power, even though it effectively virtually defines France's economic policy options; but the compensating political ascendancy which France has hitherto enjoyed, as a legacy of the war, will now be sharply reduced through the restoration of German sovereignty and political independence.

The French and German governments agree on an accelerated programme of European integration; but in terms of political legitimacy, the French are uncomfortably aware that they will no longer be quite as necessary to the Germans as they used to be. France is still a nuclear power; but the advantage of possessing nuclear weapons is less evident than it was during the Cold War.

But if the French have misgivings in the face of German unification, it is not just for reasons of power or geo-strategy. On the contrary, the nation at large seems to be going through an introspective process of self-questioning, in which many of the deepest tra-

ditional values are at stake. The introspection is most obvious in the political parties.

The Socialist Party is currently trying to modernise its party platform so as to bring it into tune with today's needs.

A discussion document submitted to the party leaders starts with a sweeping list of questions: "What is the use of politics? What is the use of France? What is the use of the Socialist Party?" The suggested answers are tentative, but two points stand out: the party needs new doctrines, since the traditional dogmas based on the class struggle and the factory economy are out of date; and despite the trend to internationalism, the party



Mitterrand: bitter little tirade

with what will be required in the new world ahead.

Some of the group's concerns are familiar and related to socio-economic performance. How will France cope with an ageing population; and if retirement ages continue to decline while life expectancy expands, who will pay for the pensions? How will the young cope with growing up, amidst the increasing instability of family life? Will it be possible to raise the proportion of children taking the school-leaving baccalaureat examination to 80 per cent; and if so, is that the answer to the problem of education qualifications?

As the report acknowledges, these tensions are not more serious than those of other advanced democracies. But it goes on: "We have, however, the impression that many Frenchmen have doubts about the capacity of their country to meet successfully the dangers, opportunities and uncertainties which the future holds."

"We put forward the hypothesis that this pessimism betrays an unease, related both to the role of France in the world, and to the model of national action long characterised by the central position held by the French State: a disarray of national identity, at the same time as a loss of legitimacy of a state which traditionally had responsibility for mobilising national energies."

In short, the group questions the validity of the national myth of the Jacobin State, centralised and universalist.

One reason is that the national state has been overtaken externally, by the globalisation of the world economy. President Mitterrand may claim that "France is comfortably ensconced within its own frontiers", but the big multinational simply flow round these national obstacles.

France has gradually adapted to this reality, by sloughing off its traditional reflexes of protectionism and state interventionism. But there are also profound internal challenges to the Republic: the failure of the French political system to evolve a reform process. "When one no longer tries to show the people how they can improve their way of acting and thinking, is it surprising that they lose their self-esteem?"

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UK NEWS

CITY OF LONDON RECRUITMENT

Financial sector faces skills shortage

By John Gapper, Labour Editor

THE City of London faces severe difficulties in recruiting skilled staff to fill an extra 46,000 jobs likely to be created over the next five years, according to a study of 500 City institutions published yesterday.

The study of employment prospects in the City, London's financial quarter, suggests the annual rate of job growth will slow to 2.5 per cent from a peak of 6.5 per cent in the three years running up to the Big Bang deregulation of financial services.

However, it predicts big problems for City institutions in attracting the right staff because 36,000 of the new jobs will be for highly-skilled "knowledge workers" who are

now in scarce supply in the south-east of England.

Among the "knowledge workers" the study suggests will be in most demand will be software engineers, accountants, lawyers, senior bankers and analysts, and specialists working on financial instruments.

The study suggests the strongest proportionate growth in employment will be in legal services.

The employment shakeout in securities dealing is expected to continue, with further job losses of 4,000 over the next five years.

Mr Amin Rajan, the study's author, said City institutions would be unable to "vacuum" staff from companies in the

south-east in the same way that it did in the mid-1980s. It would instead have to train workers better.

The study was jointly funded by the Government's Training Agency and a group of City employers called the London Human Resource Group. Its implications are to be discussed at a conference of European employers in London in December.

Mr Rajan said City employers would have to introduce new patterns of work such as part-time working and flexitime in order to attract more staff.

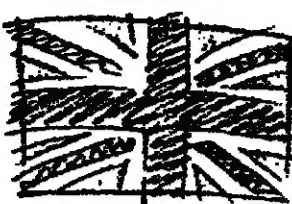
It would also have to motivate them to stay by giving them more responsibility. The study suggests that the

City's labour market overheating of 1984-87 will be repeated on a smaller scale for highly skilled workers. It says a large majority of people sacked from City companies have been re-employed by others.

It found that about 54 per cent of the City workforce of 337,000 were "knowledge workers." Forty-four per cent were men and 10 per cent women, although an increasing proportion of such jobs is expected to be taken by women.

Most companies questioned expected to increase training expenditure in order to cope with skills shortages. However, most companies are spending no more than 3 per cent of their payroll budget on training at the moment.

BRITAIN IN BRIEF



Telecom to cut staff 'by 80,000'

British Telecom has drawn up a secret plan to reduce its workforce by 80,000 over the next five years in a drive to cut costs and improve efficiency.

The jobs, which will reduce BT's workforce by about a third are among the largest ever planned by a British company. They come at a time when economists are predicting that UK unemployment figures will rise about the two million mark and are almost certain to add to the general economic gloom.

The reduction in staff numbers is part of a massive reorganisation, called Operation Sovereign, announced by BT earlier this year, that is intended to reduce bureaucracy and make the company more customer orientated.

ABF closes-in on sugar group

The chances of Associated British Foods (ABF), the milling and baking group, becoming the owner of British Sugar strengthened when its contemplated acquisition of the beet refiner was granted the blessing of the UK regulatory authorities.

Mr Peter Lilley, the trade and industry secretary, said he had decided not to refer to the Monopolies and Mergers Commission the proposed acquisition by ABF of "assets of Berrisford International, including British Sugar."

Change in customs work

Customs and excise launched sweeping changes in the way 220th each year - in duties

on alcohol, tobacco, petrol and gambling - will be collected. The aim is to eliminate all extra paperwork for manufacturers and traders.

Instead of issuing forms, customs will rely on commercial documents businesses would need to use in any case. Officials admit that this will not be possible immediately, but streamlining will still drastically reduce the burden of red tape on businesses.

Valio buys into UK company

Valio, Finland's largest food business with annual sales worth £1bn, bought a majority shareholding in Powell & Schofield, the privately-owned Liverpool manufacturer of specialised dietary and nutritional products. The price was not disclosed.

The takeover will improve Valio's access to European niche markets which Powell & Schofield did not have the resources to exploit - its turnover is only £8m a year.

Crime figures reach record

A record increase in reported crime exposed the government to heavy criticism.

Home Office figures show that 1,113,000 offences were reported to English and Welsh police forces in the second quarter of this year - 17 per cent more than in the same period of 1989. Comparisons for the two most recent twelve month periods, which the Government believes give a more stable basis for comparison, still show a 13 per cent rise.

More than half the overall increase in the twelve months to June arose from thefts. Mr John Patten, Home Office minister, said the nation was "suffering from an epidemic of minor and often easily preventable crime against property."

Changes to Taurus system

Members of the International Stock Exchange will pay only for services they use rather than a comprehensive charge when electronic settlement of bargains begins under the Taurus system next year, Mr John Watson, head of the Taurus project, said.

"We have decided to unbundle the various services in Taurus so you will pay only for services you need," he told an audience of stockbrokers. "We do expect that overall, prices will be lower than at present."

Mr Watson gave no information about the likely size of Taurus charges, but an indicative pricing structure will be included in a package of Taurus documentation the stock exchange will send to members tomorrow.

Taurus - designed to allow the electronic processing and settlement of stock bargains, improving efficiency by ending paper records - has been in the planning stage for several years, and there had been worries that it might never go into operation, but the exchange has settled on October 1991 as the opening date.

Airlines contest domestic flights

The battle over Britain's air shuttle services will reach a climax when British Midland, the second tier UK airline, will press its case before a Civil Aviation Authority (CAA) public hearing to restrict daily London to Scotland and Belfast flights by its much bigger rival, British Airways.

British Midland claims that BA is abusing its dominant position at London Heathrow Airport by increasing flight frequencies to squeeze out competition on domestic shuttle services. It wants the CAA to cap the frequencies of BA flights on the Scottish and Belfast shuttles.

BA is vigorously opposing the British Midland move arguing that any attempt to regulate frequencies would be anti-competitive and not in the interest of consumers.

Single agency on pollution

An independent national agency to control all forms of pollution has been proposed by the National Rivers Authority and is being considered favourably by the government.

It would be formed by amalgamation of the NRA, which is responsible for water quality, and Her Majesty's Pollution Inspectorate, which monitors industry's emissions to air, land and water.

The NRA emphasises that it is not proposing a new body along the lines of the powerful

Environmental Protection Agency in the US. But its proposal will be seen as a move in that direction.

Curb on touts at Wimbledon

A crackdown has been announced on the black market in tickets for Wimbledon - the world's top grass tennis tournament.

New conditions imposed by the All-England Club will mean any ticket sold by an unauthorised agent, such as a tout, will be invalid. The club said individuals trying to sell tickets without authority may be committing a serious criminal offence - obtaining money by deception. John Curry, chairman of the club and of the championships committee of management, said: "The black market makes a mockery of our carefully considered pricing and distribution system because it red-flags far too many tickets to those who can afford to pay grossly inflated prices."

More time for oil safety

The government said it would relax the year-end deadline for installation of offshore safety equipment for oil companies affected by industrial action. Mr Colin Moynihan, the energy minister, however, also warned that the government would scrutinise carefully any requests for exemption from the deadline.

As part of the review prompted by the Piper Alpha disaster two years ago, offshore operators have been required to install emergency shutdown valves by 1991.

Energy plan for used tyres

A large US utility has put its weight behind a UK-based project to generate electricity from scrap tyres, a move which reflects growing US interest in the UK privatised electricity industry.

Nipco Industries, an Indiana gas and electricity utility, will take a sizeable stake in the £36m renewable energy project to be set up by the UK subsidiary of Kim Energy and Recycling of the US in 1992 in Wolverhampton, central England.

UK engineering sector 'heading for recession'

By Patrick Harverson

THE UK's combined engineering industries are heading towards recession, according to the latest economic trends report from the Engineering Employers' Federation, which has forecast four consecutive quarters of lower output and employment.

The overall level of engineering output of UK companies will fall by 5 per cent from mid-1990 to mid-1991, reducing the value of total sales (adjusted for inflation) from an estimated £127.4bn this year to £123.6bn in 1991, says the report.

The worst hit sectors will be those most heavily dependent on UK manufacturing investment demand, such as electrical and instrument engineering, and mechanical engineering. In both sectors output is forecast to fall by 7 per cent. The only area expected to report positive growth over the next year is aerospace equipment engineering, which is forecast to enjoy 8.5 per cent growth over the 12 months.

The drop in output will be accompanied by an estimated loss of 80,000 jobs throughout the industries, leaving just over 2m in the total workforce. The largest fall is expected to be in mechanical engineering.

Serious Fraud Office to start inquiry into collapse of case

By Emma Tucker

THE SERIOUS Fraud Office (SFO) in London is to start an inquiry into the collapse of the Hill Samuel case in which five men were accused of conspiracy to defraud the merchant bank of £60m.

Charges brought by the SFO against four of the men were dropped at Knightsbridge Crown Court in London on Tuesday when Mr Stuart Moore, prosecuting, offered no evidence.

Last week, Mr Gary Blake, a former employee of Hill Samuel, the merchant bank, who was also charged with the alleged conspiracy, was acquitted at a pre-trial hearing.

Judge James Mendi, who said on Tuesday he was sure there had been an attempt to swindle the bank, criticised the SFO for withholding evidence from the defence.

The case was based on an alleged attempted fraud on the bank in October 1988. Mr James Colla, Mr Michael Page, Mr Leslie Harrison and Mr Alberto Loucosides - none of whom worked for Hill Samuel - allegedly used forged cable forms to defraud the bank by authorising the transfer of funds to overseas banks.

Hill Samuel discovered the same day that the payments

had been authorised and blocked them, thereby suffering no losses.

The case against Mr Blake was thrown out after the judge ruled that evidence was inadmissible because the proper procedures had not been followed during a police interview.

Mr Chris Dickson, a senior lawyer at the SFO, said yesterday that there was no suggestion that any of the police officers involved had acted improperly.

The case against the other four defendants collapsed on Tuesday after the prosecution decided to offer no further evidence. Defence solicitors said yesterday that for some months they had been asking the prosecution for documents which included interviews with two important witnesses that contradicted each other.

The defence did not see these statements until last week. The judge said the material should have been supplied long before. "The SFO is obliged to let the defence know who has been making statements and what statements have been made," said Mr John Blackburn Gittings, Mr Harrison's solicitor, yesterday.

On Tuesday, Judge Mendi

said: "It is the duty of the Crown to disclose to the defence, at the proper and in good time, material which should be properly disclosed."

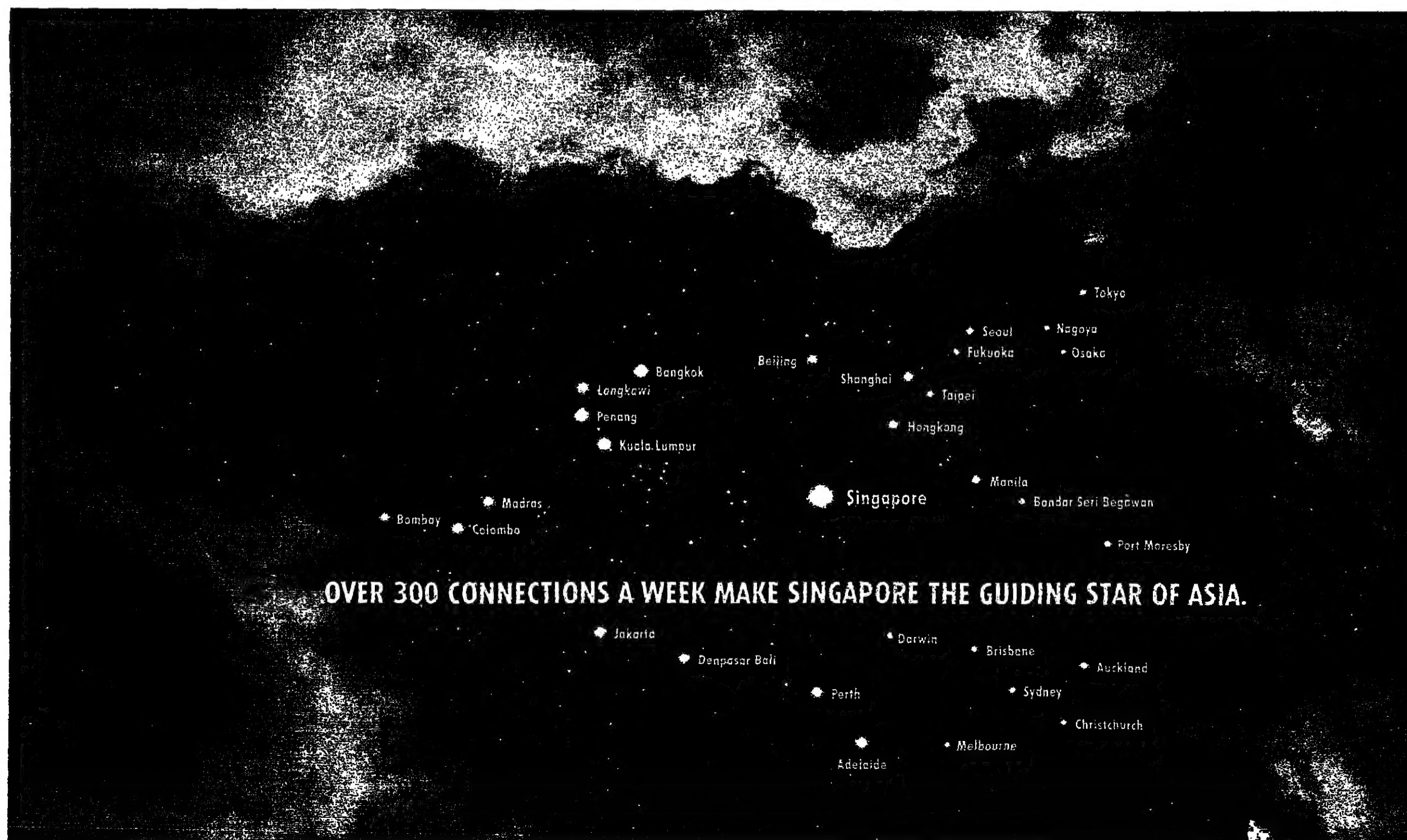
Mr Dickson said: "There will be an immediate inquiry so that new guidelines can be set up. We want to make quite sure that what happened cannot happen again. The SFO is conferring with the police to do just that."

Hill Samuel made no comment yesterday. None of the acquitted men could be contacted yesterday.

Mrs Barbara Mills, director of the SFO, speaking yesterday to the Police Superintendents' Association, warned that the removal of European barriers in 1992 would "inevitably give the fraudsman greater scope."

She said there must be in place satisfactory arrangements to detect and investigate fraud, and to collect evidence, all of which would necessarily cut across national boundaries.

Mr Mills added it was being considered whether investigators from abroad could join teams from the Serious Fraud Office - which was set up two years ago to handle major investigations - with investigators from Britain travelling to other countries.



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SINGAPORE AIRLINES

UK NEWS

UK companies urged to protect employees overseas

By Alan Pike, Social Affairs Correspondent

COMPANIES sending employees overseas should prepare "crisis management" plans to protect them in the event of disorder, a London conference was told yesterday.

Mr John Moses, a management consultant and specialist in overseas employment problems with Benson Associates, said that before sending employees abroad companies should evaluate risk based on levels of domestic stability, armed conflict, terrorism and

similar factors.

Crisis management teams in the head office should then become responsible for liaising with British embassies, preparing contingency plans and taking responsibility for evacuating staff and families.

Living in some overseas environments, said Mr Moses, had a detrimental effect on the morale of staff and their families. Contingency plans were needed to ease this problem and protect the company's

property and reputation.

Yesterday's conference, organised by Bupa, the private health care provider association, was given the results of a survey conducted for Bupa by Mori.

The research - carried out before the Gulf crisis - showed that Africa, followed by the Far East, were considered the toughest locations for overseas postings.

Personnel managers told the researchers that problems with

local customs and culture, political instability and poor health facilities were among the leading concerns of staff sent to work overseas. These ranked much higher on the list than climate and language.

Mr Roger Stubbs of Mori told the conference the survey showed that 87 per cent of companies provided accommodation for employees posted abroad and most paid for trips home. The vast majority provided medical insurance cover.

One-third of personnel directors said that they had encountered reluctance to return or difficulties in re-integrating into British life among staff sent abroad. The research showed that younger people had particular difficulties in re-adjusting when returning home. More women than men experienced integration problems and a sense of isolation while working overseas, while also finding it harder to adjust on their return.

EC employment code backed by personnel sector

By John Gapper, Labour Editor

PROPOSALS by the European Commission to give part-time workers working more than eight hours a week a right to equal pay and employment conditions to those of full-timers were yesterday backed by the Institute of Personnel Management.

The IPM's conditional backing for draft directives on part-time work contrasts with strong opposition to the proposals from the government and employers organisations including the Confederation of British Industry.

The Institute, which represents personnel professionals in British industry, said it supported the Commission's four draft directives on working time and part-time and temporary contracts as far as they applied to part-timers.

But it said the Commission's proposals to make all staff working more than eight hours pay national insurance contributions could affect the earnings of existing staff.

The IPM said it had long advocated equal employment protection and benefits to part-time workers on a pro rata basis where that was appropriate.

However, it objected to a requirement for employers to provide comparable training for temporary staff should be related to the needs of the job being carried out.

The IPA found that a legal requirement for equal access for temporary workers to occupational pensions, health insurance and loan schemes would not be practical in all cases.

September marks the month of fall

Rachel Johnson says IMF meetings tend to spell trouble for sterling

AS MR John Major returns from Washington to his Treasury desk this morning, he will find the pound almost two points lower than the day he left the country.

Sterling closed almost a point lower yesterday at 93.1 on its trade-weighted index, from 94.9 on September 18, the day he left the UK to fly to Trinidad to meet common-wealth finance ministers. The currency continued to be volatile throughout his trip to Washington for the annual meeting of the International Monetary Fund, from which he returned today.

But some would count him fortunate that sterling did not go into a free-fall while he was away. Sterling crises are almost *de rigueur* at annual September IMF meetings; they dog the release of the trade figures; and the pound is liable to fall as soon as chancellors leave the country to attend meetings of fellow finance ministers in far-flung parts.

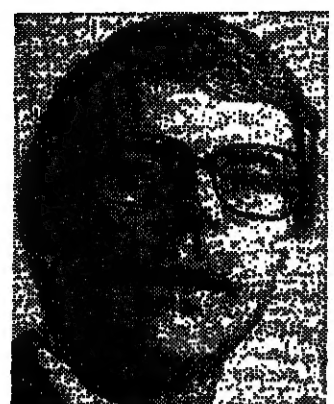
Mr Major has been contending with not one, but all three of these high-risk scenarios. In the past fortnight he has been to Trinidad to meet Commonwealth finance ministers, then to the IMF meeting. This Monday the August trade figures were released.

Although these were better than expected, Mr Major did not escape entirely unscathed. Last Friday, three central banks - the West German Bundesbank, the US Federal Reserve, and the Bank of England - had to engage in concerted action to support sterling.

The pound's volatility on the



Denis Healey (left) and John Major: different tactics



foreign exchanges - largely based on the market expectation that the UK would soon join the exchange rate mechanism - was unmaneuvered by remarks by the Bundesbank. Countries with high inflation would make difficult partners in the ERM, it said, and Mrs Thatcher, the UK prime minister, appeared to agree.

It was the first time the three banks had intervened together since October last year. On that occasion, the resignation of Mr Nigel Lawson, the then chancellor, undermined the pound so much that the authorities had to spend billions in propping it up.

With losses of four pence against the D-Mark and two cents against the dollar on Friday, it looked as though the chancellor was facing a classic "sterling crisis".

Alongside ERM worries, the evidence of a recession was mounting fast. The employers' association, the Confederation of British Industry, gave a for-

mal recession warning, and industrialists pleaded for interest rate cuts.

As the gloss of the good trade figures has worn off, the pound was still exposed yesterday. But Mr Major is back, having escaped the ignominy that some of his predecessors suffered in similar situations.

One occasion had all the best ingredients. In September 1976, amid seamen's strikes, poor trade figures and rows about the overspending of the Labour government, the then chancellor, Mr Denis Healey, decided it was a waste of reserves to support sterling, which then went into a decline.

As defined by the Bank of England, a sterling crisis is "when the markets suddenly cannot see the bottom. The pound goes through its last chart point and then there is an abyss."

As Mr Healey drove to Heathrow en route to the IMF/World Bank annual meeting in Manila, sterling fell 4.5 points

on its effective index. The Treasury team turned back at the airport. Mr Healey kept to his policy, left sterling alone and went to the IMF for a credit.

The term of the next chancellor, Mr Geoffrey Howe, is not coloured by such escapades. But the sterling crisis of September 1986 prompted Mrs Thatcher to complain that "something always goes wrong when Nigel goes abroad."

In Washington, at the IMF, Mr Lawson was made to sweat as he heard that the pound was falling fast. He was forced to turn, as Mr Healey had done, to the West Germans, lobbying their finance minister and Karl-Otto Pöhl for a large credit line.

Bundesbank credits, and central bank intervention, usually stop a currency from plummeting. On the last occasion, the dual tactic kept sterling up until after the 1986 Conservative conference and saved the party some political embarrassment. But base rates were raised to 11 per cent shortly after the conference.

That base rates can rise even after large sums have been spent by the Bank supporting the pound poses the authorities a serious dilemma. Is it worth it?

Intervening to support the pound has been likened to stopping traffic by standing in the middle of Britain's biggest motorway with a raised hand. And the Bank, which carries out orders from the Treasury, has written in a bulletin that intervention is virtually useless unless combined with policy changes.

Government plans new inspectorate to monitor safety checks



High security: passengers face further checks before they travel

Britain steps up security for international travellers to UK

By Paul Betts, Aerospace Correspondent

MR Cecil Parkinson, the transport secretary, yesterday launched a campaign to tighten security at British airports, ports and the Channel Tunnel rail link between Britain and France when it eventually opens.

A new chief inspector of transport security is to be appointed in the coming weeks to oversee aviation and maritime security.

Mr Parkinson said he or she would also advise on the security of Channel Tunnel operations.

The latest initiative involves a poster and sticker public awareness campaign at all large British airports reminding passengers of the security precautions they must take.

Under the new Aviation and Maritime Security Act, which came into effect yesterday, it is an offence carrying a fine of up to £2000 to give false information about baggage contents when checking in at airports.

Passengers must also declare electrical items carried in their baggage, must never leave hand luggage unattended and must not check in bags for other travellers.

Mr Parkinson said yesterday that, while governments were

working together to reduce the threat of terrorism at airports, there was much the public could do to assist security staff and thwart terrorists.

"One obvious area is care over baggage, where a few simple precautions will minimise delays and could save lives," he said.

He confirmed the government's determination to introduce a complete search of aircraft hold baggage at British airports, but he conceded that there were difficult logistical problems because airports had not been built to accommodate such searches.

An additional problem was the difficulty of developing technology to screen hold baggage, Mr Parkinson said.

Airports are experimenting with new X-Ray equipment and thermal neutron activation (TNA) screening devices, which use low energy neutrons to detect explosives in bags.

Stepped-up security requirements introduced following the Lockerbie disaster in December 1988 have sharply increased airport and airline costs.

Mr Parkinson said security was now costing BAA, the airports company, just under £50m a year.

Higher airport and airline security costs are putting additional pressure on air fares. Mr Parkinson acknowledged that tighter security would result in higher fares.

The government campaign coincides with the start on Monday of a fatal accident inquiry into the Lockerbie disaster, in which 270 people died when a Pan American Boeing 747 was destroyed by a terrorist bomb.

Mr John Prescott, the opposition Labour Party's transport spokesman, dismissed the changes as "a load of rhetoric and not much substance."

He said that to stop terrorists from placing bombs "requires you to inspect every piece of luggage and to make sure this money is there through a levy system to pay for that."

"The government has set its face against these two central requirements and, therefore, this is all about rhetoric and not about substance."

Mr Prescott said only some 10 per cent of luggage was searched before being loaded onto British airliners, compared to much higher figures of up to 100 per cent on US aircraft.

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MANAGEMENT: Marketing and Advertising

Profiting by the direct approach

Alice Rawsthorn on one area of marketing which is predicted to have a rosy future

Letter boxes bulge with junk mail. Phone lines are jammed by salesmen selling insurance policies and time share holidays. Television beams out commercials adjuring consumers to order clothes and catalogues through the post or on the phone. Direct response marketing grew at a rapid rate in the UK during the 1980s and is almost certainly poised for further growth in the 1990s, despite the slowdown in other areas of marketing, notably in traditional media advertising.

Yet there is relatively little information available on the size and structure of the direct response market. An analysis of the market just published by Colorgraphic Group, a company which provides services for the direct response industry, helps to fill the gap.

Direct response is really an umbrella term for all the various means of persuading people to buy things directly on the phone or through the post. Most of the techniques of direct response marketing were first developed in the US, but have since been exported to Europe. Colorgraphic estimates that the market in the UK alone is now worth around £1.8bn and should have grown by two thirds to £3.1bn by 1995.

The marketing services industry has come under intense pressure in recent months as companies have cut back on expenditure. So far the advertising and design industries have borne the brunt of the cutbacks. There are now signs that other sectors, notably sales promotion and public relations, may be suffering.

Direct response, by contrast, has emerged virtually unscathed. Colorgraphic suggests that this will continue mainly because companies tend to prefer more 'accountable' marketing disciplines - where they can assess the impact of their expenditure - when trading gets tough.

The only significant exception is expected to be direct advertising, whereby consumers buy things directly in response to advertisements in magazines or on television. Though the market may slow down this year, direct advertising

ing, which is worth £210m and is the biggest single area of direct response marketing, is expected to grow by nearly two thirds by 1995.

Mailing is the second largest direct market area and was worth £445m last year. It, too, should grow by two thirds by the mid-1990s.

The fastest growing direct marketing sector will be telemarketing, selling things by telephone, and computer packages, where companies sell hardware and software for use in direct response.

Telemarketing increased five fold to £75m between 1985 and 1989. It is expected to treble in size by 1995. The market for computer packages is presently worth £7.5m and should double in size.

Other areas, such as list management and data capture, should also experience robust growth in the 1990s. These sectors ought to benefit from the general trend towards more accountable marketing techniques.

The approach of the unified European market after 1992 should stimulate additional growth for some sectors, notably direct mail and telemarketing. But the impact of 1992 will be limited by the labyrinth of legislation across Europe which means that certain direct response techniques are feasible in some countries but not in others.

Telemarketing, for instance, is widely practised in some countries but is virtually illegal in West Germany. And differences in postal systems and standards for different countries could pose significant problems for pan-European direct mail programmes.

Even etiquette is a problem. The bright, brash American direct mail methods used in the UK would be considered anything but courteous in France. While the flowery phrases of a formal letter in France would definitely be de trop on the other side of the channel.

"Direct Response - The Market Map", commissioned by Colorgraphic, is available for £125 from Research Associates at The Bedford, Stone, Staffordshire, ST15 8DJ.

Waving a copy of British Petroleum's latest garage forecourt leaflet above his fuel tank, Rizwan Rabbani said: "It's all very well the oil companies pronouncing leaflets like this explaining why petrol prices have to rise. But what about all that oil they own in the ground which is now worth so much more?"

If this view accurately reflects the British public's scepticism about the need for petrol price rises, it says very little for how years of corporate advertising have served the oil companies since the Gulf crisis began.

When Sasatchi and Sasatchi bid successfully for what became BP's "Britain at its best" campaign in the early 1980s, part of its pitch was that corporate advertising would "give BP the benefit of the doubt when doing something unattractive," recalls Neil Munro, head of public relations at BP Oil.

Judging by responses from the pumps, BP might as well have saved its money. How is it that the oil companies, by their own admission, have failed to deliver the message that they do not collude on pricing and that price rises are necessary, even though they are armed with February's Monopolies and Mergers Commission report, which completely exonerated them of all misdeeds?

Within the next few weeks, the Office of Fair Trading is expected to conclude its latest investigation of petrol pricing policy during the Gulf crisis. Even if it exonerates the petrol retailers once again, as the industry clearly expects, the majors are not planning to change the way they present their case to the public.

Part of the problem appears to be the complexity of the issues. Stock profits and losses require a grasp of current cost accounting, the Rotterdam spot market, from which the majors take signals for price rises, needs a not-so-brief explanation of world oil trading, information about the speed at which prices have to follow Rotterdam prices up is not easily available from anyone other than the oil companies; and the idea that oil companies are required by law to maintain a so-called "ring-fence" between their production and refining arms to prevent transfer pricing or cross-subsidisation of retailers, hardly lends itself to catchy one-liners in 30-second radio spots.

So far no oil company has bought national advertising explaining its position. Shell and BP both say it would be counter-productive and would merely attract charges that they could be better spent keeping prices down.

Both companies have printed leaflets, which are available on some forecourts in a question and answer format. BP's, for example, deals succinctly with stock profits and the speed of the price rises. But it dismisses accusations that it is "colluding" at its production stage by merely asserting that cross-subsidisation would lead to "wrong investment decisions and product shortages and queues at the pumps." However true that argument might be, a swift forecourt survey suggests deep suspicion remained.

All the majors have increased their lobbying of MPs and civil servants, and have tried to convince the popular press of their case, although success in convincing reporters often falls foul of news editors looking for "oil-company bashing" stories.

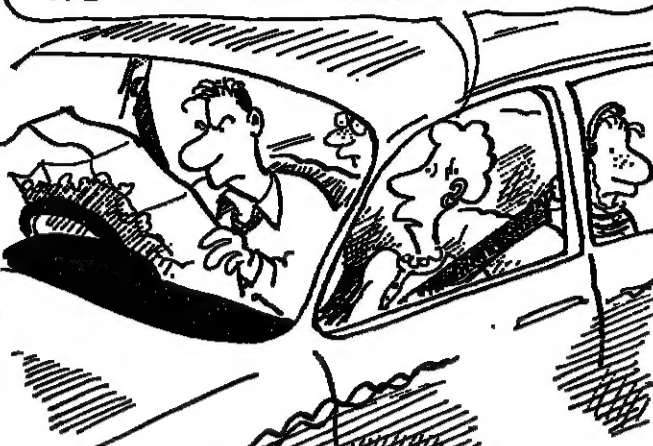
The majors will also selectively accept invitations for

Petrol price rises

No goodwill from slick ads

Richard Gourlay on a besieged industry's inability to placate a fractious public

HOW DO WE KNOW IT'S GOING TO BE CHEAPER EVEN IF WE CAN FIND THE ROTTERDAM SPOT MARKET?



ROWER DENAE

radio and TV interviews. Shell, BP and Esso think they receive a fair crack of the whip on the BBC's PM and Today programmes while they all refused to provide a spokesman for LBC radio's Geoffrey Goodman hour-long phone-in last week. As one executive said, it was feared the oil man would be the fall guy in a light entertainment show.

Another element is the lack of an industry body to act as spokesman for the oil companies as a whole. In the way the Brewers Association will act. The UK Petroleum Industry Association can not consider anything to do with pricing policy for fear of breaching US anti-trust regulations.

In the absence of an industry body Shell, for example, is reluctant to be seen as the only company bearing the industry's common message. "If we are publicly on record every time there is a price increase, it will turn into headlines of 'Shell puts up prices'," says Jim Slavin, Shell UK's director of retailing. "We don't want to take 100 per cent of the flak for the bad news."

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While this might be understandable when the news is bad, like in the current climate of rapidly rising prices, the MMC blessing provided an opportunity to present its record to the public. The MMC actually said that the oil companies had partly brought the inquiry on themselves by not explaining more clearly their pricing policies.

However, in advertising terms, the MMC report was also bad news. "People are not going to say thank you for telling them they are going to have to pay more for their petrol or that current high prices are justified," says an advertising executive who helped launch one oil company's corporate advertising campaign.

The oil companies, in not as many words, agreed and kept their own counsel. Frank Dobson, the Labour MP who would like to see a new statutory body, like Ofcom, to cover petrol retailing, says the oil companies simply wanted to put the inquiry behind them. "It was a public relations disaster for them," he says. "No one believed the oil companies were entirely in the clear except the MMC."

However, it would be a mistake to conclude, as some have, that, faced with the difficulties of explaining their case, the oil companies are simply turning a cheek and letting the blows rain down on them.

BP says one of its prime concerns has been to explain to shareholders and its staff why the price rises have been necessary. Shell says it became particularly concerned for staff morale after stories started appearing in the popular press saying that while "our boys" were going to fight in the Gulf, the oil companies were lining their pockets at home.

Some executives have already reported being harangued at normal civilised dinner parties, an occurrence common enough for one cartoonist to quip that oil company executives at social events should pretend they are poll-tax collectors.

The reason there is no need to turn the cheek is that even on their most vulnerable point - the fact that they are integrated from the oil field to the petrol pump and are making windfall profits upstream - the oil companies have a good case to make. Oil exploration would not take place without large investments of capital over long periods, the motive for which is pure profit. The trouble is it sounds far too hard-nosed when Joe Public is feeling the pinch at the pumps.

It may be free, but is it read?

John Thornhill on advertisers' attitudes towards complimentary magazines

Which women's consumer magazine in the UK has the biggest readership? Good Housekeeping? Woman's Own? Family Circle? Well, according to the Oxford Research Agency, it is Hi-Time, a free publication produced by Asda, the grocery chain.

The agency's research discloses that each of the 1.6m copies of Hi-Time (a circulation figure assessed by an independent audit commission by Asda) has an average of 3.47 readers, giving a total readership that dwarfs other magazines. The claim is hard to verify since Hi-Time's circulation is not authenticated by other sources because of its free distribution.

It is also a claim treated with scepticism in the advertising industry. "We do not accept any figures like that at face value. We only accept audited figures. They may print 1.6m copies but that number may not get distributed," says Dominic Proctor, executive media director at J. Walter Thompson.

"The issue for us is whether they are read. We have more interest in the quality of readership. We would not expect a free magazine to be read with the same intensity as a paid-for publication," he adds.

Nevertheless such magazines are often viewed as an attractive advertising medium and the number and quality of such publications has increased over the last few years. Other retailers, such as Marks and Spencer, the Co-op, and William Low, also run their own magazines although not on the same scale as Hi-Time.

Other free magazines which are highly regarded by advertisers are American Express's Expressions and British Airways' High Life.

Asda's bi-monthly publication, usually around 64 pages in length, contains the staple fare of recipe suggestions, horoscopes and fashion features. The magazine also contains a lot of product promotions both for food manufacturers, Asda's own food items, and its George range of clothes developed by George Davies of Next fame.

There is also a fair spread of coupon advertising.

But Hi-Time is not a low-quality company hand-out. It is a well-produced magazine resembling other consumer publications.

Vicki Davies, advertising director at Madison Bell, the media selling company which works on the Hi-Time account, believes "the quality of Hi-Time means that it will last."

"If the quality is not there to start with then it will be short-lived. Complimentary titles have to be far higher in quality," she says, adding that they also have to get over the hurdle of initial reader resistance to free publications.

Hi-Time aims to be self-funding but it is subsidised by Asda, which means the advertising rates are competitive with other publications. A full-page advertisement works out at just under £12,000 which is the middle of the range for women's magazines. But the medium is a cheap means of reaching a wide audience, according to the Oxford Research Agency, and the cost per reader is the lowest of all the comparable magazines.

Some retailers, particularly in the US, have had a bad reputation for pressuring suppliers into running advertisements in their magazines in return for accepting a product in a store or giving it greater shelf display.

But Davies says although she stresses the mutual benefits of advertising in this medium there is no coercion. "It is not necessary to be aggressive. None of my team has black eyes," she says. "Hi-Time is part of Asda's own marketing effort but they are going forward together for both parties' benefit," she says.

Proctor of JWT says: "In the last couple of years the quality of these magazines has gone up. Now the quality is good they are more acceptable as advertising vehicles."

But Proctor makes a big distinction between those magazines which people would be likely to buy if they had a cover price and those that "get thrust into your hands outside Tube stations."

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Prudential adopted Prudence as their new symbol. ICI lost a couple of waves from theirs. And BP added a lot of green to their shield.

Information supplied to the press indicates that they all spent a million pounds or more on design fees.

So how did Murphy manage to unify the image of their £130 million turnover construction group with a complete new corporate identity for less than £40,000?

MURPHY?

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MALTA

The Financial Times proposes to publish this survey on:

16th October 1990

For a full editorial synopsis and advertisement details, please contact:

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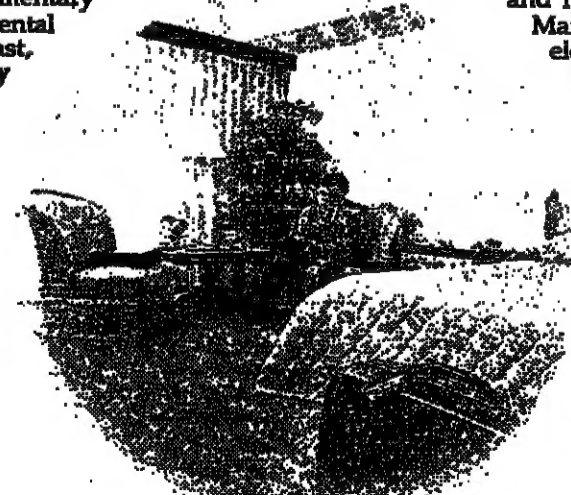
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Anyone spending good money on advertising should have their brains examined

It's now a generally accepted fact that each side of the brain is responsible for particular attributes. The left hand side is all about rational thinking and analysis, the right side is the seat of creativity and emotions.

Without pushing it too far, this left versus right situation could be a neat analogy to explain the problems that always have — and apparently always will — dog the unique and complex relationship between clients and agencies.

Clients, by the very nature of their jobs, could be classified as left brain people but, as purchasers and therefore judges of advertising, are asked to take right brain decisions. Agencies, as suppliers of creativity have right brain tendencies and yet, as the client's advisers, they must show abilities dominated by the left.

But do advertisers have the left hand side of their brain on full alert when it comes to spending money on advertising?

Of course, few clients spend money irresponsibly. But it is true that many do not challenge the unspoken rules of the advertising game; rules that were designed for the friendlier climate of the '60s, '70s and '80s. It is highly questionable if those rules are still relevant to the game as it needs to be played in the '90s and beyond.

Agencies bear their share of the blame. However modern and progressive they may appear to be, this surprisingly conservative profession has changed far less than markets and clients. The way advertising is produced and the agency attitude to client relationships differs little from a couple of decades ago. If there has been any significant movement, it has been in the way agencies have become involved in the money game, setting up conglomerates and selling shares on the open market . . . a move that has had noticeable effects on the way they manage their business, develop organisations and service packages, and focus on their client's problems.

Before you can win the game, you have to change the rules

With the increasingly chilly business climate of the nineties, no advertiser should take the status quo for granted.

The difficulty in finding real selling propositions has led many to accept that advertising answers lie in image and lifestyle and this has fostered the shift to 'creativity' and all its accompanying mystique.

Indeed, there sometimes appears to be an embarrassed reluctance to use that invaluable left-brain rationality when judging advertising recommendations and their possible effectiveness.

Another fact that many advertisers have failed to recognise is that, because of the way the business climate has changed, a different approach to the client/agency relationship is called for. Our rough estimation is that around 50% of the clients of any agency who want the best that agency has to offer and which its reputation and work for other clients led them to expect, actually never get even close to achieving it.

Only by changing the rules of the game — and possibly the players — can that expectation be properly realised.

Inside the agency, you're in competition with its other clients

The best talent in any agency is a valuable and scarce commodity and works best not for those clients with big budgets, but for those who mobilise it most effectively. Most clients are aware of this, but are not sure of how to solve the problem of getting their money's worth. Simply using their power as clients to threaten or cajole is not the answer and often has quite the opposite effect.

What is called for is a different approach, based on a careful analysis of both the client and the agency. Current practices should not be taken for granted but questioned and re-structured so that all the resources necessary to make advertising budgets more effective are actively managed.

Briefing systems need to be fine-tuned, clear procedures put into place for the planning, judgement and assessment of both creative work and account management. Both sides need to be made more accountable. Only by laying down the right ground rules can a climate be created for the production of sales building and cost effective advertising.



In some cases, this will call for a different agency, more in tune with the needs, culture and in-company expertise of the client.

But, here again, when looking for a new agency, it often appears that the left side of the brain is playing less than its due part. The company money that will move through the agency's hands in the course of a relationship can be counted in millions and is often more than the cost of a fleet of new trucks or building a distribution depot. Yet agencies are still regularly selected on the basis of their image or reputation, client list, recommendation, or following agency new business initiatives which impress clients before they have sat back and established what they are really looking for and what is available.

Clearly, agency remuneration is a vital part of the total package. It should not be looked at in isolation, but be integrated into the working relationship by making it flexible, linking it to results, making sure that it is enough, but not too much, carefully pitching it to give the client value for money, but also ensuring that it incentivises the agency by being the right reward for their talent and dedication to the account.

The answer is Scan

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In the tough new world of the nineties, advertising budgets should be made to work harder than ever before. Providing the right climate for success is vital . . . but not easy.

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We have 12 years' experience, and our executives come from well-known and highly respected companies and agencies. We provide not a replacement for the client's knowledge and judgement, but act as both a subjective and objective adviser. We base our advice on an in-depth understanding of clients as well as agencies and their respective problems. We constantly talk to agencies, examining and assessing their talent and abilities, not only in creative but throughout their organisation. We constantly follow and analyse developments in the communications industry, not just advertising but also PR, promotions and direct mail. And working with advertisers in many different industries has provided us with unique and invaluable insights.

These include such names as KLM, UNILEVER, ELIDA GIBBS, HEINEKEN, VOLVO, AMRO BANK, CENTER PARCS, and many more.

No other organisation can offer more experienced, impartial and proven advice on agency selection, agency/client relationship reviews or agency remuneration.

Preparing for 1991

We are convinced that the working methods of the communications industry will have to change fundamentally. But the initiative must come from advertisers as change will only follow demand. We believe that clients should be more ambitious in those demands, asking for more and better from their agencies rather than surrendering to the status quo and reducing their expectations. This can only lead to a weakening of that crucial weapon . . . communications.

But let us move from the broad overview and focus in on you. In 1991, either here or in Europe, your objective must be to make more effective use of funds in a tight economy. We can help in the area of advertising budgets by ensuring that you work with the right partners and by designing, negotiating and implementing a tailor-made, motivating and cost effective remuneration package. We can advise you on how you can produce the climate and relationship in which you get the best from your agency for the money you pay. And that must appeal to that essential left-hand side of your brain.

So, before you cut your budgets, call us to see how we can make them work harder.

Call Samantha Smith or Kevin Chadwick on 071-873 8576.

SCAN

agency selection • agency remuneration
• client/agency relationship review •
national • pan-european

TECHNOLOGY

Carbon finds a new use

SOLID carbon has a split personality. It can exist as diamond, the hardest form of matter, or graphite, one of the softest. Today scientists from the US and Germany report the successful synthesis of a third and entirely new form of carbon, consisting of football-shaped molecules.

The discovery could spawn many new uses for carbon, including highly efficient lubricants, novel catalysts to speed up chemical reactions and "molecular-scale packaging" for smaller molecules.

Physicists from the University of Arizona and the Max Planck Institute for Nuclear Physics describe in the journal *Nature* how to make gram quantities of the new carbon, which they call fullerene. They evaporate graphite electrodes

in a helium atmosphere; the resulting soot contains small quantities of fullerene which is concentrated and purified by dissolving in benzene. Fullerene crystals consist of spherical "fullerene" molecules packed closely together. Each sphere contains 60 carbon atoms arranged around the surface in "icosahedral symmetry", giving a pattern like the panels on a football. The names come from the late Buckminster Fuller who designed geodesic domes with icosahedral shapes. There has been much theoretical discussion and speculation about fullerene. Astrophysicists believe that large quantities may exist in interstellar space. Now scientists will have enough fullerene to measure physical properties and evaluate many possible applications.

Clive Cookson

Building a cable television network in Britain has frequently been equated with throwing money into a hole in the ground. But a renewed confidence in cable television, fuelled by a spurt of overseas investment, means that the UK's 137 cable television companies are now bullish about the prospect of making money out of it.

As the government's November review of the UK phone duopoly draws near, the lobbying has begun by BT and the fledgling cable TV companies over the types of services each will provide in the next century. At stake for consumers is the degree of choice they will be given in who provides their local phone service.

At the heart of the debate, say the cable television companies, is whether BT should be allowed to use its national phone network as a medium for sending television pictures directly to homes — in competition with them. They believe it should not.

On the other hand they argue that they should be allowed to offer phone services over their television network at the moment they can do so only in conjunction with British Telecom or Mercury Communications, the UK's two licensed phone companies.

British Telecom says that is not the major issue: the real question is pricing. Because the cable television companies are likely to escape price restrictions on their phone services, the entertainment companies could undercut BT, which has strictly controlled tariffs.

BT fears that as the cable franchises cover major conurbations, the cable companies could be handed Britain's biggest business customers on a plate. As a senior BT spokesman puts it, it is not just a case of them being handed the cherry orchard but being able to pick "the ripest cherries" within it.

BT's concerns have been fuelled by the degree to which US phone companies such as US West, Pacific Telesis and Nynex have gained control of Britain's nascent cable television industry. The lion's share of potential investment in the industry will come from American or Canadian companies, many of them the traditional "Baby Bells".

BT's worries appear justified. Greg McLean, managing

Della Bradshaw examines the battle to transmit phone calls over the cable television network

A struggle to be at your service

director of Nynex UK Telephone and Cable Television, says it is unlikely that Nynex would have got involved in cable without the phone services. "We view our business as the telephone business," says McLean, who lists American Express, Chase Manhattan and IBM as some of the big companies in one Nynex franchise area.

BT argues that it is being cast in the role of "bogyman", while it will have to face competition from cash-rich phone companies of equal muscle. It is using the argument to resurrect the case that it should be allowed to offer bulk discounts for large telecommunications users. At the moment BT has to charge the same rental for every line whether a site has one line or 100.

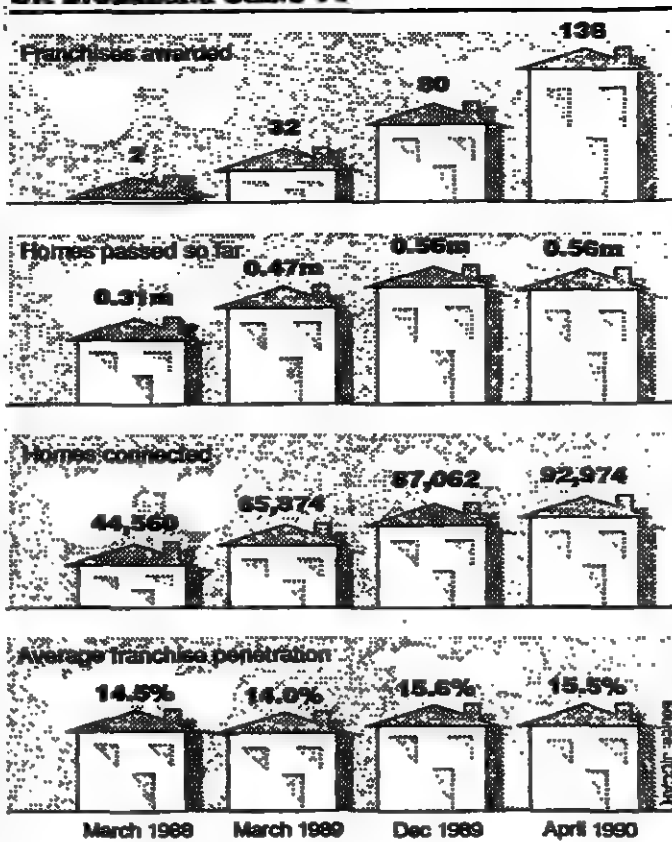
BT admits that it would like the right to offer local television services over its network. The cable television lobby counters by saying that if BT wanted to run cable television services it should have applied for the licences as they did. BT had a stake in six cable television companies, but put them on the market earlier this year.

BT's response is that it is not an entertainment company — that is why it decided to pull out of existing franchises. But it would like the ability to carry entertainment channels over a local broadband network to make it economical to wire up large customers for communications services.

Even if BT is allowed to transmit entertainment over its network immediately, the technical issues, they say, will prevent it from doing so. That is because the lion's share of BT's local network is twisted pair cable, which does not provide the capacity to carry the pictures and sound needed for broadband television transmission. Even BT admits to this.

The economics of replacing the twisted pair cable do not add up, says Bruce Laidlaw, a telecommunications consultant for both the CTA and Mercury. He calculates that the average

UK Broadband Cable TV



revenues from cable television are 25p an hour, compared with the much higher revenues for phone calls. So BT would be faced with the problem of wiring the local phone network with a more expensive infrastructure in order to bring in relatively little revenue.

The economics of transmitting phone calls over the television network are not lost on the cable companies. The Cable Television Association, which represents the cable operators, estimates that once established, a cable company could get 50 per cent of its revenues from communications services. Their resulting interest in

providing local phone services without recourse to BT or Mercury is likely to disturb Mercury. It is looking to a close relationship with cable television companies as a way of getting its own local phone service without having to dig up the streets.

Until recently Mercury was criticised by the cable companies because it only allowed them to keep a small proportion of phone call revenues. But Mercury has now increased the proportion of the revenues that it gives them from around 15 per cent to around 30 per cent. This, says Peter van Cuylenburg, chief executive of Mer-

cury, reflects a change in focus from the company. "The priority of Mercury in the first few years was building a long-distance network. Now we have the problem of getting people on to that network. Cable television is the most effective way of doing that."

Although Mercury is happy for the cable television operators to be granted the right to set up their own phone services, van Cuylenburg believes Mercury has pre-empted their need to do this by offering these increased rates. The CTA, on the other hand, is suspicious that this may be just a cheap trick in duopoly review year in order to lull them into a false sense of security.

At the moment cable television companies selling Mercury phone services have to install a telephone cable down the same duct as the co-axial cable. But technological developments could give cable companies more flexibility.

Cabletime, which supplies cable television services based on "star" topography, with the individual co-axial loops radiating out from a central hub to the individual homes, is developing a system where both phone calls and television programmes could be sent over the same co-axial cable. Because the signals are sent at different frequencies, a television company could decide to install the system for television only, and then upgrade it later to offer phone calls as well by changing the electronics at the central hub and in the homes, so reducing costs.

Although not for widespread implementation until further into the future, BT has developed a way of sending both television and phone calls down an optical fibre by using different coloured light to differentiate between the signals. Just how soon such technologies are available could be instrumental in determining the government ruling on cable and phone services in the duopoly review.

There is a growing consensus across the industry that the cable companies will be allowed to carry voice across their networks. And Ofel has specified that BT will be allowed to carry entertainment — the only question is when.

Both the cable companies and Mercury believe that they should be given a breathing space between 5-15 years — before BT is unleashed. BT, on the other hand, believes that the technology to allow it to install broadband cable economically in the local network could be available before then.

The Shakespeare pub goes 'green'

By Philip Rawstorne

Nothing about The Shakespeare in central Birmingham suggests that it is unique among Britain's 75,000 pubs. To the customers sipping pints of cold draught Bass in the bar, all appears comfortably traditional. But this Victorian city tavern is the country's first ozone-friendly pub.

Bass, the UK's leading brewer, has installed in The Shakespeare's capacious cellar a new cooling system in which the chlorofluorocarbon (CFC) refrigerant, known commercially as R12, has been replaced by R134a, an environmentally harmless hydrofluorocarbon.

If trials prove successful — and the first four months' performance has been encouraging — Bass plans to introduce the new refrigerant throughout its pub estate. Bill Little, design and development engineer, Bass Breweries, who designed the prototype, says: "We decided to go ahead with the new system, quite simply because there was a need."

Bass, with a company philosophy which commits it to conduct its business "with due care for the environment", has more than 6,700 pubs, every one of which has a cellar cooling system containing around 10kg of R12 refrigerant.

Bass implemented safety procedures to minimise leakage of the ozone-depleting CFC and to ensure its proper disposal, but in 1987 began to consider possible substitutes.

"Some companies were turning to hydrochlorofluorocarbon, known as R22, which causes only 5 per cent of the damage to the ozone layer inflicted by R12," Little says. "But equipment suitable to use R22 was not available for the small capacity refrigeration which cools beer and other drinks for retail."

Such a change, too, seemed to offer only a short-term answer. In the US, there are proposals for phasing out the use of R22 completely over the next 25-40 years. "Everybody was talking about the advantages of R134a," says Little, "but nobody seemed to be willing to do anything with it."

It was not simply a question of removing R12 from cooling equipment and pouring in

R134a. Hydrofluorocarbons are not compatible with the lubricants, expansion valves and other equipment used in CFC systems. "Chemical companies had the refrigerant, engineers thought they might have the compressors and condensers, others thought they might have the lubricant. But no one was putting them together in a new system."

Bass decided that it would be commercially as well as environmentally prudent to take the initiative. Little began to scour the UK, US, and Europe for the required products.

From Du Pont International of Switzerland came the R134a refrigerant. Copeland, of the US, supplied the polyglycol lubricant, and its UK subsidiary designed the compressor. Another US company, Sporlan, provided a specially adapted expansion valve and a drier, and Searle, of the UK, delivered the evaporator. Little began running the new system in May and alternates it for two-week periods alongside the existing installation.

Both systems are linked to monitoring equipment which records cellar temperature, energy use, and other performance measurements. "So far, the new system has worked successfully," Little reports. "It matches the R12 cooler in performance and uses slightly less energy."

In further experiments, he has now extended the use of R134a to bottle and small pack coolers. Bass will decide on the basis of the tests whether to switch all its retail cooling equipment to R134a during the next decade.

The refrigerant is expected to become available in commercial quantities within the next 12 months. Du Pont and ICI are building production plants. "It may initially cost between £5 and £10 a kilo more than R12," says Little. "But as demand for it grows, the cost seems likely to fall."

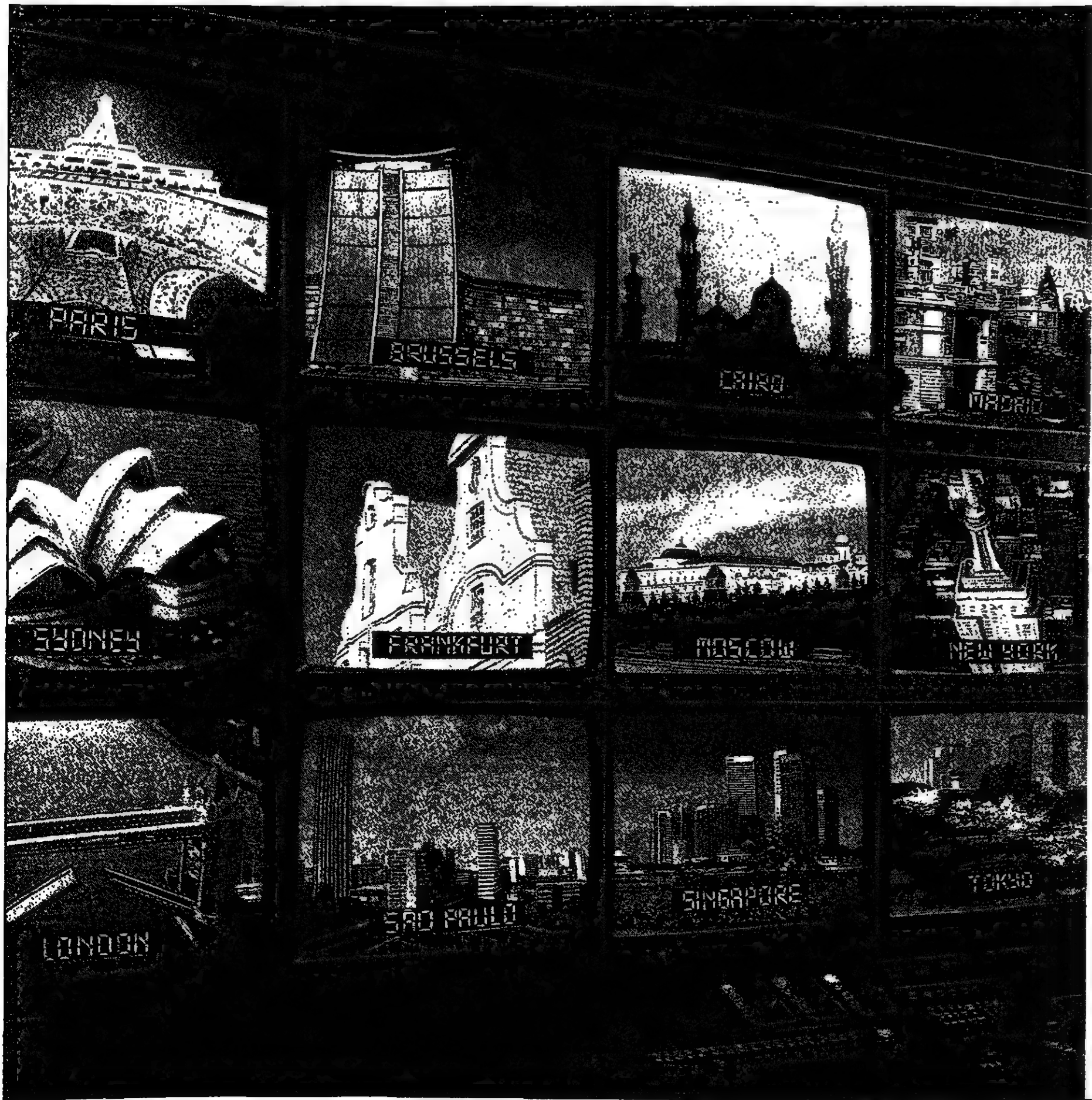
"We took the initiative because we needed information on which to base our own decision," says Little. "Others are now starting to take an interest, but if that helps to encourage manufacturers to commit themselves to the system, we shall not complain."

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Thursday September 27 1990

Unnecessary oil shock

THE LEADERS of the international community have deservedly been praised for their firm and united military response to the Gulf crisis. Unfortunately, the same cannot be said of the less glamorous, but arguably more important part of the policy challenge which the world faced on August 2: the need to protect the international economy from the potentially destructive consequences of Saddam Hussein's folly. In the economic and financial confrontation, Iraq is winning. Either through sheer incompetence or, more likely, because of inattention at the top, the western world's economic response to the Gulf crisis has been a total failure.

As a result of these policy failures, oil prices have risen by 90 per cent in response to a supply drop now running at less than 2.5 per cent of world output. The pain caused by this price explosion, especially in the most vulnerable countries of the Third World and eastern Europe, will not be lessened one iota by spurious comparisons between the severity of the present oil shock and the two that went before. The fact that the world has already experienced two oil-related disasters is no argument for plunging headlong into a third - especially when the nature of the present oil shock makes it far more amenable to intelligent economic policymaking. There are at least two reasons why policymakers can and must act to control the economic impact of the confrontation with Iraq.

Heavy replacement

In this oil crisis, unlike the previous two, the world's most important producers have shown themselves to be every bit as keen to avoid disrupting the world economy as the consumers. OPEC has already replaced 60 per cent of the 4.3 mbd of exports lost from Iraq and Kuwait and by the end of the year there should be 95 per cent replacement, according to the International Energy Agency's latest figures. However, the richest oil-producing countries in the Gulf should now be called upon by the international community to do even more. They must use the

immense windfall profits they have been earning as a result of higher oil prices to support the worst-off victims of the oil shock. With oil prices at \$35 a barrel, Saudi Arabia and the UAE alone are earning \$4bn to \$5bn more in oil revenues each month than they would have been at \$20 a barrel. They should now formally undertake to recycle the bulk of this surplus to non-oil producing countries in the Third World and eastern Europe - and to do so as straight grants, not loans.

Enormous reserves

Secondly, the world should have learnt from its experience in 1974 and 1979 - we now know that the worldwide balance between oil supply and demand is unlikely to sustain a price above \$20 to \$25 a barrel in the medium term, and large consuming countries have taken the precaution of building up enormous reserves to insure themselves against short-term supply disruptions.

The failure to use strategic reserves to stabilise oil prices has been an extraordinary and unforgivable omission. Of course, if a shooting war breaks out in the Gulf, use of the reserves will be even more essential. But using the reserves now would not in any way impede further releases in the event of additional disruption. The size of the reserves held by the US, Japan and Germany, for example, is so immense that compensating for the entire estimated shortfall in supplies between the start of the Gulf crisis and the end of the year would have used up only 25 per cent of the amount available.

Because the real constraint on the use of reserves is not their absolute size but the rate at which they can be pumped out of storage, this reserve reduction would have no significant impact on their strategic value should a war break out. The US reserve, for instance, can probably be used at no more than 2.5m barrels daily. Even if 25 per cent of its present 600m barrel capacity were used up by the end of the year, this reserve could still release oil at its maximum rate for more than six further months.

A country divided

REGIONAL divergence in economic performance, long a bugbear of the British economy, accelerated in the 1980s. The disparity in regional wealth and employment is more likely to widen over the next 10 years than be reduced. These pessimistic conclusions - published this week by a group of academics in the Cambridge Regional Economic Review - are justified despite some recent signs of improvement. The regional disparity in economic performance over the past 10 years has become more entrenched, a powerful qualification to government claims that the UK economy has become more responsive to market forces.

The absolute North-South unemployment differential rose from 2.5 percentage points in 1979 to 3.9 percentage points in 1989. For males aged 20-24 the gap rose from 3.7 to 6.5 percentage points over the same period. Similarly, employment grew by 7.5 per cent in east Anglia between 1980 and 1989, by 7.5 per cent in the south-east, but fell by 6.7 per cent in the northern region and 5.3 per cent in the north-west. Over the next decade, the Cambridge study predicts that employment will grow by 3.8 per cent in east Anglia but by only 1.5 per cent in the north-west.

The concentration of employment losses in heavy manufacturing industry in the North during the 1980-81 recession continued the process of relative economic decline of these regions. The sharp appreciation of sterling accelerated, rather than initiated, this decline. But it did lead to rapid growth of long-term unemployment, concentrated in the North among unskilled males, both young and old.

Wealth creation

Save for the century or so following the industrial revolution, the southern regions have been the centre of wealth creation in the UK, not to mention politics, commerce and the media. In almost no other developed country has economic and political power been so concentrated for so long. British markets have failed to redress this imbalance. The Cambridge report argues that even though nominal wages

have grown more slowly in the North, they have risen relative to wages in the South in real terms, despite relatively high unemployment. National wage bargaining has prevented adjustment of relative wages in the North from attracting employers to these regions.

House prices

Equally important are the wide disparities in house prices, combined with the absence of an adequate private rented sector. Only skilled workers in the North who can expect large wage increases following a move south can afford to migrate; but these are just the people the North needs to retain. Meanwhile, manual workers have been unable to move, since southern house prices are prohibitively high. The stock of council housing is dwindling away and the private rented market is both expensive and minuscule.

Government policy has failed to address these defects in the market, while compounding the regional division. Spending on regional policy has fallen 60 per cent in real terms. Furthermore, the location of the third airport at Stansted, the Channel Tunnel, the building of the M25 and M11 have all encouraged further development in the over-stretched south-east, while reducing the attraction of the North.

The Cambridge report proposes two solutions: a regionally differentiated component in the financing of the new Training and Enterprise Councils; and co-ordination of investment in "business infrastructure" at selected sites within the northern regions. While laudable, such proposals will prove insufficient. Training skilled workers is of little use if they then move south. Investing in business parks is of little use if businessmen cling to their deep-seated prejudice against the North.

The Cambridge report fails to propose a convincing solution. This failure is itself symptomatic of the severity of the problem. But the report is well timed and substantive in its analysis. What is needed is radical policy action on a number of fronts simultaneously. The North has waited long enough.

The Gulf crisis is transforming the debate on the future of European integration. Political integration, which was already being pushed forward by the pressure of the Single Market and German unification, is now being focused more sharply and urgently by security and defence issues.

The practical responses so far have been limited, but the political stakes could be very high. For the first time in many years, the imperative need for European co-operation may have some chance of breaking down old French taboos on defence policy.

Against all expectations, the co-operation is taking place inside the Western European Union, the long-quiet nine-nation European defence organisation. It seemed initially to have little chance of success, since it was begun against the nationalistic inclinations of Britain and France. Now co-operation appears to have taken hold, and to be acquiring credibility at both political and operational levels.

Questions of defence co-operation are particularly neuragic in France, where a long-standing consensus has been built on the Gaullist principle of absolute national independence. It is an article of faith that France, as a nuclear power, cannot share or subordinate the ultimate decisions of life and death. Therefore, France's defence cannot be integrated with that of any other country, and above all cannot be part of NATO's integrated military structure.

French officials have in recent years sought to smooth the asperity (and the unreality) of Gaullist doctrine, with increasingly outspoken assertions of France's political loyalty to the alliance, and of its active military co-operation with NATO forces. But until now, President François Mitterrand has admitted no infringement on the principle of French independence, nor any exception to his hostility to any sort of NATO military integration. Questioning this policy has been taboo.

Yet the Gaullist principle of absolute national independence now appears to be confined exclusively to the defence domain. It certainly does not seem to apply to economic and political integration in the European Community. In the 1960s, General de Gaulle fought bitter battles to hold back the forces of integration in the Community, and managed to delay the process for quite a while. Now there appear to be no sacrifices of economic and political sovereignty which President Mitterrand is not prepared to envisage in the cause of a coherent and united Europe.

In 1985, he and Mr Helmut Kohl, the West German chancellor, launched the process which led to the Single European Act, the programme for the single market and the expansion of majority voting in the Council of Ministers. Since then, the two leaders have successfully urged their partners on to ever more ambitious goals: first the objective of economic and monetary union (EMU), then a firm commitment to the opening of negotiations on an EMU treaty, then the added objective of a parallel treaty on political union, including an unspecified security and foreign policy ingredient; and finally a commitment that negotiations on the two treaties would start together this December.

This summer President Mitterrand finally said the words which describe his vision of the end of the Community road: a European federation. In the end, the divergence between President Mitterrand's policy of political and economic integration and his rhetoric of military nationalism would be bound to lead to severe contradictions. Indeed, these contradictions are already apparent. President Mitterrand regularly allows to the desirability of a united Europe, approach to defence issues, and just as regularly blames Mrs Thatcher for making it impossible. He does not

French stand-alone military doctrine is becoming harder to square with EC integration, writes Ian Davidson

Gulf shakes Gaullist taboos



acknowledge that there is as great an obstacle in the Gaullist doctrine of French national independence.

In domestic politics this sustained contradiction has had advantages. It has enabled him to pursue a policy of political and economic integration in Europe without provoking serious political opposition at home, notably from his main potential adversaries: the Gaullist RPR party led by Jacques

Chirac, the former prime minister.

Over the past few years, all the main conservative parties have gradually been sucked into the logic of economic integration and the open market. It has been a recent conversion for the Gaullist party, which remains spiritually divided. There is a modernist wing, led by Mr Edouard Balladur, the former finance minister, which would rather junk the rusty doctrines of General de Gaulle and turn itself into a rational, free-enterprise, conservative party like any other; and there is a populist wing, led by Mr Charles Pasqua, the former interior minister,

which remains ever ready to beat the nationalist drum and yearns to return to its old emotional roots. The reservations of the populist wing on economic and political aspects of European integration are being accommodated in Gaullist party policy. Mr Balladur assuages Gaullist feelings on the issue of economic and monetary union when he declares that his party supports a "common" currency, but not a "single" currency; and Mr Chirac differs from the President's objective of political union in Europe, saying that France must keep control of "all the instruments necessary to the mastery of its destiny".

But the terms of this accommodation are completely unthreatening to President Mitterrand's broad strategy, partly because the Gaullist party is divided, partly because the other main conservative parties, which account for about half of the conservative opposition, are much more unequivocally committed to the strategy of European integration. In short, the Gaullist party has mounted no sustained public campaign against the President's EC policy, and it is unlikely to mount such a campaign even when the prospective treaties on Economic and Monetary Union and political union start to take shape.

Nationalism is not confined to the Gaullists. There is a nationalist wing in the Socialist Party, led by Jean-Pierre Chevènement, the defence minister, which though now reduced to about 3 per cent of the party militants, remains vocal.

If one adds up all the factions opposed to President Mitterrand's pro-

Community strategy - the Communists, the Ecologists, half the Gaullists, and the extreme right-wing National Front - one probably comes out with some 30 per cent of the electorate. Moreover, nationalist and interventionist reflexes remain alive within the political consensus, even among loyal socialists such as Mrs Edith Cresson, the European affairs minister.

Whatever its domestic virtues, the contradiction could not be indefinitely sustained without jeopardising the government's credibility

But none of the big political parties has been willing or able to offer an alternative to the logic of the large European market, or to its consequences of economic and monetary union, and none is likely to do so.

In the presidential election of 1988, there was simply no real debate on Europe, because the whole of the respectable political establishment had been co-opted by the logic of the president and the logic of the marketplace. In 1988, after their return to power, the Gaullist party was induced to endorse and ratify the Single European Act, and it remained committed to its new pro-European policy.

That is one reason why Mr Jean-Marie Le Pen, leader of the extreme right-wing National Front, was able to

score more than 14 per cent in the first round, because he was the only man actively peddling nationalism and xenophobia; and it is one reason why, at least until the Gulf crisis, Mr Pen continued to score about 15 per cent in the opinion polls.

President Mitterrand has deployed the contradiction between his pro-Community policy and his defence doctrine, as the ultimate political insurance policy against his domestic opponents. By convention in the Fifth Republic, the president has absolute responsibility for defence and foreign policy issues. If he remained unassailable here, he would have more freedom of movement on lesser issues, such as economics.

Whatever its virtues in the arena of French domestic politics, the Europe/defence contradiction would sooner or later have had to be confronted. It could not be indefinitely sustained without jeopardising the government's credibility. The question now raised by the Gulf crisis is: has the moment of truth at last arrived?

As yet, there is no unequivocal answer. In public, the contradictions and the inconsistencies are as glaring as ever. In private at the highest levels of the administration, there is a new interrogative note. Last week, a highly-placed official asked: "Has the taboo been broken?" It may seem innocent enough, but two weeks ago such a query would have been inadmissible and inconceivable.

Last week in Paris, the foreign and defence ministers of nine European governments agreed to reinforce the co-ordination of their contribution to the embargo against Iraq. Mr Roland Dumas, the French foreign minister, called the agreement "a big step in the search for a common [European] security and defence policy".

Other parts of the government continued to say that French forces in the Gulf would be under independent French command. Few people in France can believe this, since it must be obvious that the choice between war and peace will be taken by the US, with 165,000 men, or by the Iraqis with 1m - not by the French with 13,000. But it is still anathema to admit that French forces in Saudi Arabia, like the British, will have to be under tactical US command.

On the same day last week in Munich, after a meeting with Chancellor Kohl, President Mitterrand announced the withdrawal of half the French forces stationed in Germany. The German authorities were glad to have the French forces stay, and staying would be a useful way of keeping the German army bound into the collective defence of western Europe. But staying would have to be re-negotiated on terms of equality with a newly sovereign Germany, and that could raise uncomfortable questions about France's defence doctrine. President Mitterrand preferred to go.

Events are moving too fast to predict the course of French thinking. By the middle of November, President Mitterrand must decide what he wants to say at the pan-European summit in Paris. By the middle of December, he must decide what security ingredients he wants in the projected treaty of political union. By the end of the year, he must decide what contribution France intends to make to the reform of NATO, or whether it intends to abdicate from the process.

But by common consent, the critical variable will be the crisis in the Gulf. This will determine the debate in France and elsewhere on European security. Economic and Monetary Union is a decision of principle which has already been taken, whatever Mr Waigel and Mr Kohl may say. The serious choices facing western Europe now focus on questions of national and European security.

This article is the latest in a series on EC states' attitudes to sovereignty that started on August 6.

Shrinks back wrinklies

Not everyone would welcome news that the psychology profession is coming to their aid. Indeed, to some, it would smack of the comedian Max Boyce's discovery that the Samaritans had gone ex-directory.

But older workers cannot afford to be choosy about their allies (except, perhaps, in the US and Sweden which ban age discrimination, and France where it is discouraged).

In most places elsewhere, as they've grown older, the age when employers are apt not just to throw them out but bar their re-entry has got younger. Five companies surveyed by the Manpower Studies Institute this year believed seniority should be 40. Nor is the outlook for people much above that age any better. On past experience, they'll be the prime victims of impending middle-manager scrapping in industry.

The hard evidence on their capabilities is split out by two researchers in the British Psychological Society bulletin. They report that, regardless of age, "intelligent people remain so, and provided that they employ their intellectual capacities they should maintain their performance. In addition, there is likely to be an increase in expertise and accumulation of knowledge."

While the evidence is imperfectly scientific, by the way, the same cannot quite be said of the psychologists' interest in it. "Ageism" is apparently becoming rife in the universities where many of them work.

Scots wha hae

"Does Britain need a new foreign policy?" was the title of yesterday's valdictory address to the Royal Institute of International Affairs from its retiring Director of Studies, William Wallace, who leaves

Chatham House next week for St Antony's College, Oxford.

He answered his own question in the affirmative, one of his themes being, as a self-styled "Scott working in London", that there was too much emphasis on English, as opposed to British, traditions and values.

Lord Belfour, who was in the audience, was having none of it. The Act of Union, he thought (sighed), might soon come to be seen as a temporary episode in English history, since "Scotland is now the only country in Europe, apart from Albania, that takes socialism seriously."

Ambushed

The Vancouver stock exchange has a more pressing worry than slumping share prices or stagnant volumes.

Having battled to overcome its reputation as a penny-stock casino better suited to cowboys than investors, the VSE is now worried that its work will be undone by a prime-time TV broadcast next week by the US network ABC.

The ABC crew showed brief excerpts of the encounters to VSE president Donald Hudson at the end of what one side calls a tough one-hour interview. The exchange says it wants to investigate any excesses by its members, but the network has refused VSE lawyers' requests for unedited tapes of the meetings.

The VSE has been wary of

OBSERVER



Brian's delighted with the white paper, but then he's a politician.

the media since Forbes magazine called it the "Scam Capital of the World". However, that description hasn't stopped thousands of North American and European investors from pouring money into VSE companies involved in a modern-day gold rush in north-east British Columbia.

High spaces

This week's party to mark the publication of Jeremy Paxman's book on the British Establishment held out the promise of an evening mingling with the Great and the Good at the Albemarle.

The invitation from Michael Joseph told Mr Paxman had interviewed more than 150 of the most powerful men and women in the land during his research.

Also the BBC television presenter seems to have fewer friends in High Places than I imagined. The basement of one of St James's most favoured resting places for bishops, judges and other pri-

lars of the old order was packed with media glitterati. But the only real Establishment figure I could find was one of the Queen's private secretaries.

Perhaps that was because (as Mr Paxman puts it) power in the Thatcher era resides with those who are "One of Us", not in membership of any particular social circle.

Fast post

"A stimulating, challenging opportunity to apply your accounting and management skill" enticed a job advertisement by Britain's Inland Revenue. It was also a race against time.

The advertisement for a head of an accounting unit in Worthing appeared on September 12, the closing date was the 19th.

giving contenders just six days to send for an application form, complete it, and have it back in the recruiters' in-tray.

"A bit of a rush job," breezed the Revenue. "But we had more than enough applicants." Could it be that they all had family connections with the Post Office?

Comment

East-west relations are improving even more quickly than we thought.

At the dinner after the "2 plus 4" agreement sealing German unification, the German negotiator entertained his Soviet counterpart with the story of the arrival of the newspapers at a future Bush-Gorbachev summit.

George Bush turns straight to the FT to check the dollar/DM rate. Gorbachev takes the paper from him saying he wants to check the ruble/DM rate.

"You won't find it there, Mikhail," says Bush. "Why not," asks Gorbachev. "Look at the front page headline," answers the US president. The headline read: Trouble on German-Chinese border.



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ECONOMIC VIEWPOINT

Fiddling before Armageddon

By Samuel Brittan

The former British deputy Prime Minister, Lord Whitelaw, once accused his political opponents of stirring up apathy. I was reminded of this charge by the World Economic Outlook, prepared by the International Monetary Fund for this week's annual conference in Washington.

One does not expect fireworks from the "Outlook". This time, however, the technical limitations are compounded with all the other forces of inertia and wishful thinking to downplay the consequences of Middle Eastern conflict on the world economy. Faced with Armageddon, world economic statesmen try to declare business as usual and confine themselves to finicky adjustments to forecasts.

But before stating my own conclusions, let me pursue some boring arithmetic. Growth in the industrial countries averaged around 3 per cent per annum in the decade up to 1987. It then accelerated to an unsustainable 4 per cent in 1988-89 and has since been declining under the influence of counterinflationary policies.

According to the IMF it will boom out at the respectable rate of 2.4 per cent in 1991, before recovering in 1992-93 to an average of just over 3 per cent - in line with the growth of productive capacity. Inflation (measured by consumer prices) is expected to peak at 4.5 per cent in 1990 before falling to 4.3 per cent next year and then returning to the 3.4 per cent range in 1992-93.

The IMF forecasts are based on a breathtakingly modest

Faced with Armageddon, world economic statesmen try to declare business as usual

price of crude oil of \$26 per barrel in the remainder of this year, rising to the Opec reference price of \$21 per barrel by the end of 1991.

Economic commentators - myself included - have hitherto said that the current oil price shock is much less severe than the two previous ones following the Yom Kippur War and the downfall of the Shah. But the assessment needs to be revised. For at anything above \$24, the price of oil will have tripled, as it did in 1973-74. The World Bank's worst "war scenario" envisages a price of \$35, reached fairly soon and only dropping in 1982. Unfortunately Mrs Thatcher's reported scepticism about sanctions on Iraq over working

is likely to be justified, so the chances of such a war are very serious. It is thus a pity that the Bank's published simulations omit the worst case and are similar to the Fund's.

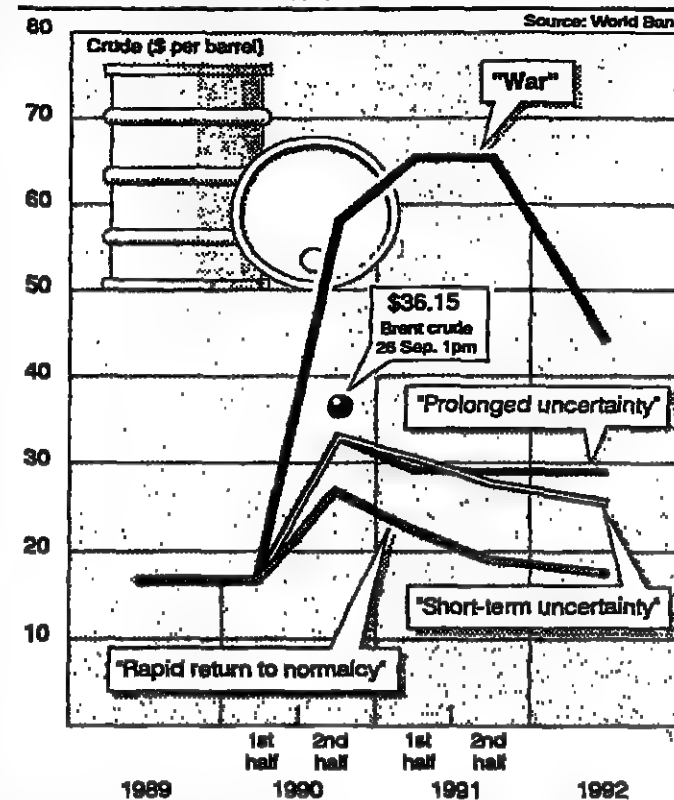
Let us cautiously assume an average price of \$44, not for 1992 but for next year. This is hardly far-fetched in relation to the movement of Brent crude prices in the past few days and makes only a gesture towards the prospect of a shooting war.

What would be the implications of such an oil price for the Fund forecasts? The Economic Outlook itself has a simulation showing real growth rates down by 0.3 percentage points for every \$7 rise in the oil price and inflation up by 0.5 percentage points (measured by consumer prices). Applied to a \$44 oil price the effect would be to bring average 1991 growth rates down to 1.5 per cent and inflation rates up to 5.5 per cent.

At first sight this might seem not too bad in the face of the Middle Eastern crisis - just a growth recession and inflation trotting rather than creeping. But then apply the IMF adjustments to countries where inflation was already expected to be faster than average and growth slower. The US and Britain would both be near zero growth. The British inflation rate, instead of coming down to nearly 5 per cent as shown in a Fund chart, would on IMF arithmetic be stuck at nearly 7 per cent and in reality much higher. The worst effects however would be on the Third World and Eastern Europe.

Up to now I have ignored the fact that the IMF simulations are at the low end of the range. Oxford Economic Forecasting, for instance, has oil effects twice as large. Moreover, I have played safe in ignoring what mathematicians would call the "non-linear" effects of oil price increases. In other words, the effect of a \$31 increase would almost certainly be much worse than three times the effect of a \$7 one. Supply side effects would

OIL PRICE SCENARIOS



also be "non-linear", as many products and production methods based on low energy prices would become uneconomic as oil prices soar.

In the more severe case, multiplier effects would develop more quickly, as the countries worst affected began to cut their spending and contractionary forces gained ground. Investment and non-oil stock building would be hit by the general stagnation and in turn add a further downward impulse. The problems of financial institutions already suffering from bad debts and low profitability would be compounded in an environment of high nominal interest rates. The effect of a prolonged period of very high oil prices would, as in past oil crises, be

a world slump combined with an acceleration of inflation. (Anyone who believes that slump and severe inflation can co-exist together has only to look at the 20th century history of Latin America.)

So far from being able to relax monetary policy to combat recession, central banks would have to maintain tight policies to prevent a wage-price scramble from developing. The IMF simulations imply an increase in short term interest rates of 2.4 percentage points for a \$44 oil price; and this is more likely to be an under than an overestimate. Moreover, everything so far said has concentrated on quantities and ignored the quality of output. The diversion to military spending of what would

otherwise have been the "peace dividend" is a net subtraction from world welfare not shown in the statistics.

Can anything be done to avert the threatened slump? The IMF rightly warns against trying to counter the recessionary effects of higher oil prices by easing monetary policy.

But the best of macro-economic responses is only damage limitation. A more fundamental approach, supported for instance by Nigel Lawson (who is a former Energy Secretary) at the Italian Chamber of Commerce last week, was to release some of the large official western oil stocks to dampen down prices and thus tackle stagflation at its source. He pointed out that in the 1978-80 crisis there was hardly any reduction in supplies and the price explosion was almost entirely due to precautionary stockpiling.

The release of oil stocks should be sharply distinguished from the bad populist idea of putting pressure on oil companies to prevent them passing on price increases to the consumer. As the IMF remarks, this would merely distort the functioning of markets and cause shortages. Another bad idea is that of a "dialogue" between oil producers and consumers which could only legitimise the Opec cartel.

A comparison can be made with the foreign exchange market. The more crudely interventionist ideas correspond to foreign exchange controls. Sales from official oil stocks correspond, on the other hand, to central bank market intervention which, if shrewdly timed, can be both stabilising and profitable.

The response of the International Energy Agency - that oil stocks should only be used if there is a physical shortage - shows deep ignorance of the role of prices in clearing markets before shortages can arise. A more serious but sinister objection is that official oil stocks - which are 60 per cent American - are being kept for use in the event of a prolonged shooting war which took Arabian oil fields out of action for many months. Even in that case the time to intervene will be not when the disruption occurs but when it is clearly anticipated by the oil market.

I share the suspicion that any war with Iraq would be longer and messier and leave a nastier legacy than generally realised. But I would still take the risk of placing some official stocks in the market at the right tactical moment. After all, an international slump would be the first big victory that Saddam Hussein has achieved since his conquest of Kuwait.

BOOK REVIEW

Fictionists should stick to their last

HAROUN AND THE SEA OF STORIES
by Salman Rushdie

Granta Press/Penguin
£12.99, 218 pages

THE DWARFS
by Harold Pinter

Faber and Faber, £12.99, 183 pages

fertile period of The Birthday Party and The Caretaker when, by conjuring up a shadowy, disjointed world of his own devising, Pinter seemed a playwright of universal scope.

Pinter's novel The Dwarfs dates from the earlier vintage period. He explains: "I wrote The Dwarfs in the early 1960s, before I began writing plays. I didn't offer it for publication at the time." In 1960, he extracted a part of it to make a short play under the same title, but reading it again last year decided that after some cuts it was worth publishing in its original form as a novel.

Like several of the plays, it treats of an alliance between three men and the events, real and imagined, that cause it to crumble. Set in different houses near Hackney Downs, where Pinter was brought up, it has most in common with The Homecoming, and consists almost entirely of desultory conversations between the men and a young woman.

They begin the book in a high degree of inter-dependence, but they are capable of sudden bursts of violent verbal aggression against each other. They all have lowly jobs and little formal education; yet at times they are capable of extremely subtle discourse.

These discourses vary widely in tone - from drunken ribaldry to incandescent indignation at a discovered betrayal. The fiction has a key place in the understanding of Pinter's work and shows his gift for the disclosure of the deceptions perpetrated by the private self.

Salman Rushdie's novels, especially the Booker Prize-winning Midnight's Children, have always had an abstruse topical element among more genial, traditionally Indian ingredients.

Rushdie was born, like the hero of that book, into the divided world of the period immediately following Independence, and the ugly spectacle of civil strife and private vengeance has been present to him ever since he was a child. Rushdie's Haroun and the Sea of Stories is about a professional story-teller, Rashid, whose nickname is the Shah of Blah. The episodes of the story were told in the first instance by Rushdie to his own son.

Rushdie gets as much mature resonance out of his tale - tracing the story-teller's quest for the elixir that will bring his gift back on stream - as his eminent predecessors do in their multi-layered fables. Rashid and Haroun traverse an imaginary country spanning great distances; the erratic over-crowded public transport system there ("buses that dripped people the way a sponge drips water" suggests it is not unrelated to India. The Arabian Nights was Rushdie's favourite reading when he was a boy, and there is a strong strain of that, too: a mood of enchantingly exuberant fancy.

The ultimate story is the one that concerns the story-teller himself. His own life depends on the power of his stories to please and to persuade. Throughout the book political argument and the absurdly pompous language in which it is couched, becomes hilariously funny and this is a great relief. Local Indian English has a vein of poetry which Rushdie taps in the speech of a number of petty officials. Nor is the tale insulated against the sadnesses of our contemporary world. At the start, the boy and his dad suddenly become a one-parent family.

Both these books underline the truth that it is when he stays within his boundaries, and when he is in full occupation of his own peculiar territory, that a writer reaches the widest audience. It would be a black day for our culture if circumstances should ever prevent Pinter or Rushdie from doing what they do best, which is writing novels and plays.

Anthony Curtis

LETTERS

Danger in discrimination against part-timers

From Mr John Hughes.

Sir, The FT seems addicted to editorials reproducing governmental responses to the European Commission's draft employment directives, notably on part-time employees. Your editorial comment ("How not to create jobs," September 25) is the second this summer. This addition could seriously damage the health of the FT's reputation as a responsible European newspaper.

You take umbrage at proposals that would substantially end explicit discrimination in pay and conditions against, for example, part-time and temporary employees, and therefore against the 4 1/2m part-time female employees in Britain (over 80 per cent of British part-time women). You do not challenge the reality of such discrimination, rightly, since the 1986 National Economic Development Office

(Nedo) report, Changing Working Patterns, documented such practices in detail. Consequently you cannot but accept the Commission's key argument that such large-scale discrimination distorts competition since it has effects on labour costs, avoids social security costs, and therefore impacts on comparative costs.

Your arguments (I say your, but the voice is recognisably the government's) are dangerous as well as wrong.

On the logic of your editorial we should never have embarked on equal pay for equal value for full-time workers previously discriminated against, for fear of their unemployment. Yet in the last decade it was full-time female employees whose employment increased by over half a million, while it was men's employment that fell by 1.7m. With females who work

part-time still victims of cost-cutting discrimination, their employment also rose by over half a million, but their average (constant price) earnings rose only 20 per cent compared with a 37 per cent gain for women who work full-time.

The government itself estimates that "over 90 per cent" of UK labour force growth in the next decade will be accounted for by women. The reality is that there are many efficiency and cost-saving reasons why employers will seek to employ part-timers even if explicit discrimination is forbidden. As the paymaster general said recently: "Against the background of the likely demographic shortages of the 1990s the Civil Service must be able to retain those trained and experienced staff who cannot work full-time."

In political and moral terms your arguments are indefensi-

ble. One cannot tolerate such double standards of morality - in a single market - as to say: "Britain is firmly committed to equality of opportunity" for men and women, and then defend the practising of cumulative discrimination against the 42 per cent of our female employees who work part-time.

It is also politically dangerous in the run-up to a general election to be publicly involved in a punch-up with most of the rest of the Community in defence of such discriminatory practices when this posture might be noticed by the part-timers themselves. The majority of those 4 1/2m women are in the age ranges 30-59. The majority will vote. What if they vote against discrimination and for equal opportunity, John Hughes, Trade Union Research Unit, Ruskin College, Oxford

Soviet restructuring: privatisation must begin now

From Mr Olek Havrylyshyn.

Sir, Alexander Kennaway ("Soviet economic restructuring," September 21) fears "immediate privatisation would lead to ruin" and offers instead a steady pace of grammes to make enterprises more responsive to quality improvement needs.

He is certainly right about one thing: ministries perform no useful function except to keep bureaucrats in privilege. Also, what he recommends would only reinforce this privilege. If privatisation is not to be used, who is to establish direct supply relationships

between firms? Who is to organise the competitive supply relationships over short distances? Who is to decide what is short and what is long? Who is to determine Komsomol ideal locations where workers have little alternative so that they cannot simply go elsewhere?

For the last I have a suggestion: the KGB will do better than Gosplan. For the rest, it is Mr Kennaway who has unknowingly rediscovered the Ryzhkov formula of reform: we shall plan our way out of the Plan.

In Mr Kennaway's world, is

it not usually the case that, if someone has done a terrible job, you bring in a different lot to clean up the mess? There is no different lot other than privatisation. Mr Kennaway, while the task of privatisation need not be completed immediately, it should certainly begin immediately.

Proposals to first develop this or encourage that come down to nothing more than: "We know better than the old planners and the market." Olek Havrylyshyn, professor of economics, George Washington University, Washington DC

Numbers game

From Mr Ivan K. Cohen.

Sir, Mr L.G. Hunt writes concerning "psychologically important" prices such as 2100 for the FT-SE 100 share index. (September 11).

I am unaware of evidence that market behaviour *per se* changes when price movements cross these critical points, but it would be accurate to argue that they often induce a change in the expectations of market participants. A change in expectations on aggregate will be self-fulfilling.

Thus, if the price of a given stock rises above a critical point, it may well induce more positive expectations leading to increased demand and a further increase in the price. The reverse is true for a price fall. Because the FT-SE is an index of stock prices the same situation may occur.

Mr Hunt inquires why 2100 is so psychologically important. The answer is because market participants deem it to be so. It is decided by arbitrary consensus in the same way that it is considered unlucky to walk under a ladder. There need be no logical reason. For further rationale may I suggest that Keynes's analogy of the stock market with a beauty contest might prove enlightening? Ivan K. Cohen, 35 First Avenue, Friern Barnet, N11

Learning to live with stock market volatility

From Professor David Allen.

Sir, No one is going to disagree with Mr Whitely (FTCI chief) urging action. September 14) when he says the arrest of Britain's relative industrial decline demands improvements in education, infrastructure, and managerial performance. But his assertion, that the volatility of the UK stock market cannot be reconciled with long-term development, is more contentious. In sympathy with the accelerating rate of change in every other aspect of the business environment, this volatility is more likely to increase than decrease, so we must learn to live with it.

As a world class manufacturer, it would be surprising if ICI's investment strategy were not determined by its directors' perceptions of the long-term financial health of their business, which for all practical purposes is the present value of projected cash flows. Unfortunately many boards have implied that this is the same as the "market capitalisation" you publish every Monday.

The idea, that the value of a business can be extrapolated from the price which happens to bring the supply and demand for small lots of a company's shares into equilibrium, is patently absurd, yet it persists in the minds of many people. Uncomfortable as it may

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INTERNATIONAL COMPANIES AND FINANCE

Thomson-CSF declines by 29% at halfway stage

By William Dawkins in Paris

THOMSON-CSF, the French state-controlled electronics group, yesterday reported a 29 per cent drop in group net profits for the first half of 1990 and repeated earlier warnings that full-year net earnings would be down.

The result underlines the continued pressure on defence spending and comes after a fall in profits for 1989 that brought a five-year run of rising profits to an end. Thomson-CSF expects the Gulf crisis to be the main factor behind an underlying decline in sales for the full year.

Turnover rose 19 per cent to

FFr17.35bn (\$3.3bn), from FFr14.54bn in the first six months of last year, helped by the first contribution from the defence activities of Philips, the Dutch electronics group, taken over by Thomson in January. Stripping those out, the underlying sales increase comes down to slightly less than 3 per cent, said Thomson-CSF.

Group net profits fell from FFr1.49bn to FFr1.06bn, due to a lower contribution from companies in which Thomson-CSF holds minority stakes and a higher tax charge.

The contribution from

minorities fell from FFr690m to FFr535m, while the tax charge climbed from FFr232m to FFr373m over the same period.

But at the operating level, earnings rose by 37 per cent from FFr726m to FFr996m, representing a small rise in operating margins from 5.2 per cent of sales to 5.7 per cent.

In the year to last December, Thomson-CSF recorded a decline in net profits to FFr2.63bn from FFr2.96bn in 1988, citing lower profits from financial operations and sluggish defence sales as the main factors.

Italy gets Enimont initiative under way

By John Wyles in Rome

THE ITALIAN government yesterday launched the procedure which could lead to Mr Raul Gardini's Ferruzzi-Montedison taking majority control of Enimont, the joint venture which all year has been at the centre of a battle for managerial control with Eni, the state energy company.

However, there remained last night sufficient ambiguities around the decision of an inter-ministerial committee to leave uncertainties about whether the government means to allow the full privatisation of Enimont.

Its decision could yet prompt Montedison to refuse to purchase Eni's 40 per cent stake in Enimont at a price yet to be determined. If it does refuse, the state company will purchase Montedison's equivalent stake at the same price.

Mr Adolfo Battaglia, industry minister, walked out of yesterday's meeting after reading the draft decision and his request for an adjournment had been refused. Sources close to the minister said last night that, even though the final text had been amended, it was still designed to deter Mr Gardini from buying.

It was still unclear last night whether the government was adding conditions to a change in Enimont's ownership to those it issued earlier this month.

Then, ministers said that Enimont must remain under Italian control, that previous inter-ministerial committee decisions on the state chemical industry must be respected and that the original business plan agreed between Montedison and Eni a year ago would be the one to be followed. These conditions have been accepted in principle by Mr Gardini.

Although Mr Franco Figa, the minister for state shareholdings, said yesterday that no new conditions had been added, he said that one of them was that the company must remain "unitary".

If this means that none of its assets could be sold then Montedison would regard it as a new and unacceptable condition.

ASX lays down law to oust Bond

Kevin Brown reports on the demise of the Australian entrepreneur

MR ALAN BOND, who yesterday resigned from the board of Bond Corporation Holdings, made his original offer to quit at a meeting of holders of convertible bonds in London in July, in an attempt to persuade them to allow the proposed sale of Bond Corporation's breweries subsidiary to proceed. A further meeting of bondholders is to be held in London today to reconsider the proposed sale.

However, Mr Bond appears to have been forced to act by the Australian Stock Exchange (ASX), which is understood to have demanded his resignation and of two other directors as the price for allowing Bond Corporation to retain its listing.

Delisting could have threatened the legality of the proposed sale of Bond Brewing Holdings - producer of Swan, Castlemaine XXXX and Tooheys lager - for A\$1.65bn (US\$1.5bn) to Bell Resources and Lion Nathan of New Zealand.

The sale is Bond Corporation's only way of repaying an A\$80m debt to a syndicate of banks led by National Australia Bank (NAB), which had threatened to put the group into liquidation if it was not repaid by September 30. That deadline is understood to have been extended to October 31 after talks between creditors, NAB and Bond Corporation.

Mr Bond retains technical



Peter Lucas: new chairman of Bond Corporation

control of Bond Corporation through Dallhold, a private family company which owns 58 per cent of the group. But he has given undertakings to creditors' representatives that Dallhold will limit its voting rights to 25 per cent of Bond Corporation stock.

Any attempt by Mr Bond to exercise control of Bond Corporation through Dallhold would be likely to trigger the delisting of the company by the ASX, or moves by the banks or other creditors to put the group into liquidation.

Mr Peter Lucas, who was appointed chairman yesterday, will now continue talks with two groups of bondholders aimed at securing a scheme of arrangement for the reconstruction of the company. The



Alan Bond: retains technical control

bondholders are understood to be seeking a debt-for-equity swap giving them about 50 per cent of Bond Corporation stock.

Agreement on the details of the scheme of arrangement is likely to take time, and will have to be approved by the Western Australian courts and the ASX.

The bondholders' groups will then seek to take direct control of Bond Corporation's board, and will try to recover some of their investment by liquidating the group's remaining assets.

Analysts say the bondholders could recover between 10 cents and 20 cents in the dollar, but that would require a series of restructurings of the companies in which Bond Corporation holds shares, some of

which are themselves in difficulty.

After the breweries sale is completed, Bond Corporation's assets will consist of a majority holding in G. Heileman, the US brewer, and troubled stakes in Bell Resources and Bell Group, both in Australia, and British Satellite Broadcasting and Airship Industries in the UK. Airship called in the receiver two weeks ago.

Mr Bond, a high school drop-out, set up Bond Corporation in Perth in 1969 to exploit a land and property boom sweeping Western Australia. At its height, the group controlled four major breweries, several gold mines, a television network, a huge property industry, a couple of oil companies and a daily newspaper, not to mention a private island, a university and the Chilean telephone network. Most have been sold to pay debts, many for less than Mr Bond paid for them.

The group nearly went bankrupt several times before Mr Bond finally over-reached himself in 1988 by building a hostile stake in Lomhro, the London-based international trading house. A report commissioned by Mr Tiny Rowland, Lomhro's managing director, convinced Bond Corporation's bankers that the group was insolvent.

Mr Bond retains some Australian property assets, a mansion in Perth and a yacht.

CGE books 21% rise midway

COMPAGNIE Générale d'Electricité, the French electrical, engineering and telecommunications group, yesterday announced a 21 per cent rise in net attributable profit for the first half of 1990, to FFr1.92bn (\$362m) from FFr1.59bn a year earlier, writes Our Financial Staff.

The 1989 figure excluded a FFr1bn capital gain made when CGE combined its Alstom unit with the power

engineering activities of Britain's General Electric Company at the beginning of 1989. The creation of the 50-50 company GEC-Alstom also gave rise to a change in accounting policy. CGE's first-half turnover rose to FFr68.5bn from FFr67.17bn.

The company said it expected its earnings for the whole of 1990 to rise at about the same rate as the 17 per cent growth it reported for the first

half. In a letter to shareholders Mr Pierre Suard, chairman, said CGE would not be significantly affected by the Gulf crisis. He also said the recent fall in CGE's share price on the Paris bourse was unjustified. "We don't consider that the current price reflects in any way CGE's good health," he said.

CGE's shares ended FFr10 higher at FFr470. Its high for 1990 was FFr656.

A. P. Moller forecasts fall

By Hilary Barnes in Copenhagen

PROFITS at A. P. Moller, the Danish shipping, oil and gas group will be "quite a bit under" the 1989 results, according to interim statements from the group's two parent companies, D/S 1912 and D/S Svendborg.

APM operates about 150 vessels as well as about 50 mobile drilling rigs, while its production of oil and gas from the Danish sector of the North Sea is equivalent to about 85 per cent of Denmark's oil requirement.

Improved profits from oil and gas will be limited this year, as most sales are sold and priced forward, said the statement.

The interim reports gave no figures for sales or profits.

Belgian banks lay down conditions for FN rescue

By Lucy Kellaway in Brussels

A CONSORTIUM of Belgian banks is ready to come to the assistance of Fabrique Nationale Herstal, the near-bankrupt Belgian munitions company - but only if other shareholders, unions and management are equally prepared to do their bit to save the company.

The banks also want to see an industrial partner join FN to give it strength. The banks have agreed to put FFr2.14bn (\$66m) towards the FFr13bn that needs to be found before Friday's emergency board meeting. This compares with some FFr3bn that they had been asked to put up under a plan drawn up during the summer.

Société Générale de Belgique, which owns 76 per cent of

the company, said the apparent willingness by the bank to contribute was "just a brick in the wall".

Reaching an overall agreement on Friday still seemed a difficult and distant prospect and would rely on further contributions of money, as well as some 1,200 job cuts.

La Générale, which has already had to bear the lion's share of a rescue plan some 20 months ago, said yesterday that although it would help it could not be expected to carry the burden alone.

The survival of FN is seen as important not just because it is in the sensitive munitions business, but because it provides jobs in the depressed region around Liège.

Lafarge up despite weak dollar

By George Graham in Paris

LAFARGE Coppée, the leading French cement group, has reported stable first-half earnings despite a slowdown in the Canadian market and the negative impact of the weak dollar on its biochemical activities.

The group, which last year became the number two cement maker in the world when it took control of Cementa in Switzerland and Asiland in Spain, said yesterday that net profits rose 2 per cent to FFr1bn (\$191m).

Sales totalled FFr15.7bn, up 15 per cent from the first half of 1989 or an increase of 5 per cent if adjusted for changes in group structure and in exchange rates.

Lafarge said last year's acquisitions had made a positive contribution to earnings, after financing costs, and the group's overall net profit margin rose to 9.5 per cent, compared with 9.2 per cent in the same period of 1989.

Activity remained strong in the French market, too, particularly in cement and new materials, but the Canadian construction market suffered from the effect of high interest rates.

Cement producers are, however, now more optimistic for the future because of the recent announcement of the huge Hibernia oil development, which is expected to consume

large quantities of cement. Biochemicals also suffered, principally from the impact of the falling dollar on the price of lysine, the animal feed additive produced by its subsidiary Orsan.

Lafarge said group cash flow advanced by 18 per cent to FFr1.56bn, while net debt was reduced by FFr200m to FFr5.4bn, giving a debt-equity ratio of 0.29.

Mr Jacques Lefèvre, group managing director, said he was encouraged by the positive contribution of the new acquisitions, coupled with the controlled debt level. Some European markets, such as Spain, remained strong, he added.

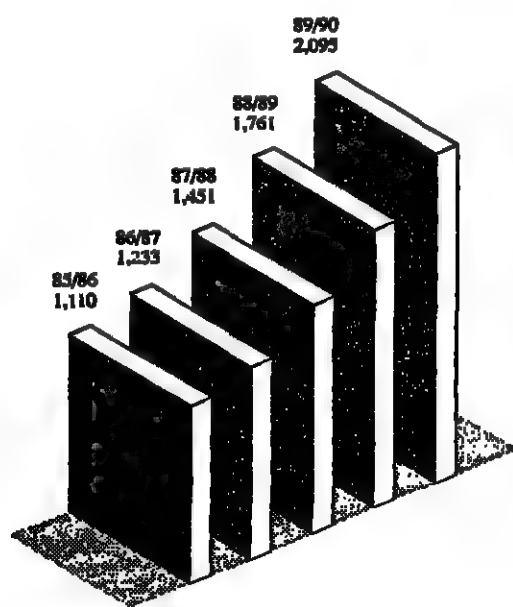
KM-Kabelmetal stake to be sold

MAN, the West German engineering group, said yesterday it was to sell its 76.91 per cent ownership of KM-Kabelmetal, the copper products producer, to Italy's Società Metallurgica Italiana, a holding company, for DM551.7m (\$351m), AP-D reports.

The Italian company is controlled by Mr Luigi Orlando, the Italian industrialist. The sale completes talks disclosed earlier this year.

MAN said it would receive DM295.76 per share for its stock in Osnabrück-based KM-Kabelmetal. KM-Kabelmetal is listed in Frankfurt, where the shares yesterday closed down DM1 at DM211.

LUXEMBOURG AT ITS BEST KREDIETBANK S.A. LUXEMBOURGEOISE



Earnings per share (in LUF)

KBL KEY FIGURES (millions of LUF) 1989/90 Increase			
Total balance sheet	406,633		22%
Customer deposits	263,113		20%
Capital, reserves and subordinated loans*	14,171		34%
Net profit	1,651		19%
Earnings per share	LUF 2,095		19%

* after distribution of profits. The balance sheet as well as the detailed profit and loss account are published in the "Mémorial-Recueil Spécial des Sociétés et Associations du Grand-Duché de Luxembourg".



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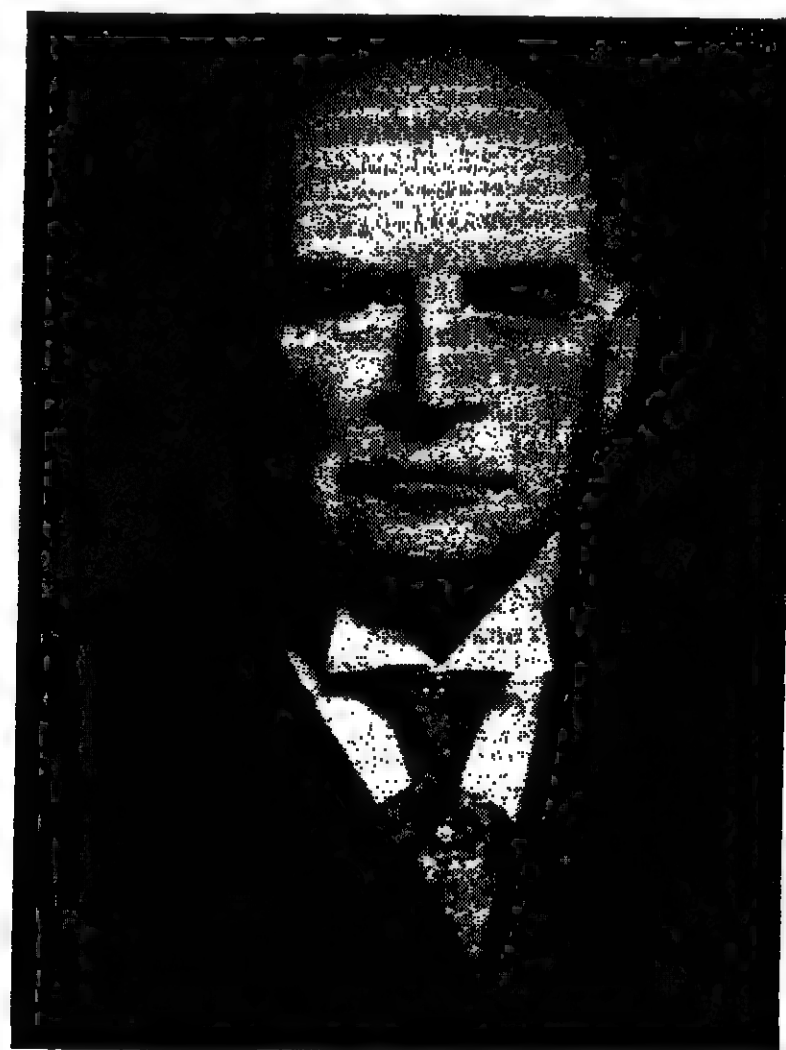
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- Satisfactory performances from all major investments
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"Looking ahead, we are confident of further earnings progress during the second half of the year, albeit at a reduced rate. In view of current worldwide political and economic uncertainties, it would be unwise to predict that improved earnings will be reflected in higher stock market values. Nevertheless, the longer term prospects for the Company remain encouraging."

HENRY KESWICK, Chairman
26th September 1990

HALF-YEAR RESULTS			
	Six months ended 30th June 1990 US\$ million	Six months ended 30th June 1989 US\$ million	Year ended 31st December 1989 US\$ million
Turnover	1,456.1	1,250.7	2,713.7
Operating profit	77.7	53.7	145.1
Share of profits less losses of associates	124.3	96.5	195.8
Profit before taxation	202.0	150.2	340.9
Taxation			
- Company and subsidiary undertakings	(15.5)	(18.4)	(41.5)
- associates	(26.5)	(19.2)	(40.7)
Profit after taxation	160.0	112.6	258.7
Outside interests	(55.7)	(43.9)	(102.4)
Profit after taxation and outside interests	104.3	68.7	156.3
Extraordinary items	-	1.4	1.4
Profit attributable to shareholders	104.3	70.1	157.7
5% preference dividends	(10.2)	(7.7)	(18.6)
Dividends			
- preferred ordinary	94.1	62.4	139.1
- ordinary	(0.6)	(0.6)	(2.0)
Transfer to reserves	85.9	55.8	120.7
Earnings per share			
- basic	17.48	11.24	25.54
- fully diluted	14.51	10.46	22.72
Dividends per share			
- preferred ordinary	1.92	1.92	6.41
- ordinary	1.41	1.15	3.21
Net asset value per share			
- basic	3.91	2.13	3.01
- fully diluted	3.20	2.05	2.71

Jardine Strategic Holdings Limited
Incorporated in Bermuda with limited liability

Marriott to delay start of work on new hotels

By Martin Dickson in New York

MARRIOTT, the large US hotel group, underlined the glut in the hotel market and its concern about a US recession when it announced it would be delaying the start of construction of many of its new hotels. The company said it would cut its capital expenditure to some \$600m in 1991, compared with \$1.3bn in 1990 and preliminary plans to spend just less than \$1bn next year.

Marriott produced high earnings growth through the 1980s due to an aggressive programme of building hotels, which it then usually sold to investors at a profit, while retaining a management contract.

The delay, which the company expects to last 12 to 18 months, will not affect hotels on which it has already started construction, but will hit others in the pipeline.

Mr William Shaw, the chief financial officer, said this would provide the company with "an extra margin of flexibility in the present uncertain financial, real estate and lodging markets."

The announcement came a day after Marriott's shares were battered when Standard & Poor's, the rating agency, said it was placing some of the company's debt under review "with negative implications."

Mr Shaw, expressing disappointment with S&P's action, said Marriott had financial flexibility as well as strong, stable cash flow and had already sold assets worth \$900m in 1990.

Smith Corona in computer deal with Taiwanese group

By Martin Dickson in New York

SMITH Corona, the US typewriter manufacturer which has been hit hard by fierce Asian competition in the US market, announced yesterday it was joining forces with Acer of Taiwan to enter the personal computer market.

Smith Corona, 48 per cent owned by Hanson of the UK, is the world's largest manufacturer of portable electronic typewriters, while Acer is Taiwan's largest producer of personal computers.

Independently, Acer has announced plans to establish a European manufacturing presence.

The two companies said they had spent the past year developing new personal computer products specifically designed for the consumer, home office and small business markets.

Smith Corona's profits and stock price dropped sharply not long afterwards. The company blamed its performance on price-cutting in the US typewriter market by Asian competitors.

Stock market reaction to yesterday's announcement was mixed, with the shares first edging up but then dropping 9 1/4 to 3 3/4 at lunchtime on the New York Stock Exchange.

Smith Corona manufactures personal word processors and its move into computers is a logical extension of its range of products, analysts say.

The personal computer market is extremely crowded but Smith Corona is pinning its hopes on making its models particularly user-friendly.

Mr Leo Thompson, the chairman, said yesterday that in both price and features the products "will be more than competitive with any product on the market today."

and had now formed a 50:50 joint venture to manufacture and market them.

The machines will be built at Smith Corona's plant at Cornwall, New York state. They will be available in the first quarter of next year and will operate with standard MS-DOS applications software.

US investors have been disenchanted with Smith Corona ever since Hanson sold a majority of the company in a public offering at \$21 a share in July 1989.

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Citibank sheds 100 buy-out staff

By Janet Bush in New York

CITIBANK confirmed yesterday that it would lay off about 100 employees in its leveraged lending business in a move which reflects the persistent slump in leveraged buy-outs.

The job cuts in the Leveraged Capital Division are expected within the next two weeks.

The majority of the 450-strong operation will be transferred, along with their clients, to other areas of the bank.

The slimming of its commitment to leveraged financings is part of a searching strategic review within the bank which is expected to continue until the middle of next year and

which it is hoped will cut annual expenses by \$350m to \$300m.

Citibank continues to maintain that it has no target for job cuts and distances itself from speculation that, at the end of its review, it will have cut staff in its wholesale banking division by 1,000.

A bank representative said that 53 "activity centres" had been asked to report to senior management after critical reviews of their areas.

About two weeks ago, the bank cut the matched book area in investment banking and last June slimmed down its commitment to municipal bond underwriting.

Meridian Bancorp, a Pennsylvania bank, announced that it was increasing its loan loss reserve by \$75m and would report a net loss in the third quarter of about \$35m to \$38m, primarily reflecting this move.

The bank said that it had taken this action because of continued weakening in a number of significant loans in its commercial and real estate loan portfolios.

In addition, Meridian said that it was selling its title insurance operations and a credit card portfolio valued at about \$300m and securitising another \$300m of vehicle loan receivables.

Epéda poised to be sector leader

By William Dawkins in Paris

EPÉDA-Bertrand Faure, the diversified French car seat maker, is about to become the world's largest in its sector, thanks to an acquisition in West Germany and a joint venture in Canada.

The group is paying an undisclosed amount for a controlling stake in Rentrop, Germany's second largest maker of car seats, and expects to double its sales to FF3.4bn (\$649m) next year, said Mr Pierre Richier, the French company's chairman. Rentrop has 3,000 staff and reported sales of DM530m (\$340m) last year.

At the same time, the French group is joining forces with Woodbridge, the Canadian components group, to make car seats for General Motors and Chrysler.

Epéda is planning to merge Rentrop with its German subsidiary, Schmitz, and keep a 70 per cent stake in the new grouping, with the rest in the hands of European institutional investors.

Mr Richier had good hopes of getting clearance for the German deal from the Bundeskartellamt anti-trust office.

Epéda, which also makes Mercedes beds and Delsey luggage, revealed a 21 per cent

rise in group net profits, to FF151.5m for the first half of the year, on turnover up 5.8 per cent to FF4.73bn.

Mr Richier was planning to continue reducing the group's debts, which stand at FF13.6bn.

Yesterday's accords follow orders from Citroën for seats for the replacement of the Visa hatchback at Aubury-sur-Bois, near Paris, and from Honda, to supply its plant in Swindon, UK.

In both cases Epéda plans to build a seat factory near its customer, to comply with increasingly tight delivery schedules.

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Pan Am in talks over shuttle sale

AMERICA WEST Airlines, an Arizona-based airline which has grown rapidly since its 1985 launch, has confirmed it is discussing the purchase of Pan Am's shuttle, which flies between Boston, New York and Washington, writes Karen Lawrence.

Pan Am, which bought the shuttle for \$76m in 1986, put the shuttle up for sale in May.

Pan Am, which has been plagued by cash-flow problems, said recently it hoped to conclude a deal to sell the shuttle by the end of the year.

America West also said it was in talks to acquire a large number of Airbus A330 aircraft.

Chip licensing agreement balanced on a knife-edge

Louise Kehoe on the Intel/AMD legal wrangle

A decision is expected soon in one of the most bitter disputes in the history of the semiconductor industry.

Intel and Advanced Micro Devices, two of Silicon Valley's largest micro-chip makers, have, for the last four years, been locked in a battle over product licensing rights. An arbitrator is due to rule in the case within the next few days.

At stake are the rights to manufacture Intel's latest microprocessors, the chips used to power most personal computers. Intel has a near-monopoly in the market for these devices, with sales of its prized 386 microprocessor expected to top \$1bn this year.

In the past, Intel licensed other chip makers, including AMD, to produce its microprocessors. When it launched the 386 four years ago, however, it refused to grant second-source licences to anyone except International Business Machines, which can manufacture the chip for its use.

AMD claims that it won the right to current and future Intel microprocessors under the terms of an extensive 1982 product swap pact in which the two companies agreed to exchange products of equivalent value.

Intel cancelled the 10-year agreement in 1987, however, claiming that AMD had failed to come up with suitable products to exchange for its microprocessors. AMD responded with a claim for \$1m in damages against Intel.

It has been three years since arbitration began. Over that period, Intel has strengthened

its hold on the microprocessor market while AMD has seen its microprocessor sales dwindle.

The arbitrator is now expected to rule on AMD's claim that Intel failed to live up to the terms of the licensing agreement. He has issued a preliminary decision indicating that Intel breached its "implied covenant" with AMD by failing to negotiate reasonably with the company over the specifications for a product that AMD wanted to exchange for the 386.

While AMD has much to gain, Intel does not appear to be threatened because it holds a commanding lead in the microprocessor market.

Still to be determined, however, is the extent of the liability of both parties. AMD is hoping that in a subsequent determination damages it will be awarded the right to manufacture the Intel 386.

Even if AMD does not win its claim to the 386 product licence, the company is determined to expand its microprocessor sales. Although AMD officials decline to comment directly, they do not deny reports that the company will soon launch a reverse-engineered "clone" of the Intel microprocessor.

In a separate, but related, dispute with Intel, AMD is claiming that a 1976 patent li-

censing agreement between two companies gave it the right to use Intel's microcode, the software instructions embedded in microprocessor chips.

This week AMD filed a motion seeking an immediate judgment on the microcode dispute. The action relates to another Intel product, but if AMD is successful would apply equally to the 386 and subsequent Intel microprocessors.

Thus even if AMD loses in the case under arbitration, it would still have the option of creating a version of the 386 and using Intel's microcode.

A third, though less attractive, option for AMD would be to attempt to create its own Intel-compatible microcode. This would, however, be a lengthy and expensive process that would give Intel plenty of time to move ahead of its would-be competitor. Intel is expected to introduce its new version of the 386 chip integrating several functions currently implemented on peripheral chips.

While AMD has much to gain from its legal wranglings, Intel does not appear to be seriously threatened because it holds a commanding lead in the microprocessor market.

Intel is expected to continue to fiercely defend its intellectual property rights and to appeal any decisions that go against it in its disputes with AMD. The biggest challenge to Intel may come not from AMD, however, but from other semiconductor manufacturers that may be tempted to join AMD in cloning Intel microprocessors.

CANON INC.

Canon Inc. has announced that the Board of Directors has declared a dividend of ¥100 per share for the fiscal year ended March 31, 1990. The dividend will be paid on October 1, 1990, to shareholders of record as of September 1, 1990.

Shareholders of record as of September 1, 1990, will be entitled to receive the dividend. The dividend will be paid in cash to shareholders who have their shares registered with the company, and to shareholders who have their shares registered with a broker or other financial institution.

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SNCF

Société Nationale des Chemins de fer Français

US\$75,000,000 11 1/2% Guaranteed Bonds due November 15, 1992

On October 2, 1990, Bonds for the amount of US\$ 75,000,000 will be drawn for redemption at par on November 15, 1990, in accordance with paragraph 6(A) of the Description of the Bonds. The drawn Bonds, whose serial numbers will be published on October 15, 1990, will be redeemable, coupon due November 15, 1991 and following attached.

Furthermore, SNCF will, in accordance with paragraph 6(B) Optional Redemption of the Description of the Bonds, prepay at 101 1/2% of their principal amount on November 15, 1990 all the Bonds outstanding after the above-mentioned drawing (i.e. US\$ 21,425,000 principal amount).

Payment of interest and premium due on November 15, 1990 and reimbursement of principal will be made in accordance with the Description of the Bonds. Interest will cease to accrue on the Bonds as from November 15, 1990.

Luxembourg, September 27, 1990

The Fiscal Agent
KREDIETBANK
S.A. LUXEMBOURG

THE LEGAL PROFESSION

The Financial Times proposes to publish this survey on: **OCTOBER 19th 1990**

For a full editorial synopsis and advertisement details, please contact:
Anthony Cartmell
on 071-673 3412
or write to him at:

Number One
Southwark Bridge
London SE1 9HL

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Fiduciary Issue by Morgan Stanley Bank Luxembourg S.A.

(Incorporated in Luxembourg with limited liability)

To fund a Subordinated Loan to be made by it to

The Sanwa Bank, Limited

(Incorporated in Japan with limited liability)

U.S. \$500,000,000

Subordinated Floating Rate Notes Due 2000

Notice is hereby given that for the initial interest period from September 27, 1990 to November 27, 1990 the Notes will carry an interest rate of 8.6875% per annum. The amount of interest payable on November 27, 1990 will be U.S. \$1,472.05 per U.S. \$100,000 principal amount of Notes.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

September 27, 1990

Grindlays Eurofinance B.V.

U.S. \$100,000,000

Guaranteed Floating Rate Notes 1992

Guaranteed on a subordinated basis by



Grindlays Bank p.l.c.

In accordance with the provisions of the Notes, notice is hereby given that for the interest period 28th September, 1990 to 28th March, 1991 the Notes will bear interest at the rate of 8 1/2% per annum. The Coupon Amount per U.S. \$100,000 Note will be U.S. \$4,399.31 and the Coupon Amount per U.S. \$10,000 Note will be U.S. \$439.93. The interest payment date will be 28th March, 1991.

Agent Bank
Samuel Montagu & Co. Limited

U.S. \$100,000,000

Floating Rate Subordinated Loan Participation Certificates Due 2000

Issue by

Merrill Lynch Bank AG

(Incorporated in the Federal Republic of Germany with limited liability)

for the purpose of funding and maintaining a subordinated loan to

The Saitama Bank, Ltd.

(Incorporated in Japan with limited liability)

Notice is hereby given that for the initial interest period from September 27, 1990 to December 27, 1990 the Certificates will carry an interest rate of 8.7625% per annum. The amount of interest payable on December 27, 1990 will be U.S. \$221.50 per U.S. \$100,000 principal amount of Certificates.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank

September 27, 1990

CHASE

ENI INTERNATIONAL BANK LIMITED

U.S. \$200,000,000

Guaranteed floating rate notes due 1993

Unconditionally and irrevocably guaranteed by

Ente Nazionale Idrocarburi

In accordance with the terms and conditions of the notes, the rate of interest for the interest period September 27, 1990 to December 27, 1990 has been fixed at 8 1/2% per annum. Interest payable on December 27, 1990 will be US\$213.25 per note of US\$100,000.

Agent: Morgan Guaranty Trust Company

JPMorgan

INTERNATIONAL SPECIALITY FUND

21a Boulevard Royal - Luxembourg

NOTICE OF DIVIDEND PAYMENT

The General Meeting of Shareholders of INTERNATIONAL SPECIALITY FUND has decided to distribute the income received during the financial year to 31st May 1990 by paying a dividend of USD 0.22 for each share held on the 29th September 1990.

This payment will be made on the 2nd October, 1990 against delivery of coupon 4 to Banque Paribas Luxembourg, 10A Boulevard Royal, Luxembourg.

Dividend cheques will be sent to registered shareholders.

Dividends not claimed within 5 years of the payment date will lapse and revert to the Fund.

Luxembourg, 21st September 1990

INTERNATIONAL SPECIALITY FUND

BUSINESS SOFTWARE

A selection of software packages to suit your business needs appears every Saturday in the **WEEKEND FT.** Order your copy today.

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INTERNATIONAL COMPANIES AND FINANCE

Tyre producers on course for collision

Andrew Fisher and Katharine Campbell on the Pirelli drive to link with Continental

By German standards, it was unheard of. There sat the chief executive of a big industrial company, publicly rattling off arguments as to why the company should not be taken over and calling the approach hostile.

These things do not happen in Germany, where the corporate world is hard for outsiders to penetrate, especially those companies protected by a network of like-minded bank and institutional shareholders.

However, Continental, which held a press conference on Monday to put its case against Italy's Pirelli, is not one of those companies which can operate behind a fence of supportive shareholders.

Thus Pirelli has been able to acquire a 5 per cent stake for itself, and obtain the backing of other, unspecified, investors to bring its influence on the German company - number four in the world tyre market to Pirelli's number five - to just over 50 per cent.

But Continental does have one defence - its 5 per cent voting rights restriction. This is an obvious hindrance to a full-scale bid. So instead, Pirelli has proposed a combination of both companies' tyre interests on terms which Continental says would load the company with debt and weaken its finances. It remains to be seen whether Pirelli can get round the voting curb. It clearly hopes its shareholder backing

will sway developments in its favour. It could call for a shareholders' meeting and have the restriction voted down, but having said its approach was friendly, it may not want to be so provocative.

In Britain or the US, the takeover - friendly or hostile - is accepted as a normal way of expanding or restructuring businesses. In Germany, this is not the case. The way is to do things behind closed doors.

"Until now, mergers and takeovers in Germany have only been done in a friendly way between companies," says Mr Werner Wanke, a partner at Metzler, the private Frankfurt bank. "This will change, he feels, as pressures in global businesses increase and trading borders in the EC are opened up."

In Germany, we are still in the infancy stage as far as mergers are concerned. There has only been one takeover in Germany involving hostile elements. Stora, the big Swedish pulp and paper group, bought control of Feldmühle Nobel, the German engineering and forest products group, this summer after the Flick brothers, Friedrich-Christian and Gert-Rudolf, tried unsuccessfully to shake up the management of the former family company.

In the latest takeover tussle, the next move is clearly up to Pirelli. Mr Horst Urban, the pugnacious head of Continental, made clear on Monday



Horst Urban: pugnacious head of Continental



Leopoldo Pirelli: head of the family group

where the battle lines had been drawn. Continental was not against co-operation with Pirelli, but it did intend to hold out against Pirelli's merger terms.

He said: "We are completely open and positive about such an alliance, but we will not let ourselves be dictated to by Mr Pirelli." He was referring to Mr Leopoldo Pirelli, the family head of the company. This was a change from Mr Urban's previous insistence on the German company staying independent. It showed that Continental had been forced to accept the likelihood of some kind of outside link. While

every German industrialist dislikes the 1980s bid surge, there is an increasing acceptance that strategically sound restructuring moves will become more common.

A steady troupe of foreign investment bankers setting up in the German market could make this a self-fulfilling prophecy - one of a number of pressures whittling away the legal and cultural obstacles to corporate shake-ups.

Also, shifting attitudes at Deutsche Bank, which owns 5 per cent of Continental and has for years provided the head of its supervisory board, are an indication - and a product - of the changing landscape. The ambitions of Germany's big-

gest financial institution as a securities house with global reach may sometimes be at odds with its influence at home, but these conflicts are also catalysts for change.

Not long ago, contested takeovers were dismissed by Deutsche as "aberrations of capitalism". Now, it has brought in Anglo-Saxon investment banking expertise to Continental in the form of Morgan Grenfell of the UK, one of the more aggressive M&A advisers and now part of Deutsche.

Another significant shift in attitude is that Deutsche was the leading proponent of voting curbs in the 1970s to ward off unwelcome foreign approaches. This year, it admitted that the measure was an anachronism, but said Germany's lax disclosure requirements - at least until EC guidelines were implemented - made it necessary.

For Deutsche, the changing world is awkward - not least because the Morgan Grenfell relationship will, given the German bank's extensive European involvements, now mean that the "Chinese Wall" between the two operations will have to be scrupulously preserved.

If Deutsche Bank were seen to be encouraging Pirelli's logic in the face of a less than enthusiastic Continental board, the outside world would detect that the German corporate fortress was cracking.

Four S African banks begin merger talks

By Philip Gawith in Johannesburg

FOUR leading South African financial institutions - Allied, United (UBS), Sage and Volkskas - have started talks about merging into a diversified financial services group.

A merger would create the country's largest financial services group with assets of more than \$40bn (\$16bn) and after-tax earnings in the region of \$400m, according to recent figures.

The driving force behind the talks is probably the Rembrandt group, which has 30 per cent stakes in UBS Holdings, 30 per cent in Volkskas and 27.5 per cent in Sage. There are also cross-holdings between Sage and Allied, and between the United Group and Volkskas.

The announcement does not come as a surprise. It is com-

mon knowledge that the sector is overbanked and rationalisation inevitable.

Three factors would appear to have fuelled the talks. First, a loss of patience by Rembrandt with long-running merger talks between Volkskas and United.

Second, worries about the financial health of Sage, exacerbated by a fractious joint working arrangement between Sage and Allied.

Third, changes concerning limits on shareholdings under the new Deposit-Taking Institutions Act, expected to come into effect early next year.

Current limits on shareholding by any single institution in a bank or building society (30 per cent and 10 per cent respectively) are to be replaced by giving the Reserve Bank dis-

cretion over shareholdings up to a limit of 49 per cent. This would ease rationalisation.

Markets have anticipated such activity, with the Johannesburg Stock Exchange banking index outperforming the overall index. At 2,717 on Monday, the overall index was nearly 700 points off its high for the year and touching lows. The banking index, by comparison, at 1,676 was considerably above its year low of 1,338.

Rationalisation between United, Volkskas and Sage would appear to be inevitable. Volkskas is an undercapitalised, Afrikaner-niche bank with poor growth prospects and would benefit from a merger with the well-capitalised United.

With United's main expertise in home loans, there would be

little overlap. The Volkskas merchant banking arm could be integrated into the more dynamic Rand Merchant Bank in which Rembrandt has a stake.

Analysts reckon that Sage's life interests could be put into Momentum Life, the other insurance group in which Rembrandt has a large stake, while its property unit trust could be put into United.

The wild card is Allied. A merger involving United and Allied would involve extensive problems of duplication. Allied also has a good home loans book and computer system, which would make it attractive to a group such as Stanbic, the country's largest banking player, which is interested in expanding its home loans portfolio.

Mainzeal depressed by reverse in NZ property market

By Terry Hall in Wellington

MAINZEAL, the New Zealand building and property group, yesterday reported a NZ\$37.54m (US\$23m) loss after write-down of goodwill and property values in the year to June 30.

The result reflects the sharp downturn in the property market where many new buildings are untenanted and on the market at a fraction of con-

struction cost.

Mr John Roy Acting, managing director, said the company was taking a conservative position by writing off goodwill of NZ\$13.44m and writing down property values by NZ\$25.2m.

The total deficit compared with a NZ\$17.99m profit the previous year and included equity losses of NZ\$2.76m.

The after-tax trading surplus

was NZ\$3.88m compared with NZ\$24.19m in 1989 on income of NZ\$321.29m against NZ\$292.07m. Mr Roy said: "A low level of interest from buyers and the increasing amount of property under the control of lenders, receivers and statutory managers as a result of receiverships and liquidations, has led to a continuation of the downturn in property prices."

The board will not sell properties at fire-sale values.

Total assets fell to NZ\$221.2m from NZ\$262.2m during the year and proceeds for the sale of Mainzeal's interest in The National Bank, were received shortly after balance date. This had led to the virtual elimination of debt other than convertible notes due for repayment in late 1992.

All these securities have been sold, this announcement appears as a matter of record only.
New Issue September 1990



Kansai International Airport Company, Ltd.

U.S.\$170,000,000

9½ per cent. Guaranteed Bonds due 1997

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JAPAN

Issue Price 101.85 per cent.

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Credit Suisse First Boston Limited

J. P. Morgan Securities Ltd.

Crédit Commercial de France

Deutsche Bank Capital Markets Limited

Dresdner Bank Aktiengesellschaft

Goldman Sachs International Limited

IBJ International Limited

Kleinwort Benson Limited

LTCB International Limited

Merrill Lynch International Limited

Mitsui Taiyo Kobe International Limited

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd.

Paribas Capital Markets Group

Sanwa International plc

Swiss Bank Corporation

UBS Phillips & Drew Securities Limited

S. G. Warburg Securities

Yamaichi International (Europe) Limited

Wm MORRISON SUPERMARKETS PLC

INTERIM RESULTS

	26 weeks ended 4 August 1990 £000's	27 weeks ended 5 August 1989 £000's	53 weeks ended 3 February 1990 £000's
Turnover	433,802	372,045	775,681
Operating profit	24,837	18,968	41,718
Profit before taxation	21,827	16,721	37,007
Profit after taxation	13,859	10,772	24,907
Earnings per share	6.70p	5.06p	11.94p
Dividend per share	0.35p	0.30p	1.30p

* Turnover increase 16.6%
* Operating profit increase 30.9%
* Profit before taxation increase 30.5%

Interim report and statement may be obtained from:
The Secretary, Wm Morrison Supermarkets PLC,
Hilmore House, Thornton Road, Bradford,
West Yorkshire, BD8 9AX.



This announcement appears as a matter of record only.

NEW ISSUE

SEPTEMBER 1990



THE TORONTO-DOMINION BANK

(a Canadian chartered bank)

Japanese Yen 2,700,000,000

14½ per cent. Nikkei-Linked Deposit Notes due September 27, 1991

Issue Price 101.125 per cent.

New Japan Securities Europe Limited Bankers Trust International Limited

IBJ International Limited

Mitsui Trust International Limited

Saitama Finance International Limited

This announcement appears as a matter of record only.

NEW ISSUE

SEPTEMBER 1990



THE TORONTO-DOMINION BANK

(a Canadian chartered bank)

Japanese Yen 4,000,000,000

16 per cent. Nikkei-Linked Deposit Notes due September 27, 1991

Issue Price 101.125 per cent.

New Japan Securities Europe Limited Bankers Trust International Limited

Coryo Securities Corporation

IBJ International Limited

Mitsui Trust International Limited

Sanwa International plc

This announcement appears as a matter of record only.

NEW ISSUE

SEPTEMBER 1990

ÖSTERREICHISCHE LÄNDERBANK
AKTIENGESellschaft

(Incorporated in the Republic of Austria with limited liability)

Japanese Yen 3,000,000,000

17 per cent. Nikkei-Linked Notes due 1991

Issue Price 101.125 per cent.

New Japan Securities Europe Limited

Daewoo Securities Co., Ltd.

IBJ International Limited

Österreichische Länderbank
Aktiengesellschaft

Saitama Finance International Limited

Sumitomo Trust International plc

UK COMPANY NEWS

Acquisitive Evered rises to £20m

By Jane Fuller

EVERED, the acquisitive British and US quarry products group, raised pre-tax profit by 29 per cent from £15.6m to £20.4m in the first half of 1990. Turnover grew by 31 per cent to £117.4m (£89.5m). However, because of share issues - notably a 3-for-10 rights issue to raise £68m last autumn - earnings per share declined to 5.7p (6.4p).

Comparisons with last year's first half are complicated by acquisitions, including February's £110m purchase of Civil and Marine Holdings, and by last summer's disposal of the polymers business as the group completed its switch away from being a mini-conglomerate.

In the UK, quarry product sales increased to £67.7m (£46.1m) and operating profit rose by 61 per cent to £12.9m (£8.0m).

Mr Roy Kettle, chief executive, said the group, which is only 15 per cent dependent on UK house sales, had benefited from its bias towards Scotland and the north of England. The

former had continued buoyant, but the latter had started to slow.

Priority was being given to protecting margins. "We are prepared to reduce volume to maintain the selling price," Cuts had included brickworks and quarry closures.

Mr John Ford, finance director, said Civil and Marine, which dredges in the North Sea and the Channel, gave the group an entrée to the Continent. An agreement had been reached to supply sand and gravel to the Netherlands following environmental pressure against river dredging.

In the US, sales more than doubled to \$44.7m (£22m), while operating profit advanced by 64 per cent to \$8.2m (£5m).

Mr Mike Wallis, managing director, said the group includes the Millville acquisition, a large limestone quarry in West Virginia, and the fruits of investment in a Maryland quarry.

The second half would also include Super Concrete, a



Roy Kettle: benefited from bias towards Scotland

The interim dividend goes up to 1.93p (1.8p).

COMMENT

Analysts were divided about whether their greatest concern was Evered's UK or US markets, but they agreed that both were getting worse. The company reckons that it has been quick to bottom down the latches, but its last sizeable acquisition was as recent as May and capital spending this year is set to nearly double to £25m. On the positive side, it is working hard to rationalise its rapidly accumulated operations and the business is strongly cash generative. A full-year pre-tax profit forecast of £45m (£38m) gives a prospective multiple of 7.2 on yesterday's closing price of 88p, up 5p. Earnings per share continue to be denigrated by paper issues and a rising tax rate. Although the share price may not have much further to fall, better bets in the sector are the ones like RMC with strength on the Continent and stronger balance sheets.

ready mix concrete and aggregates business. In a full year more than 50 per cent of profit would come from the US.

Interest charges rose by £1m to £3.3m. Borrowings of about £150m (£n dollars) would give gearing approaching 60 per cent at the end of the year.

Hogg earnings rise pegged to 2%

By Andrew Hill

HOGG GROUP, the acquisitive insurance broker, increased profits by 8 per cent in the first half of 1990, in spite of competitive market conditions, but earnings per share grew by less than 1 per cent.

Pre-tax profits rose to £7.27m in the six months to June 30, against £5.72m in the equivalent period.

Earnings - up from 7.01p to 7.13p per share - were held back by the issue of shares last December to buy a Lloyd's members agency business. Under the terms of the deal, Hogg will not enjoy the full earnings benefit of the acquisition until 1993.

An increase in minority interests, mainly due to improved profits from Hogg's catastrophe reinsurance operations, also allowed earnings growth. However, the group declared an increased interim dividend of 3p (2.75p).

In July, Hogg raised £14.6m through a rights issue, aimed at funding further purchases to add to some 30 acquisitions made in the last 4½ years.

The group said yesterday that about 60 per cent of the

cash raised had gone towards reducing borrowings, but Mr James Vaughan, chairman, said Hogg would be happy to gear up again for further expansion. "We have a substantial line of borrowings which we haven't used," he said yesterday.

Overall group turnover grew by 5 per cent to £47.8m (£45.5m). Profits from the core insurance broking side rose from \$6.0m to \$7.04m in the period, although currency translation had an adverse effect on US earnings. Investment and other similar income was down at £3.58m (£3.72m).

Mr Vaughan said that competition was still intense in the US, but premiums, which have been cut sharply in recent years, were beginning to bottom out.

Traditional direct retail accounts in the UK were still under pressure from reduced premium rates in the first half, but the wholesale business strengthened in the marine and reinsurance sectors.

COMMENT

Hogg seems to have got expenses well under control -

excluding currency changes and acquisitions, they rose by 6 per cent in the first half, compared with underlying turnover growth of 6 per cent. But although this is creditable, there seems to be some doubt among analysts about Hogg's ability to squeeze higher margins out of its far-flung network of small offices.

These results were in line with or ahead of most people's expectations, and Hogg should make more than £18m before tax in the full year.

That figure will include some £2m or so of dwindling profit commission from Lloyd's managing agents, now sold, and it is worth bearing in mind that when such commission runs out in 1993 that deferred earnings from the new members agency business will not necessarily make up the shortfall.

Hogg's shares jumped 8p to 163p yesterday, and are on a prospective p/e of just under 9. There are glimmers of hope in the sector about rate-cutting, but Mr Vaughan's optimism may be somewhat premature.

Manchester Ship tussle set to resume

By David Owen

A long-running tussle for full control of Manchester Ship Canal Company involving Mr John Whittaker, the north-west property developer, and minority shareholders may be poised to resume.

Following a sharp upward move in its share price, the port and property group yesterday confirmed that discussions were taking place that might result in an offer being made to shareholders other than Greathy Investments, the privately-owned Whittaker company.

Greathy holds 60.4 per cent of the MSC ordinary shares and 61.6 per cent of the preference shares. Having peaked at £35 prior to the announcement, the ordinarys yesterday closed up 27 at £25. At this level, the 4m ordinary shares in issue were valued at £100m.

Manchester City Council is entitled to a bare majority of one under rights obtained when it bailed out the once struggling company some 55 years ago.

WPP shares suffer a further steep fall

By Alice Remeston

WPP GROUP, the world's largest marketing services company, yesterday saw its shares fall sharply by 46p to 369p after frenetic trading in a nervous stock market.

Yesterday's fall in WPP's shares followed another steep fall on Tuesday. The share price has been reduced by nearly 17 per cent in the past two days. The value of WPP's shares has halved since this time last year.

At one stage yesterday morning WPP's shares slipped to as low as 318p. This followed the sale of 34,000 shares by Touche Remont and the sale of several smaller lots by Fiske and Angel, two stockbrokers. WPP's warrants fell from 31p to 18p, but recovered to end the day at 29p.

Mr Quintin Price, an advertising analyst with James Capel, said shareholders had "panicked unnecessarily". He

is "still confident" that WPP will meet Capel's profit forecast of £112m this year, compared with £75m last year.

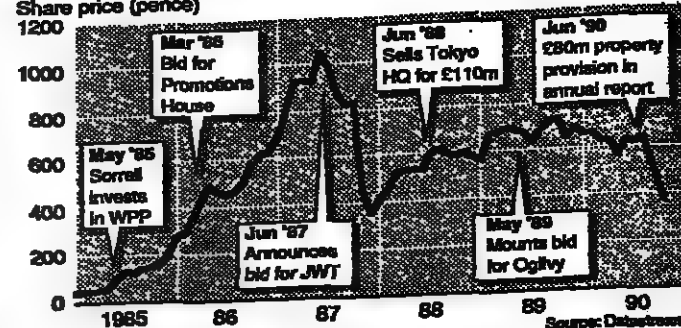
The weakness of WPP's shares has been catalysed by concern about the level of its debt - estimated at about £300m by the year end - and the weakness of the US and UK advertising markets. WPP owns J Walter Thompson and Ogilvy & Mather, two of the largest international advertising agencies.

These concerns have affected WPP's shares throughout the summer. On Tuesday the Advertising Association announced it had reduced its forecast for this year's advertising expenditure from an increase of 5 to 3 per cent. This means expenditure will fall by 6 per cent in real terms.

Also on Tuesday, National Westminster Bank said it was reviewing its £20m advertising

WPP Group

Share price (pence)



account in the UK. The JWT London agency handles £18m of the account and all Nat West's media buying. JWT has been included in the pitch for the combined account.

Earlier this week JWT's international network gained

\$30m (£16m) of new business from Kodak. This announcement had no effect on WPP's shares. One analyst said: "In a market as nervous as this investors panic at a hint of bad news and ignore good news. WPP just can not win."

Panel reveals undisclosed Polly Peck trades

By Richard Waters and Richard Donkin

THE TAKEOVER Panel has uncovered trades in the shares of Polly Peck International worth a total of nearly £2m which remained undisclosed for six weeks in breach of the Takeover Code.

A declaration, made yesterday at the prompting of the panel, revealed two trades of Polly Peck shares on August 14 by a Geneva-based company on behalf of a Mr Behcet Ali.

The shares had been registered in the name of Blade Explorations SA, which held more than 1 per cent of Polly Peck shares - worth more than \$18m - before the trades.

Mr Ali's shares were sold two days after the Polly Peck board had announced a buy-out approach from its chief executive, Mr Asil Nadir.

The sales, at 417p and 410p, came near the top of the market in Polly Peck shares after the Nadir approach.

Rule 8.3 of the Takeover Code requires all deals by any shareholder controlling more than 1 per cent of a company to be disclosed by noon the day after they were carried out, once a formal bid period has begun.

The rule was introduced in response to the large share dealings which came to light in the Guinness share support operation.

Yesterday's declaration was made after a four-member monitoring team at the Takeover Panel sifting through Polly Peck share trades discovered the failure to declare Mr Ali's deals, in breach of panel rules.

The panel is understood to have contacted the broker in

London which handled the trades, which in turn notified Mr Ali's representatives in Switzerland.

The disclosure was made by Mr Ian McNeil, a director of Rhone Finance, based in Geneva.

Mr McNeil said yesterday he handled the administration of share trades by Blade Explorations, the company through which Mr Ali's shares had been sold.

"You appreciate that we are in Switzerland. We are not totally familiar with the procedures of the UK Takeover Panel," Mr McNeil said. He had been unaware of the disclosure rule until prompted by the brokers which handled the deals, he said.

Mr Geoffrey Barnett, director general of the panel, said it was unlikely that any other transactions which came

under the 1 per cent rule during the bid period, which lasted five days, would come to light.

The panel would be investigating the reasons for the failure to disclose, he said, and would take action if it was found to have been anything other than an oversight.

Records of Rhone Finance show that Mr McNeil lives in Founex, the same small Swiss village where Mr Jason Davies, the Swiss-based broker at the centre of the share dealings being investigated by the Serious Fraud Office, has a home.

Mr McNeil said he did not know, and had never had any dealings with, Mr Davies. According to Mr McNeil's disclosure announcement, neither Mr Ali nor Blade Explorations is an associate of Mr Nadir or Polly Peck.

Group sought 'Swiss residency for Nadir'

By Haig Simonian in Geneva

NADIR INVESTMENTS, the Swiss private investment company linked to Mr Asil Nadir, chairman and chief executive of Polly Peck International, was created in May 1989 to act as the vehicle to establish Mr Nadir's Swiss residency.

Although Mr Nadir, who is now a Swiss taxpayer, is not on the board of Nadir Investments, the company applied for his residence permit as one of its employees. Nadir Investments is based at the Domaine de Leydefer, a converted farmhouse in village of Gland near Geneva.

A Nadir Investments executive confirmed that Mr Nadir was a shareholder in the company. However, he declined to disclose the names of any other shareholders. Nadir Investments was established in May 1989 to arrange the acquisition of Alptech, a computer manufacturer in the village of Gland near

Geneva. According to well-informed legal sources, the acquisition of Alptech, whose then owner did not wish to pursue the business, was a crucial step in gaining Swiss residency for Mr Nadir.

"The fact that Mr Nadir was ready to invest in Alptech, a company which the industry and Commerce Office of the Canton of Vaud wanted to see developed, certainly facilitated the possibility for him to obtain a residence permit in Switzerland," the source said.

According to Nadir Investments, Mr Jason Davies was named a manager earlier this year because it was then thought that the company might buy holdings in other companies. As matters stand, ownership of Alptech is Nadir Investments' only holding.

According to a Nadir Investments executive, Mr Davies "runs personnel" and "is present in the company".

Transactions in Polly Peck shares by Mr Davies, a former UK stockbroker, have been investigated by the Stock Exchange's insider dealing group. On hearing of this inquiry, Nadir Investments had asked Mr Davies for a "report" on his activities. "We feel very concerned by this development," the executive said.

The company, however, had not received any report from Mr Davies and did not have any idea of his current whereabouts. "I have no idea where he is," the executive said.

The Nadir Investments executive denied any knowledge of Riverbridge or Gateway, two companies which have been allegedly involved in purchases of Polly Peck shares. The company did have some knowledge of South Andley Management and Mrs Elizabeth Forsyth. However, he said he had no knowledge of South Andley's activities. There was "no link

between South Andley and Nadir Investments," he said. Under Swiss law, foreigners can have one of three different categories of residence permit.

Category A is seasonal and is issued to thousands of guest workers in industries such as tourism. Mr Nadir, like most non-Swiss professionals, has obtained a category B permit. Although these have to be renewed annually, citizens from certain countries with category B status can, after five years' residence in Switzerland, move up to the much-prized category C status, which is equivalent to full residence and carries the right to live in any part of the country rather than a specific canton.

Mr Nadir is a national of three countries: the UK, the self-proclaimed Turkish Republic of Northern Cyprus (which is recognised only by Ankara), and - since last year - Turkey.

NORWEB

£325,000,000
Revolving Credit Facility

Arranger and Agent

S.G. Warburg & Co. Ltd.

Lead Managers

Banque Internationale à Luxembourg S.A.

(London)

The Fuji Bank, Limited

The Royal Bank of Scotland plc

The Sumitomo Bank, Limited

Westdeutsche Landesbank Girozentrale

London Branch

Canadian Imperial Bank of Commerce

The Mitsubishi Bank, Limited

The Sanwa Bank, Limited

Union Bank of Switzerland

London Branch

S.G. Warburg & Co. Ltd.

Managers

Bayerische Landesbank Girozentrale

London Branch

The Nikko Bank (UK) plc

The Yasuda Trust and Banking Co. Ltd

Participants

Amsterdam - Rotterdam Bank N.V.

Den Danske Bank

The Mitsubishi Trust and Banking Corporation

Republic National Bank of New York

London Branch

Downturn for two furniture companies

By Andrew Jack

Four consumer spending has hit two furniture companies, adding to recent gloomy High Street results.

Stag Furniture Holdings reported pre-tax profits down 35 per cent to £558,000 and has reduced its historic dividend to 2p (2.75p) while World of Leather fell into the red and has passed its interim (0.8p). Both results are for the six months to June 30.

World of Leather, the USM-quoted retailer of upholstered leather furniture, declared an interim pre-tax loss of £488,000 (profit £558,000).

The fall was caused by "difficult trading conditions" resulting from the continued decline in consumer spending which began in the latter half of 1989, according to Mr Richard Bernardout, chairman.

Losses per share were 3.3p (earnings 4.6p). The announcement of the results knocked 7p off World of Leather's shares, which closed at 83p.

Stag Furniture, the Nottingham-based furniture maker, reported pre-tax profits of £288,000 (£1.28m), on turnover down almost one third to £14.6m (£21.7m).

A major contributory factor was the loss incurred by the company's Northumberland Furniture plant, said Mr Patrick Redford, chairman. The factory was opened last year but disappointing order levels forced the company to announce its closure in June and make 55 staff redundant.

An extraordinary charge of £2.2m (all) covered the costs of the closure as well as unanticipated additional provisions against the closure in January of the company's Leckworth factory.

Earnings per share were 5.3p (9.8p). The shares closed down 1p on the day at 81p.

This announcement appears as a matter of record only.

LONDON ELECTRICITY

£250,000,000

Revolving Credit Facility

Arranged by

Midland Montagu

Underwriters and Lead Managers

Canadian Imperial Bank of Commerce

Midland Bank plc

The Dai-ichi Kangyo Bank, Limited

Union Bank of Switzerland

Westdeutsche Landesbank Girozentrale

London Branch

Managers

The Long-Term Credit Bank of Japan, Ltd.

The Sanwa Bank, Limited

The Mitsubishi Bank, Limited

The Sumitomo Bank, Limited

The Yasuda Trust & Banking Company Limited

Participants

Amsterdam - Rotterdam Bank N.V.

The Kyowa Bank, Ltd.

Den Danske Bank Aktieselskab

Republic National Bank of New York

The Toronto-Dominion Bank

Agent

Samuel Montagu & Co. Limited

September 1990

UK COMPANY NEWS

Food preparation side lifts Geest

By David Owen

GEEST, the fresh produce and prepared foods group, yesterday reported a 25 per cent increase in interim profits, buoyed by the improved performance of its food preparation businesses.

Pre-tax profits at the Spalding-based group for the six months to June 30 amounted to £14.08m, against £11.26m.

Turnover for the group, which imports 60 per cent of the bananas sold in the UK, reached £303.7m (£283.1m). The shares rose 11p to close at 266p.

Mr David Sugden, chief executive, attributed the upturn in food preparation both to the diminishing impact of last year's listeria scare and to better efficiency as a result of plant reconfiguration.

He said the group was still deciding how best to rationalise its Fraserburgh fish operations in the light of the joint venture with Associated Fisheries.

All told, the division made a trading profit of £2.24m on turnover of £48.25m, compared with just £220,000 on sales of £32.32m last time.

The performance of the group's dominant fresh produce operations remained solid, with the division contributing £10.86m (£9.25m) of trading profit on turnover of £247.9m (£224.6m).

UK banana consumption was up 8 per cent from year-earlier levels. A joint venture had been established with Pomona, the largest produce distributor and banana ripener in France,



David Sugden: outcome helped by diminishing impact of last year's listeria scare

as part of an endeavour to enhance the group's European distribution capability.

Asked whether Geest would be interested in buying Del Monte, the fresh fruit business owned by Mr Asil Nadir's Polly

Peck International, were it to become available, Mr Sugden said it was "something we would have to consider."

He confirmed that Del Monte was the target of last year's abortive acquisition, which

cost the company £272,000 in fees.

The results included a £142,000 (£467,000) exceptional credit, relating to property profits in part offset by restructuring costs. Net interest receivable was £1.41m (£1.15m).

Earnings per share advanced 20 pence to 13.7p (11.4p). An interim dividend of 3.25p (2.75p) is declared.

COMMENT

These results exceeded expectations thanks to the faster-than-expected recovery of the food preparation division. This was partly serendipitous as mad cow disease replaced listeria as a consumer preoccupation. But it stemmed partly from making better use of production facilities. This suggests that further improvement should be in store, since - by the group's own admission - "there is much work still to do" in the fish processing operation.

On the fresh produce side, the thrust into Europe appears judicious but the possibility that the group may have to comprehensively overhaul its sourcing arrangements post-1992 continues to cast a faint shadow. Assuming full-year profits of £24m-£25m, the shares - on a prospective multiple of between 10.5 and 11 - are high enough. With its rock solid balance-sheet and powerful market position in its major lines, however, Geest has strong defensive credentials in the current climate.

Asda food business shows growth

By John Thornhill

Mr John Hardman, chairman of Asda, yesterday told the grocery chain's shareholders that the company was making good progress in spite of the economic climate and that profits would be "more than normally skewed towards the second half."

After five years of significant reconstruction, Asda now had the main building blocks in place to ensure that the company earned a proper return on its heavy investment, he said at the company's annual meeting.

Mr Hardman said the core food business was showing encouraging like-for-like growth and had benefited from a new distribution system and the addition of 60 stores, formerly owned by Gateway.

However, the company's interests in furniture and property were being affected by the poor economic climate, he added.

Yorkshire Radio backs Metro Radio's 170p cash alternative

By Maggie Urry

THE BITTER takeover fight between Metro Radio, the Newcastle-based commercial radio operator, and Yorkshire Radio Network, which runs three stations in the Yorkshire and Humberside areas, looks set to end in a victory for Metro as YRN yesterday urged shareholders to accept the 170p share cash alternative.

However, YRN did not recommend the share offer of one Metro share plus 15p cash for every YRN share. With Metro shares yesterday closing 3p down at 189p, this was worth 165p per YRN share, against a closing 189p.

The cash alternative values YRN at £18m, and compares with the 200p per share placing price when it joined the USM in August last year.

Mr Michael Mallett, YRN chairman, said the 170p in cash was unlikely to be reflected in the share price for some time if

the company remained independent.

However, in not recommending the share offer, YRN said Metro's earnings would be diluted next year by the acquisition unless it could generate pre-tax profits of £2.5m from the takeover.

In the year to end-September 1989 YRN made a pre-tax profit of £1.5m but in the first half of the 1989-90 financial year its pre-tax profits fell by a third to £410,000.

YRN's directors said they would accept the offer for their shares representing 7.9 per cent of the capital. YRN also said that bid talks with Trans

World Communications, Mr Owen Oyston's company, had lapsed.

YRN advised shareholders to accept by October 2 as the cash offer can only be extended beyond that date if Metro's bid becomes unconditional.

With purchases in the market, acceptances already announced and the YRN director's shares, Metro can speak for nearly 30 per cent of the YRN shares.

Metro first launched its bid in July, after YRN said it was holding talks with Trans World. Metro's offer was increased and declared final 10 days ago.

Gloomy outlook from BSG after fall to £8m

By Paul Chesswright, Midlands Correspondent

TAXABLE PROFITS at BSG International fell by over a third in the first half of 1990, and Mr Astley Whittall, chairman of the Birmingham-based car distribution, components and childcare products group, warned there were no signs of improvement in a difficult year.

In the six months to June 30, profits were £8.01m, compared with £12.57m a year ago, and earnings per share slipped from 4.65p to 2.57p.

The interim dividend, however, is maintained at 0.7p, a reflection both of uncertainty about the future in the sense that it is deemed too early to do anything so drastic, and of concern about giving encouragement to potential predators.

Sir Ron Brerley's IEP Securities has already built up a stake of 27.4 per cent in BSG. The immediate fortunes of BSG are largely dependent on the performance of its overseas operations. Like other West Midlands-based groups it has

sought to protect itself against the vicissitudes of the domestic car industry by diversifying abroad. Over 50 per cent of BSG's trading profits come from overseas.

There are three problem areas in the group, Mr Tom Cannon, managing director, explained yesterday.

● The first is the Ford dealership in Birmingham, which is critically dependent on volume sales.

● The second is at Britax Restor, a manufacturer of children's pushchairs and nursery equipment which has been hit by the cuts in High Street spending.

● The third is L A Rumbold, the aircraft equipment business which is troubled by cost overruns on a contract with Boeing.

Of BSG's three divisions, only automotive components manufacturing raised trading profits with £5.4m (£4.21m) because of continuing demand in continental Europe.

600 Group shares tumble on warning

By Maggie Urry

A profit warning from 600 Group, the machine tools, lasers, optical equipment and distribution company, sent the shares down 18p to close at 51p yesterday. Analysts slashed profit forecasts for the year to end March 1991 and said the group might cut its dividend.

The group said "in the light of the uncertain economic climate worldwide" profit projections had been reviewed and the board "believes that trading profits for the year will not come up to earlier expectations." Interim results will be announced on November 15.

In the year to March 1990 pre-tax profits were £8.6m, down from £10.1m the previous year. Analysts had been hoping for a bounce back in profits to over £10m, but yesterday afternoon cut forecasts to about £5.5m for the year.

At the annual meeting in June Sir Jeffrey Benson, chairman, warned "margins are coming under pressure due to domestic inflation and a strengthening pound." Earlier he had been optimistic that the group would "progress in the current year."

Notice of Special General Meeting
Jardine Strategic Holdings Limited

Incorporated in Bermuda with limited liability

NOTICE IS HEREBY GIVEN that a Special General Meeting of the Members of the Company will be held at Top Floor, Jardine House, Connaught Road Central, Hong Kong, on 22nd October, 1990 at 2:30 p.m. (Hong Kong time) for the purpose of considering and, if thought fit, passing the following resolutions as special resolutions:-

SPECIAL RESOLUTIONS

- THAT, subject to and forthwith upon the amendment to the Memorandum of Association referred to in Resolution 2 below becoming effective:-
 - (i) the share capital of the Company be reduced by cancelling and extinguishing all the unissued shares of US\$0.10 each of the Company and all but 400,000 of the unissued shares of HK\$0.25 each of the Company and all the issued shares of HK\$0.25 each of the Company then in issue;
 - (ii) subject to and forthwith upon such reduction of capital taking effect, the share premium account of the Company be reduced and cancelled by such amount as, when added to the credit arising as a result of such reduction of capital, in each case converted into United States dollars at such rate of exchange as the Directors may determine, shall equal the amount required to pay up in full at par the new Ordinary Shares of US\$0.05 to be issued pursuant to this Resolution;
 - (iii) subject to and forthwith upon such reduction of capital taking effect, the authorised United States dollar denominated share capital be increased to US\$475,000,000 by the creation of 1,500,000,000 shares of US\$0.05 each; and
 - (iv) subject to and forthwith upon such increase of capital and cancellation of share premium account taking effect, the credit in Hong Kong dollars arising in the books of the Company as a result of such reduction of capital, and the credit arising in the books of the Company as a result of such cancellation of the Company's share premium account, be converted into United States dollars at the rate of exchange referred to in paragraph (i) above and the sum standing in the books of the Company as a result of such conversions be applied (a) in paying up in full at par new Ordinary Shares of US\$0.05 each to be created as aforesaid, which shares shall be allotted and issued, credited as fully paid, to the then holders of Ordinary Shares of HK\$0.25 each in the proportion of one Ordinary Share of US\$0.05 each for each Ordinary Share of HK\$0.25 each then held and (b) in paying up in full at par new Preferred Ordinary Shares of US\$0.05 each to be created as aforesaid, which shares shall be allotted and issued, credited as fully paid and carrying identical rights to those of the Preferred Ordinary Shares of HK\$0.25 each save with respect to (aa) their par value and (bb) the translation of references to "30.50" to "US\$6.5", references to "35 cents" to "US\$4.5" and references to "15 cents" to "US\$2.0", to the then holders of Preferred Ordinary Shares of HK\$0.25 each in the proportion of one Preferred Ordinary Share of US\$0.05 each for each Preferred Ordinary Share of HK\$0.25 each then held;
- the following amendments to the Bye-Laws of the Company, and are hereby approved:-
 - (i) the insertion in Bye-Law 1 of a new definition, as follows: - "US\$ United States dollars or other the lawful currency for the time being of the United States of America";
 - (ii) the deletion of paragraph (A) of Bye-Law 3 and the insertion in its place of the following: - "(A) The share capital of the Company is divided into shares of US\$0.05 each, and of the word "adoption" and the insertion in its place of the word "amendment";
 - (iii) the deletion of paragraph (C) of Bye-Law 121 and the insertion in its place of the following: - "(C) Subject to Bye-Law 121 (D) all dividends and other distributions in respect of shares in the Company shall be stated and discharged in the case of shares denominated in United States dollars, in United States dollars, and, in the case of shares denominated in Hong Kong dollars, in Hong Kong dollars, provided that, in the case of shares denominated in United States dollars, the Directors may determine in the case of any dividend or other distribution to be effected at such rate of exchange as the Directors may determine; (ii) that shareholders on the Company's branch register in Hong Kong will be deemed to have elected for payment in Hong Kong dollars unless they expressly elect for United States dollars or any other such currency selected by the Directors; and (iii) that shareholders who elect or are deemed to have elected for payment in a currency other than United States dollars will bear any costs of conversion into, or such currency";
 - (iv) the amendment of Bye-Law 147 as follows:-
 - (a) the deletion in paragraph 1(A) in the definition of "Conversion Number" of the expression "at a fixed exchange rate of HK\$7.8080 per US\$1.00";
 - (b) the deletion in paragraph 1(A) in the definition of "Conversion Price" of the expression "HK\$14.00" and the insertion in its place of "US\$0.05";
 - (c) the deletion in paragraph 1(A) in the definition of "Ordinary Shares" and in paragraph 8(A) (b) of the expression "HK\$0.25" and the insertion in its place of "US\$0.05" and of the word "adoption" and the insertion in its place of the word "amendment";
 - (d) the deletion in paragraph 1(A) in the definition of "Preferred Ordinary Shares" of the expression "HK\$0.25" and the insertion in its place of "US\$0.05";
 - (e) the insertion in paragraph 8(A) and in paragraph 10(A) immediately before the words "such amount in Hong Kong dollars as, at a fixed exchange rate of HK\$7.8080 per US\$1.00, shall equal";
 - (f) the deletion in paragraph 8(A) (iii) of the words "one Hong Kong cent" and the insertion in their place of the expression "US\$0.001"; and
 - (g) the insertion in paragraph 8(B) (ii) of the words "if the Closing Price is expressed in Hong Kong dollars" before the words "translated into Hong Kong dollars" and the insertion before the words "or, if the Closing Price is expressed in a currency other than Hong Kong dollars, translated into such other currency, at the average of the spot selling and the spot buying rates, between the currency in which such aggregate consideration is expressed and the currency in which the Closing Price is expressed, of such bank as the Directors consider to be appropriate";
- the amendment by the Directors during the Relevant Period of all powers of the Company to allot or issue shares and to make and grant offers, agreements and options which would or might require shares to be allotted or issued or to be made and granted generally and unconditionally approved;
 - (i) the approval in paragraph (i) shall authorise the Directors during the Relevant Period to make and grant offers, agreements and options which would or might require shares to be allotted, issued or disposed of after the end of the Relevant Period;
 - (ii) the aggregate nominal amount of shares capital allotted or agreed conditionally or unconditionally to be allotted (whether pursuant to an option or otherwise) by the Directors pursuant to the approval in paragraph (i), or the approval in paragraph (i), or the requirements of any recognised regulatory body or any stock exchange in any territory including, without limitation, arrangements relating to the disposal of shares or other securities which, by reason of such acquisitions or arrangements, are not allotted to the shareholders who would otherwise have been entitled thereto;
- THAT, subject to the Resolutions to be proposed at the meetings of the holders of Convertible Cumulative Preference Shares of US\$800 each of the Company, of the holders of Ordinary Shares of HK\$0.25 each and of the holders of Preferred Ordinary Shares of HK\$0.25 each converted to be held on 22nd October, 1990 being passed and filed, and, permission to deal in, the Ordinary Shares of US\$0.05 each and the Preferred Ordinary Shares of US\$0.05 each to be issued pursuant to Resolution 1 (iv) above being granted by the Listing Committee of The Stock Exchange of Hong Kong Limited (subject, if relevant, to any conditions within the control of the Company) becoming effective, the Memorandum of Association of the Company be and is hereby amended by the deletion of paragraph 8 thereof and the substitution thereof of the following:-

"8. The authorised share capital of the Company is US\$475,000,000 divided into 1,500,000,000 shares of US\$0.05 each and HK\$100,000 divided into shares of HK\$0.25 each. The minimum subscribed share capital of the Company is \$12,000 in the currency of the United States of America."

28th September, 1990

Registered Office:
Jardine House
33-35 Reid Street
Hamilton
Bermuda

BY ORDER OF THE BOARD
R. C. KWOK
Secretary

Notes:

- (1) A Member entitled to attend and vote is entitled to appoint a proxy or proxies to attend and, on a poll, to vote instead of him; a proxy need not also be a Member of the Company. A yellow form of proxy has been enclosed with the Circular to shareholders dated 28th September, 1990 and should be completed and returned to Central Registration Hong Kong Limited, 18th Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong or to Bankers Indosuez Luxembourg, 38 Allee Scheffer, L-2520, Luxembourg so as to arrive not later than 2:30 p.m. (Hong Kong time) on 20th October, 1990. Completion and return of the form of proxy will not preclude a Member from attending and voting in person.
- (2) Holders of Convertible Preference Shares are entitled to attend and vote on the Resolutions set out above. If they wish to appoint a proxy or proxies, they should complete and return the yellow form of proxy enclosed with such Circular in accordance with the instructions printed thereon.

Notice to holders of the
Convertible Cumulative Preference Shares of US\$800 each
in
Jardine Strategic Holdings Limited

Incorporated in Bermuda with limited liability

NOTICE IS HEREBY GIVEN that a separate Meeting of the holders of the Convertible Cumulative Preference Shares of US\$800 each in the capital of Jardine Strategic Holdings Limited (the "Company") will be held at Top Floor, Jardine House, Connaught Road Central, Hong Kong on Monday, 22nd October, 1990 at 2:45 p.m. (Hong Kong time) (or so soon thereafter as the Meeting of Preferred Ordinary Shareholders of the Company convened for the same place and day shall have been concluded or adjourned), for the purpose of considering and, if thought fit, passing the following resolution which will be proposed as a Special Resolution:-

SPECIAL RESOLUTION

THAT, subject to Resolutions 1 and 2 set out in a Notice of a Special General Meeting of the Company to be held on 22nd October, 1990, a print of which is produced to this Meeting and initiated by the Chairman of this Meeting for the purposes of identification (the "SGM Resolutions"), being passed without material amendment, every variation or abrogation of the rights attached to the Convertible Cumulative Preference Shares of US\$800 each in the capital of the Company (the "Convertible Preference Shares") effected by the SGM Resolutions and the issue of new Ordinary Shares of US\$0.05 and Preferred Ordinary Shares of US\$0.05 each in the capital of the Company pursuant thereto, without giving rise to any adjustment (other than as stated in the SGM Resolutions) to the Conversion Price in accordance with the rights attached to the Convertible Preference Shares, be, and is hereby, sanctioned.

28th September, 1990

Registered Office:
Jardine House
33-35 Reid Street
Hamilton
Bermuda

BY ORDER OF THE BOARD
R. C. KWOK
Secretary

Notes:

- (1) A holder of Convertible Preference Shares entitled to attend and vote is entitled to appoint a proxy or proxies to attend and, on a poll, to vote instead of him; a proxy need not also be a Member of the Company. A purple form of proxy has been enclosed with the Circular to shareholders dated 28th September, 1990 and should be completed and returned either to Central Registration Hong Kong Limited, 18th Floor, Hopewell Centre, 183 Queen's Road East, Hong Kong or to Bankers Indosuez Luxembourg, 38 Allee Scheffer, L-2520, Luxembourg so as to arrive not later than 2:45 p.m. (Hong Kong time) on 20th October, 1990. Completion and return of the form of proxy will not preclude a holder of Convertible Preference Shares from attending and voting in person.
- (2) The quorum for the meeting will be two persons at least holding or representing by proxy one third in nominal value of the issued Convertible Preference Shares of the Company. If the meeting has to be adjourned for want of a quorum, it is intended that it will be adjourned to 2:45 p.m. (Hong Kong time) on 8th November, 1990 at Top Floor, Jardine House, Connaught Road Central, Hong Kong when any two or more holders of Convertible Preference Shares present in person (or, in the case of a holder being a corporation, present by its duly authorised representative) or by proxy or by attorney shall be a quorum.

Notice to holders of International Depositary Receipts
in respect of
the Convertible Cumulative Preference Shares of US\$800 each
in
Jardine Strategic Holdings Limited

Incorporated in Bermuda with limited liability

NOTICE IS HEREBY GIVEN that a Special General Meeting of Jardine Strategic Holdings Limited will be held at Top Floor, Jardine House, Connaught Road Central, Hong Kong on Monday 22nd October, 1990 at 2:30 p.m. (Hong Kong time), for the purpose of considering and, if thought fit, passing the Special Resolutions set out in the Notice of the said Meeting set out above.

NOTICE IS ALSO HEREBY GIVEN that the holders of the Convertible Cumulative Preference Shares of US\$800 each (the "Convertible Preference Shares") in the capital of the Company will be held at Top Floor, Jardine House, Connaught Road Central, Hong Kong on 22nd October, 1990 at 2:45 p.m. (Hong Kong time) (or so soon thereafter as the Special General Meeting of the Company, convened for the same place and day shall have been concluded or adjourned), for the purpose of considering and, if thought fit, passing the Special Resolution set out in the Notice of the said Meeting set out above.

Holders of International Depositary Receipts ("IDRs") in respect of the Convertible Preference Shares should note the following:-

- (a) Holders of IDRs have no right in their capacity as such to attend or vote at either of the Meetings referred to above.
- (b) Holders of IDRs may instruct in writing Banque Indosuez Luxembourg (the "Depository") as to the exercise of the voting rights attaching to their Convertible Preference Shares deposited with the Depository or its agent(s). The Depository will endeavour, so far as practicable and subject to any applicable provisions of law or of the Bye-Laws of the Company, to exercise such voting rights in accordance with such instructions.
- (c) Copies of (i) the Circular issued by the Company to shareholders, dated 28th September, 1990 containing details of the Resolutions to be proposed at the Meetings referred to above; (ii) the Memorandum of Association and current Bye-Laws of the Company; and (iii) the audited accounts of the Company for the two financial years ended 31st December, 1989 contained in its Annual Reports for 1988 and 1989 and the unaudited interim results for the period ended 30th June, 1990, are available for inspection by holders of IDRs at the offices specified below, during normal business hours on any business day up to and including the date of the Meetings. Copies of the said Circular and of forms of instruction to the Depository may be obtained by holders of IDRs from the offices of Banque Indosuez Luxembourg and Credit Suisse specified below:

Jardine Strategic Holdings Limited: 48th Floor, Jardine House, Connaught Road Central, Hong Kong.

Jardine Strategic Holdings Limited: Jardine House, 33-35 Reid Street, Hamilton, Bermuda.

Bankers Indosuez Luxembourg: 38 Allee Scheffer, L-2520 Luxembourg.

Credit Suisse: Paradeplatz 8, CH-8001 Zurich.

Bankers Indosuez Luxembourg

27th September, 1990

Depository

...O.K. SIMON...
...ONE HAND...
...ONE MILLION QUID...
...NO TEARS...
GULP!
GREED, GUTS AND A PHONE WERE ALL YOU
NEEDED IN THE 80'S TO MAKE MILLIONS
READ THE INSIDE STORY OF THE CITY AND WALL STREET.
ILLIARS POKER BY MICHAEL LEWIS

Residential Property
Securities No.2 PLC

£200,000,000

Mortgage Backed Floating Rate Notes 2018

Notice of Partial Redemption

S.G. Warburg & Co. Ltd. announce that Notes for the nominal amount of £11,500,000 have been drawn for redemption on 30th October, 1990, in accordance with Clause 5(b) of the Terms and Conditions of the Notes.

The distinctive numbers of the Notes drawn, are as follows:-

14	32	50	67	84	101	118	137	154	171	188	206	223
240	258	276	293	310	327	345	362	380	397	415	432	449
466	484	502	519	536	554	571	588	605	624	641	658	675
693	710	728	745	763	780	797	814	831	850	867	884	901
919	936	953	971	989	1006	1023	1040	1058	1075	1093	1110	1128
1145	1162	1179	1198	1215	1232	1249	1267	1284	1301	1319	1337	1354
1371	1388	1406	1423	1441	1458	1476	1493	1510	1527	1544	1563	1580
1597	1614	1632	1649	1667	1684	1702	1719	1736	1753	1771	1789	1806
1823	1841	1858	1875	1892	1911	1928	1945	1962	1980	1997		

On 30th October, 1990 there will become due and payable on presentation of each Note drawn for redemption, the principal amount thereof, together with accrued interest to said date, at the office of:-

S.G. Warburg & Co. Ltd.
2 Finsbury Avenue, London EC2M 2PA
or one of the other paying agents named on the Notes.

Interest will cease to accrue on the Notes called for redemption on and after 30th October, 1990 and Notes so presented for payment should have attached all Coupons maturing after that date.

£174,200,000 nominal amount of Notes will remain outstanding after 30th October, 1990.

27th September, 1990

UK COMPANY NEWS

Spirax-Sarco steams ahead to £12m

By Andrew Jack

GROWTH IN continental Europe and the Far East coupled with currency gains helped lift pre-tax profits at Spirax-Sarco, the specialist steam equipment manufacturer, by 15 per cent to £12m for the six months to June 30.

But Mr Chris Tappin, chairman and chief executive, warned of less certainty in the UK and US during the second half.

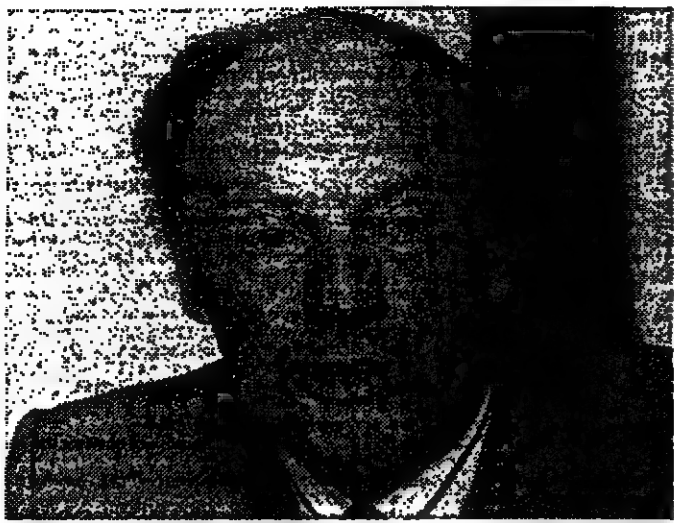
There was strong real growth in Europe and the Far East in the specialist steam business, which contributes over 90 per cent of turnover. Market share in the US also grew.

The company also gained \$400,000 from currency translations into sterling from overseas profits, but Mr Tappin warned that the strengthening pound could result in a loss of £1m for the full year.

Overall turnover rose 20 per cent to £70.5m (£58.5m). Real turnover in the UK was static, and "economic uncertainties" hindered growth in Canada and South America.

The downturn in the UK housebuilding market dampened the performance of Drayton Controls, which manufactures heating controls for domestic and commercial property.

The division bought ORRG Drayton Energietechnik, a West German heating control



Chris Tappin: warned of less certainty in the second half

company, in January and Watson-Marlow, a peristaltic pump manufacturer, in June. The acquisitions resulted in net borrowings of £16.4m for the first half against net cash of £5.5m.

Earnings per share rose 10 per cent to 9.5p (8.6p). The shares closed down 9p to 201p on the day.

The interim dividend is held at 3.7p. "A meaningful adjustment could send a misleading message," said Mr Tappin. "We

believe it is prudent to look at changing the dividend at the end of the year."

COMMENT
Nothing happens too quickly at Spirax-Sarco, now into its

23rd year of steady profits growth. Judging by second quarter results, there is unlikely to be a sudden drop in sales during the second half. But the maintained dividend shows some pessimism by the board, and full year results could be hit by adverse currency movements and slowing demand. Steam control has very wide applications, and the international sales and production spread provides some insulation from the UK downturn. The effect of the Gulf Crisis is double-edged: if oil prices remain high in the long term, a push for energy efficiency should boost business. Meanwhile, potential customers are likely to delay any investment in new equipment. A consulting and sales staff of 400 worldwide is theoretically a useful network in which to integrate sales from the high margin Watson-Marlow acquisition. The company is a classic defensive stock but now slightly overvalued. On unchanged half year sales and earnings of £26.5m, the shares are in line with the sector on a multiple of 9.

Courtney Pope loss at £3.58m

By Clare Pearson

AS reported to shareholders in April and July, problems with the electrical and specialist contracting side of Courtney Pope (Holdings), the shopfitting, engineering and electrical group, have resulted in a sharp fall into losses in the year to May 31.

At the pre-tax level losses totalled £3.58m. These were substantially higher than the £2m forecast in July and compared with profits of £3.57m last time. The fall was exacerbated by a substantially higher interest charge of £1.38m (£1.7m).

No final dividend is recommended, leaving shareholders with 3.75p (3.5p) for the year. The shares shed 3p to close at 34p.

Group turnover rose to £57.25m (£57.48m). After a tax credit of £551,000 (£1.47m charge) and extraordinary debits of £1.47m (credit £190,000), relating to reorganisation costs, the attributable loss was £4.49m (profit £2.34m). Losses per share were £1.5p (earnings 17.7p).

All-round improvement hoists Boddington to £8.57m midway

By Clare Pearson

BODDINGTON Group, the leisure, drinks and healthcare group, achieved a 17 per cent rise from £7.3m to £8.57m in pre-tax profits for the six months to end-June, the first full financial period since the company sold its brewery to Whitbread a year ago.

On a like-for-like basis, trading profits were up from £7.73m to £9.23m on turnover of £94.72m (£91.94m). All four of the continuing divisions - pubs, hotels and restaurants, drinks wholesaling and healthcare - improved their contributions.

Pubs, the dominant activity, made trading profits of £9.1m on sales of £52.9m. This was achieved while Boddington carried out a refurbishment programme and came in spite of a decline in ale consumption.

Hotels and restaurants put in £910,000 on sales of £12.22m. London restaurants other than the Bentley's and MacArthurs businesses are being sold.

There were no comparable 1989 figures for these activities

as separate divisions. The company made far fewer disposals of licensed properties during the half-year and shipped in only £530,000 (£1.72m) to trading profits. However, the shortfall was offset by a net interest charge reduced to £1.18m (£3.24m).

Vigorous expansion of the drinks wholesaling business meant sales rose to £14.45m (£6.8m) with trading profits increasing to £177,000 (£100,000).

Against the background of a depressed housing market, cutting demand from the elderly for nursing home beds, healthcare made £507,000 (£226,000) on turnover of £9.52m (£2.74m). Fully-diluted earnings per share rose to 5.7p (5.1p). An interim dividend of 2.15p (1.85p) is declared.

COMMENT
Together with the dividend increase, these results, the first in which the four divisions were clearly separated out, provided comfort for Boddington

investors. Many had been thrown into consternation when the company, a brewer of real ale for more than 300 years, last autumn decided to sell the business and portfolio of brands for £50m. But, on the evidence of the first half, the company's heavy investment in recent years in the dominant catering side looks to be paying off with Boddington said, pub margins improving and takings showing significant growth. There are, however, fewer cines as yet as to how it is handling the new smaller businesses: drinks wholesaling has a heavy second half bias while the nursing homes cannot be expected to escape generally dire market conditions. Nevertheless, especially given the current economic climate, profits should look pretty healthy this year, with the pre-tax line rising from £16.24m to £20m. Stripping out property profits from earnings, this puts the shares on a prospective p/e of nearly 11, which looks fair.

Brent Walker fails to pay by GrandMet's deadline

By Maggie Urry

THE TUESDAY midnight deadline by which time Grand Metropolitan said it was due \$50m as the final payment on its sale of the William Hill betting chain to Brent Walker passed without money changing hands.

GrandMet said yesterday it was consulting lawyers and accountants about the various courses of action it might now pursue. A statement about its intentions could be made today. If it is, it will coincide with the publication of Brent Walker's interim results and the announcement of new non-executive directors.

Brent Walker, which last

December bought the William Hill business for \$685m cash through an off-balance sheet vehicle, is seeking a £160m rebate on the purchase price stating that William Hill's profits for the year to end-September 1989 did not meet the figure promised by GrandMet.

Each side has appointed an independent firm of accountants to look at this dispute, which is expected to go to an independent arbitrator.

GrandMet claims that it should still receive the last \$50m while Brent Walker argues that the money should be withheld until the dispute over the price is settled.

Dagenham Motors falls by 8%

A \$182,000 increase in interest charges hit Dagenham Motors, forcing first half pre-tax profit down by nearly 8 per cent, from £1.96m to £1.8m.

The group's new car sales performance was only 3.3 per cent down, which was "an outstanding achievement", according

to Mr David Philip, chairman.

Turnover showed little change at \$83.52m (\$82.81m) and trading profit came to \$2.57m (\$2.55m).

Earnings were 7.2p (7.9p) and the interim dividend is raised to 1.75p (1.5p).

Eleco falls 14% to £6.12m

ELECO HOLDINGS yesterday reported pre-tax profits down 14 per cent from £7.08m to £6.12m for the year to June 30 1990, and announced its decision to withdraw from property development following a sharp fall in profitability from this activity.

The property division, especially residential housing, was particularly hard hit with its exposure in the south-east and profits declined from £2.79m to £232,000, after providing £2.57m for diminution in the value of work in progress and interest on completed contracts.

A provision of \$8.01m - \$9.91m after tax charged as an extraordinary item - had been made to cover the estimated cost of withdrawal.

Turnover for the year dropped 4 per cent to \$99.82m. Net interest charges amounted to \$4.1m (\$2.3m), while earnings per share fell from 17.7p to 13.6p. The final dividend is 3.8p (4p) for an unchanged total of 6.2p.

Hampden Homecare tumbles by 70%

Hampden Homecare, the Northern Ireland-based home

improvement store operator quoted on the USM, saw first half pre-tax profits slide from \$208,000 to \$154,000, a fall of nearly 70 per cent.

And Mr Peter Goldstone, chairman, said the directors were still concerned over short-term prospects.

As earnings slumped from 3.05p to 0.67p, the interim dividend is reduced from 0.5p to 0.2p.

Turnover amounted to \$9.98m (\$9.37m). At Texas Homecare, sales fell but margins came under pressure reflecting the business environment and promotional activity.

FBD up by 65% in first year on USM
FBD Holdings, which provides insurance and assurance services to the farming and food processing sectors of the Irish economy and joined the USM last September, increased pre-tax profits for the six months to June 30 by 65 per cent from \$2.31m to \$3.85m (\$3.53m).

Earnings advanced 9 per cent to 6.02p (4.9p) and there is a maiden interim dividend of 1.5p.

Leasing setback at Business Technology

Although office automation showed an improved performance, a sharp fall on its leasing side meant that in a period of management reorganisation, interim profits of Business Technology Group fell from £1.03m to £1.48m.

However, after charging exceptional items of £502,000 this time - mainly comprising compensation paid to two directors for varying their service contracts - the pre-tax figure was down 83 per cent at \$965,000 in the first half of 1990.

Earnings per share dropped from 10.13p to 4.79p, but the interim dividend is maintained at 1.5p.

Slide to \$220,000 at Cambridge Isotope

Profits at Cambridge Isotope Laboratories, the USM-quoted Massachusetts-based producer of stable isotopes, declined from \$340,000 to \$220,000 (£118,000) in the six months to May 31.

The fall came in spite of an increase in sales to \$3.54m (\$3.88m), which the company attributed to a few one-off orders rather than a general trend in the research market.

Earnings fell to 0.85 cents (1.5 cents) per share.

Intl Media loss rises to £2.38m

In the year to April 30 1990 International Media Communications incurred a much higher loss of £2.38m, against \$554,000 previously.

This was due to an account of exceptional debits of £1.48m.

They comprised predominantly costs associated with development projects and products discontinued as a result of an appraisal of all activities carried out by the new board, following injection of new capital.

Turnover fell to £1.14m (\$2.47m). Loss per share was 3.13p (0.67p).

GT Japan net assets rise

GT Japan Investment Trust saw net asset value improve from 195.5p to 200.4p over the 12 months to the end of June.

Net revenue for the year to June 30 was \$1.06m (£1.96m)

for earnings of 1.7p (2.01p) per share.

A final dividend of 0.75p and a special of 0.25p are proposed for a total of 1.4p (1.5p) adjusted.

Brooks Service declines by 25%

Brooks Service Group reported a near-25 per cent downturn in half time pre-tax profits, but Mr Simon Brooks, chairman, said the group had been far less seriously affected than many.

Turnover of this textile care and rental services group rose from \$9.72m to \$12.52m and the trading profit was held at \$259,000. But interest charges took \$255,000 (£108,000) to leave the pre-tax line at \$53,000 (£748,000).

Earnings dropped to 3.05p (4.25p) per share and the interim dividend is held at 1.84p.

Sykes-Pickavant down to £0.75m

Sykes-Pickavant, a USM-quoted manufacturer and distributor of automotive, industrial and DIY tools, saw pre-tax profits fall by 8 per cent in the first half of 1990.

From turnover ahead to \$9.14m (\$8.85m) the profit worked through at \$764,000 (\$515,000).

Earnings per share declined to 5.25p (5.78p) but the interim dividend is maintained at 2.35p.

Exceptionals hold back rise at Billam

J Billam, the Sheffield-based precision engineer, recovered from the losses suffered in the second half of 1989, to post tax

able profits of £73,000 in the first half of this year.

This compared with profits of £93,000 in the corresponding period.

The improvement would have been greater but for exceptional debits of £176,000, relating to non-recurring severance payments and other termination costs.

Turnover grew by some \$900,000 to \$3.61m and earnings per share by 0.5p to 2.9p.

The interim dividend is maintained at 1.64p.

19% improvement at Hopkinsons

Hopkinsons Group continued to progress with a 19 per cent improvement in pre-tax profits for the six months to July 31. In the group's last full year - to January 31 - profits leapt from \$243,000 to \$2.72m.

The outcome for the latest period at this Huddersfield-based valve manufacturer totalled \$3.51m (\$2.73m), even though turnover declined to \$96.63m (\$95.95m).

Earnings rose to 3.84p (3.94p) per share and the interim dividend is lifted to 1.2p (1p).

Reorganisation puts Riva back in black

A reorganisation of the troubled Riva Group, the supplier of electronic point-of-sale equipment, to return to the black with a modest £74,000 profit in the six months to June 30.

This compared with a loss of \$297,000 for the previous six months to December 31 1989 as the group struggled to get a grip on Hugin Sweden, the loss-making competitor it bought in October 1989. At acquisition these businesses were running

at a loss of over \$1m per month.

In the first half of 1989, Riva made a profit of \$296,000. Mr Tom Milne, chairman, said that in the UK the merger and consequent rationalisation was nearly complete and that he anticipated improved profitability in the coming year.

The company had a strong order book through the next 12 months and was currently progressing a major implementation with Peter Dominie in its head office and 850 store chain.

Turnover was \$32.23m (\$27.74m) for same period of 1989. Earnings per share came to 0.3p (4.9p).

No interim dividend is declared.

Gent improves 11% to more than £5m

SE Gent, the clothing manufacturer, announced an 11 per cent increase, from \$4.82m to \$5.04m, in taxable profits for the year ended June 30.

Gent's turnover in the year reached a record \$138m (£107.87m).

Earnings declined to 8.3p (8.7p) as the tax charge rose. The final dividend is 1.75p for a total of 5p (2.5p).

Kingston Oil climbs to \$691,277

Sharply increased revenues of \$2.19m, against \$1.43m, at Kingston Oil & Gas were reflected in pre-tax profits up from \$369,174 to \$691,277 (\$289,500) in the first half of 1990.

After tax of \$158,994 (\$94,910), earnings per share amounted to 6.03 cents (5.22 cents) and the interim dividend is raised to 0.9744 cents (0.5167 cents) or 0.58p (0.5104p).



QUARRYING FOR INDUSTRY

Evered, the international quarrying and quarry products group, announces unaudited interim results for the half year ended 30 June 1990.

	1990	1989	change
Turnover	£117.4m	£89.5m	+31%
Net trading profit	£23.7m	£18.1m	+31%
Profit before tax	£20.4m	£15.8m	+29%

Earnings per share for the first six months were 5.7p compared with 6.4p for the corresponding period of 1989, however the interim dividend has been increased by 7.5% to 1.935p per share.

Operating in the UK, USA, France and Belgium.

Copies of the interim report are available from the
Company Secretary at:
Evered plc, Group Head Office,
Radcliffe House, Blenheim Court,
Lode Lane, Solihull,
West Midlands B91 2AA.

COMPANY NEWS IN BRIEF

ABBEY NATIONAL has bought \$500,000 nominal of its 10% per cent bonds due 1992. The total amount of the issue purchased for cancellation is now \$96.97m, some \$3.03m nominal remains outstanding.

AUTOMATED SECURITY (Holdings) has announced a \$90m financing for its API Alarm offshoot in California. Prudential Insurance Company of America is providing the finance in the form of 10.75 per cent guaranteed subordinated serial notes and redeemable preferred stock 1993-2002 as well as receiving warrants to subscribe for 3.71m API ordinary shares at 30p.

CHINA & EASTERN Investment: Gross revenue year ended July 31 was \$1.49m (\$1.25m) and earnings 4.62 cents (3.17 cents). Net asset value \$1.94 (\$1.44) and \$1.81 (\$1.38) fully diluted. Final dividend 2 cents (3 cents).

FILOFAX GROUP has received acceptances of its rights issue in respect of 551,828 shares (about 8.9 per cent). Some 405m have been subscribed by the Tranwood Consortium Fund, bringing its total interest to 11.88m - 51 per cent of the enlarged share capital. The balance has been placed mainly with institutions.

HIBERNIAN Group, the Dublin-based insurance company, reported pre-tax profits much lower at \$29,000 (\$55,000), against \$4.65m in the six months to June 30. Earnings per share were 0.07p (0.52p) but the interim dividend is increased to 1.75p (1.8p).

KLEINWORT DEVELOPMENT Fund: Net asset value at July 31 was 360.5p, against 365.05p a year earlier. Net profit for year was \$268,000 (\$548,000) for earnings per share of 10.79p (9.06p). Proposed final dividend of 6.09p makes a total of 8.6p (7.5p).

JOVE INVESTMENT experienced difficult six months to August 31: earnings per share fell to 3.38p (4.7p) and net asset value per income share dropped to 51.91p (\$3.96p) and

per capital share to 57.75p (104.2p). There was a collapse in the value of Masterton, its largest equity holding, and revenue affected by dividend cuts and passed preference dividends. Interim dividend is again 3.45p.

NIVEN & MERCANTILE American Capital and Income Trust: Net asset value per capital share at August 31 was 30p (48.67p) and per income share 51.59p (51.71p). Net profit for six months to end-August was \$337,000 (\$289,000) for earnings per income share of 4.56p (3.85p). Second interim dividend 1.8p (1.6p).

ST DAVID'S Investment Trust: Net asset value 154p per capital share as at July 31, down from 180p a year earlier. Earnings per income share up from 12.2p to 13.57p for 12 months to end-July and final dividend raised to 8.5p for total of 18.2p (12p).

SYCAMORE HOLDINGS is reorganising its finances with the sub-division of each 25p ordinary share into a 5p share and a 30p deferred share, which will then be cancelled. A total of £2m will be raised by a subscription by a consortium and a further £1.9m net by a 2.4m-1 rights issue.

TYNAGHUR JUTE showed loss of £1.4m (£1.32m) for six months to September 30 on turnover of £19.72m (£12.2m). There was suspension of operations at two out of four mills for over 14 weeks and for two weeks at a third mill. All closed mills now reopened. Loss per share 96p (92p).

TOR INVESTMENT Trust: Net asset value per income share at July 31 was 154.5p (159.5p) or per capital share 1.198p (1.308p). Net revenue for year to August was £1.53m (£1.6m). Earnings per income share 39.15p (34.65p) or capital share 3.916p (3.465p). Proposed final dividend of 12p on the income shares, making 36p (30p) for the year and a single final 3.6p (3p) per capital share. A total payment per income share for the present of not less than 36p is forecast.

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NETHERLANDS ANTILLES

Thursday September 27 1990



After losing the bedrock of its business — the tax treaty with the US — Richard Donkin finds

the Netherlands Antilles is recovering through its developing tourist industry and a political stability due to its position within the Kingdom of the Netherlands

Secure under Dutch mantle

EVER SINCE vice admiral Albert Kikkert, the first governor of Curaçao, decreed that no houses in Willemstad, the island capital, should be painted white — he suffered from migraines — Dutch colonial influence has dominated the Netherlands Antilles. The traditional gabled waterfront houses in tulip colours that would have done the admiral proud, blend perfectly with the vivid sailboat canopies of the Venezuelan and Colombian stall holders in the floating market.

This harmonious mixture of European, South American and Caribbean influences have bred a comfortable society in Curaçao, the hub of the Antilles. At a time when the economic base has largely been in decline, and where dependence on outside markets is crucial for future prosperity, Antilleans are preparing to consolidate themselves within the Kingdom of the Netherlands. The colonial mantle appears more secure today than it has for many years.

Talk of independence has almost been expunged by the Antilleans themselves, fearful of the political consequences. The last island to secede from

the Kingdom was Surinam in 1975, a move which proved economically and politically disastrous for the island and which reflected badly on the Netherlands' ability to engineer a smooth and stable transition to full independence.

The Hague is determined not to repeat the mistake with the Antilles which is why the present Netherlands administration has reversed its previous policy of encouraging moves towards full independence in favour of a more controlled approach to independence. Professor Hiram Ballin, the Dutch minister for Netherlands Antilles has prepared a "draft commonwealth constitution" that proposes a kingdom of four partners, retaining Aruba within the fold.

The commonwealth proposals are the latest plan for governing a geographically and culturally fragmented grouping of islands thrown together under the Dutch crown. The three islands to the north, St Maarten, St Eustatius and Saba are part of the Caribbean backbone running from Cuba to Trinidad, in the vanguard of the Hurricane belt. Curaçao, Bonaire and — up to 1986 when the administrative grouping

had six islands — Aruba, hug the northern coast of Venezuela, 500 miles to the south of the Leeward Islands.

Curaçao has always dominated the Antilles, not only because at 172 square miles it is the largest island but also because in Willemstad it has a natural deepwater port in the former crater of a volcano, connected to the sea by a narrow neck. Curaçao has 151,000 of the Antillean population of 188,000.

While the Spanish were the first Europeans to set foot on the island, it was the Dutch who realised the potential of the deep-water inlet. The port brought trade, first — up to 1863 — in slaves when the Dutch West Indies company used Curaçao as a slave-trading centre for the Caribbean.

The trade in people coupled with Dutch political tolerance led to a wide influx of cultures and nationalities — Dutch, French, Spanish, English, West African, and Sephardic Jews escaping the Spanish Inquisition. The slaves, deprived of a common language, needed to communicate. The result was Papiamentu, the language of the southern Antilles.

This cultural and linguistic

cocktail in a land barren of natural resources or soil worth cultivating, has imbued Antilleans with an ability to adapt and prosper in even the most difficult of times.

The late 1980s have been difficult for Curaçao. The oil refinery passed into Venezuelan hands, a source of employment but very little income, the dry dock suffered from the worldwide shipping recession, the tourist industry was slowly recovering from the loss of Venezuelan visitors and the financial services sector lost the bedrock of its business — the tax treaty with the US.

Antilleans could be forgiven for appearing punch drunk. Present indications, however, suggest that while the economy may have hit the canvas it may survive the count.

The financial services sector is confident that it can recover lost ground. European tourism is on the increase leading to several new hotel developments and the dry dock is back in the black. Politically the Netherlands Antilles seem as stable as anywhere in the Caribbean. The Curaçao island government is finding it hard to come to terms with fewer revenues from the financial

sector and is borrowing too heavily. Austerity measures already implemented are probably not yet austere enough.

One of the most optimistic signs for the Antilles is the formation two years ago of an aggressive marketing association, Curaçao Inc, headed by Mr Richard Lopez-Ramirez. The association has eight members, including the chamber of commerce, the dry dock, the ports authority and the Curaçao Industrial and International Trade Development company which manages the Free Zone — a 66-acre import-export low-tax area free of transshipment and import tariffs.

"The organisation makes us more efficient and allows us to promote each of the separate business organisations at the same time," said Mr Ramirez-Lopez.

His offices are in the International Trade Centre, a 150,000 square foot complex opened in 1988 which has become the first port of call for any organisation wishing to do business in Curaçao.

The Antilles have managed their own domestic affairs since 1954 but the two-tier system of federal and island gov-

ernments has grown too cumbersome.

All the main political parties on Curaçao favour the island running its own affairs without having to manage those of neighbouring Bonaire and the northern Antillean islands. The Dutch government, however, is looking at four groupings for the kingdom: The Netherlands itself, Curaçao with Bonaire, St Maarten with St Eustatius and Saba, and Aruba.

The proposals received a less than enthusiastic response from the new federal government of Mrs Maria Liberia-Peters, whose Partido Nashonal di Pueblo, won a convincing election victory in March.

The inching has already started. Mr Ballin was told by the island government on St Maarten that the the Windward Islands did not like the idea of a St Maarten-based administrative assembly. St Maarten did not like the prospect of losing its island government and both Saba and St Eustatius harboured reservations about being grouped with the maverick administration of St Maarten. Mr Ballin's job promises to be a hard one.

The task may be eased, how-

ever, by the political demise of Mr Claude Wathey, the man who has dominated the island's politics for the past 34 years and who has often been in the position of power broker in previous Antillean federal coalitions. Mr Wathey's Democratic Party-St Maarten no longer holds the balance in the present administration. He also suffered a reverse on his own island, coming second on his party list to Ms Millicent de Wever in the most recent elections.

Aruba now looks more reluctant to leave the fold entirely and its independence, scheduled for 1986 is expected to be held in abeyance until it declares itself ready to break away completely. Curaçao may be given the same kind of status on condition that it will take Bonaire within its administration.

Already the Antilles enjoy most of the benefits of autonomy — defence and foreign affairs are the two main areas which continue to be looked after by the Dutch government — while their membership of the kingdom also qualifies its residents for a Dutch passport and, moreover, conveys to them associate membership of

the European Community.

Antillean government officials are, even now, exploring the post-1992 possibilities of their associate membership of the EC and a number of South American and North American companies appear to be keeping half an eye on what may prove to be a Caribbean doorway into Europe.

At present the Antilles must abide by strict "value added" regulations for home produced goods which all but rules out exports to Europe but after 1992, the Antilleans argue, they will be subject to the same rules affecting any other EC member.

European legislation, like the corporate sector, is subject to the same Antillean scrutiny that has made it one of the most organised offshore centres in the Caribbean. Mr Ronald Gomes Caseres, assistant managing director of Maduro and Curiel's Bank in Curaçao, summed up Antillean skills. He said: "All countries these days are trying to close loopholes, but I think there always will be ingenious people who find ways within legislation that can be used for their advantage and I don't think that's a bad thing."



The traditional gabled waterfront of Willemstad, Curaçao: the influence of the motherland is still evident today

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NETHERLANDS ANTILLES 2

THE ANTILLEAN economy has taken enough direct hits below the water line in the past 10 years to sink a less robust society without trace, yet in 1990 the islands, with no more natural resources than the energies of their people, can still boast one of the highest standards of living in the Caribbean.

There are no illusions about the vulnerability of the economy. Mr Don Martina, the former prime minister said at a meeting of the Caribbean group for Co-operation in economic development three years ago, "We are both a creation and a casualty of the international trade in oil. More recently we might also add: of international financial activities". We are thus very much aware that our economy will always depend on the vicissitudes of international markets.

International markets have not been kind to the Antilles during the 1980s. The decline in the oil refinery which, with that of Aruba once employed 20,000 Antilleans, was perhaps the largest contributor to an unemployment rate which stood at 21 per cent in 1989, although the figures disguise a grey area of employment.

Net international reserves were NAG648.6m at the end of 1989. The Curaçao island government approved a budget with a deficit of NAG96.6m for the fiscal year 1990, less than the previous year after the introduction of austerity measures such as pay cuts, but nevertheless leading to warnings from the Central Bank that it needed to be reduced further. The central government, budget deficit was about NAG7.6m, reflecting the financial dominance of the island government.

Mr Gilbert de Paula, the minister of finance in the Liberia-Peters administration, said: "We are coping with austerity

and are trying hard to reduce our expenditures up to 1992."

The trade deficit, a fact of life for a service economy which must import almost all of its consumables, widened from NAG362.5 in the fourth quarter of 1988 to NAG463.2m in the fourth quarter of 1989. In some periods the surplus from services and taxes from the business sector fell from NAG 477.3m to NAG373.2.

The worldwide name that the Antilles has established as an offshore financial centre tends to disguise its economic heritage in the oil industry. Royal Dutch Shell established a refinery in Curaçao in 1916 to handle Venezuelan crude.

By the second world war it was one of the most important refineries in the world. The Allied North African campaign and the Normandy landings were largely fuelled by Antillean petroleum products.

Oil transshipment and related industries, such as dry docks and ship repair, formed a further significant economic pillar. Willemstad still has the largest commercial dry dock in the western hemisphere.

The decline in refining from the 1950s onwards was offset by the development of a growing financial services industry on the back of a tax treaty with the US. When US corporations discovered the Antillean tax window Curaçao blossomed as one of the most active low tax jurisdictions in the world.

Post-war tourism in the form of Venezuelans who visited Curaçao to buy cheap goods also flourished. By 1984 the per capita income was estimated at US\$6,408, high by Caribbean standards.

It was already clear at that time, however, that the good years were coming to an end. By 1988 the per capita income had fallen to \$5,300 with a GNP of \$1,000.

The last 30 years have seen

The economy is still afloat in difficult times, finds Richard Donkin

Aid the price of stability



Government buildings in Fort Amsterdam. No illusions about the economy's vulnerability

the gradual - sometimes sudden - erosion of each of the traditional pillars of the economy. Until 1960 when Shell started a lay-off programme among its workforce, Curaçao enjoyed full employment. Dutch aid, introduced for the first time that year, became a welcome crutch which cannot yet be discarded.

The devaluation of the Venezuelan Bolívar by 40 per cent in 1983 virtually put an end to Venezuelan tourism overnight. Shell decided to close the Curaçao refinery in October 1985, although the island government kept it intact by buying it at a nominal price from Shell and leasing it to Petroleos de Venezuela, the Venezuelan national oil company.

Although Curaçao receives only \$11m a year rent for the refinery it still provides about 2,000 jobs.

While the decline in oil refining and its related effects was gradual, the effect of US tax changes on the financial services industry has been potentially a greater blow, because the changes happened at a time that the industry had been rapidly expanding.

In the mid-1980s something like half the budgetary receipts for the island government of Curaçao were attributed to income from the offshore service industry.

According to a recent study of Curaçao as an offshore centre by Ms Jeannette Hagen, general manager of Banco de Venezuela in Curaçao, the estimated tax contribution of the offshore sector to the government budget of Curaçao in 1987 was NAG440m, down from a

peak of NAG540m in 1986. The report said revenues derived from offshore business were expected to fall to NAG190m in 1994.

As the number of companies able to exploit the encapsulated tax treaty with the US continues to decline with each matur-

ing Eurobond issue, the financial sector is desperately looking around for new business.

In spite of taking a pounding from external forces beyond its control, the Netherlands Antilles economy appears in much better shape than might

be expected.

Tourism is growing, trade is on the increase, the refinery has survived and the dry dock, which lost business in the worldwide shipping recession, has laid people off, dropped its charges by 30 per cent and is beginning to recover.

Curaçao's neighbour makes its presence felt

Looking to the mainland

PEOPLE IN Curaçao say that, on a clear day, one can see the Venezuelan coast - less than 60 miles to the south - from Willemstad.

In fact, one does not have to look too far to see clear signs of Venezuela's presence in the two southernmost islands of the Netherlands Antilles, Bonaire and Curaçao (Venezuelan influence in the three northern islands is slight).

Branches of Venezuelan commercial banks are prominent in the old centre of Willemstad, and most large Venezuelan financial institutions have some type of presence in Curaçao.

At the capital's popular floating market, a dozen Venezuelan boats sell fruits, vegetables and other goods brought over from the mainland.

Venezuelan tourists are a common sight both in Curaçao and Bonaire (they come mostly to shop in duty-free stores), although now they arrive in far smaller numbers than before 1983, when before Venezuela ordered a major devaluation of its currency.

Important Venezuelan families involved in trade and commerce - such as Cariel and Maduro - had their roots in Curaçao, and a number of Venezuelan companies do business regularly in the islands. Venezuelan investors also are important clients of Curaçao's offshore banking sector.

But Venezuela's most significant economic role in the islands relates to petroleum. PDVSA, the Venezuelan national oil company, began leasing the former Shell refinery on Curaçao from the island's government in 1986, when Shell closed down the facility after 70 years of operations.

The refinery is by far the

highest industrial operation in the Dutch Antilles (Exxon formerly operated a refinery on Aruba, but it was also closed down. A flamboyant American oil man, Mr Oscar Wyatt, has said he will modernise and operate the old Exxon refinery).

Although the Curaçao plant employs less than 2,000 people (Curaçao's population is nearly 149,000), it is one of the mainstays of the island's economy.

The refinery purchases substantial volumes of goods and services from Curaçao, and its employees are very well paid by local standards.

In addition, the refinery's imports and exports account for the lion's share of all the Netherlands Antilles trade. It now imports around 220,000 barrels per day of crude oil from its parent company in Venezuela.

Venezuela's decision to fill the vacuum Shell left in Curaçao was made in order to avoid economic and political destabilisation on the island and represented the boldest - and perhaps most successful - Venezuelan foreign policy initiative in years.

In effect, kudos for this refined diplomacy should go to the PDVSA executives who made the project work.

The original commitment by the government of President Jaime Lusinchi (in office from 1984 to 1989) has been maintained by the administration of President Carlos Andrés Pérez, who took up office last year.

Ironically, the government had to oblige PDVSA to assume responsibility for the refinery since, at that time, running an old refinery plant was not a profitable venture.

Today, PDVSA has turned the plant, its storage capacity and deepwater port into a useful - and modestly profitable - component of its international refining network.

Venezuela's economic commitment to Curaçao resulted from a desire to bolster democratic systems in the region. It also reflected an element of self-preservation: Venezuelan leaders did not want an economically - and perhaps politically - unstable island in its back yard.

Frequent contacts between political leaders in the Antilles and Venezuela began in earnest when President Carlos Andrés Pérez was serving his first term of office from 1974-78. Since then, relations between Venezuela and its neighbours became closer, despite changes in leadership. This helped to pave the way for the 1985 refinery agreement.

Venezuela, however, does not always handle its foreign affairs efficiently. In recent negotiations with the governments of the Antilles and the Netherlands on delimitation of undersea boundaries, the Venezuelans embarrassed the Curaçao administration by asserting that the latter had not properly prepared a draft treaty.

In fact, diplomatic sources say the Venezuelan Foreign Ministry was either trying to stall, or had not completed its own work on the draft.

While such incidents are annoying, they are not likely to sour relations between the two countries.

Curaçao does not feel that Venezuela is attempting to dominate the region, and the Caracas government does not hold any such pretensions.

Joe Mann

THE NETHERLANDS

Creation of a commonwealth focus for talks

RELATIONS BETWEEN the Antilles and the mother country have shown a marked improvement this year with new proposals for a commonwealth structure that would secure the future of the islands as autonomous groups within the kingdom.

The debate is centring now upon the composition of a commonwealth, which, it is anticipated, will retain Aruba as a member, probably after 1998 when the island is due to obtain independence. Aruba was given status apart from the Netherlands Antilles in 1986 with a view to independence 10 years later.

The experience of Surinam which has suffered coup and counter coup since seceding from the Netherlands in 1975 has led to a rethink by The Hague on the desirability of pushing the island members of the kingdom towards independence.

Curaçao had never been enthusiastic at the prospect and is even less so today. Its ideal position would be to run itself as an autonomous unit like Aruba, but the latest proposals on the drawing board envisage a kingdom comprising four administrative groupings: The Netherlands, Aruba, Curaçao with Bonaire (The Leeward Islands) and St Maarten with St Eustatius and Saba (The Windward Islands).

Instead of Aruba gaining independence automatically at the designated date the new constitutional relationship is expected to include arrangements for some kind of "independence trigger" which the Antilles and Aruba could activate as and when they felt ready for full independence.

In the meantime The Hague is attempting to outline a constitutional framework, getting rid of the existing two-tier sys-

tem of federal and island governments, which, theoretically, will allow the islands to function as efficiently as possible with the least amount of friction between them.

The decision to grant Aruba status apart, for example, considerably eased tensions which had been building between Aruba and Curaçao. Similar tensions now appear to be developing between Curaçao and St Maarten.

The cultural and economic differences between the Windwards and the Leewards, 500 miles apart has led to a weakening of the ties between the two islands. St Maarten has pursued a laissez faire policy allowing economic growth in tourism to go almost unchecked. Tensions for the federal government have largely remained uncollected and drug trafficking on the island appears to be a significant problem.

Curaçao, the big brother in the south, appears to be increasingly determined to distance itself from St Maarten's lax and cavalier administration. The Windwards rarely get a mention when the Netherlands Antilles economy is being discussed as a whole in Curaçao.

A discussion document on the constitutional proposals states: "The feelings of kinship between the three Windward islands and those between Curaçao and Bonaire are almost entirely lacking in the relations between the two island groups."

In reality there exists an island selfishness - both St Maarten and Curaçao seem to care little for the fortunes of their smaller island neighbours. This is recognised by The Hague which is deter-

Continued on Page 3

Dutch banking tradition in Curaçao



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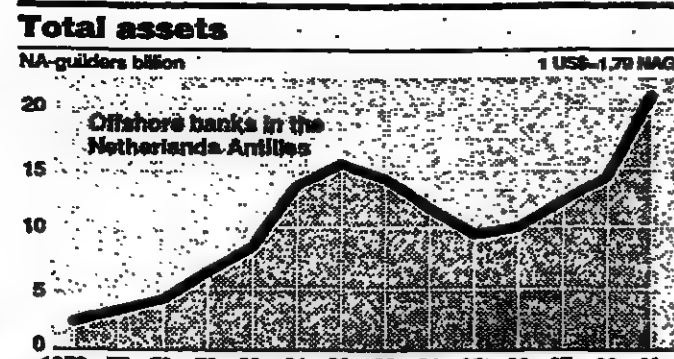
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NETHERLANDS ANTILLES 3

Financial sector fights on, writes Richard Donkin

New avenues for tax



Insurance companies an attractive proposition, although only about 30 have been set up so far in what has become a saturated market. A ship registry has also been established.

The Antilles has never been a large banking centre on the scale of, for example, the Cayman Islands. It has 61 banks. Most are offshore but 14 banks are licensed to transact business in the domestic market. Assets in the offshore banks have risen sharply since they were founded in 1985. They rose from NA14.3b in 1985 to NA21.1b in 1989.

The Antilles appears to have survived the sort of scandals

back to the late 1980s when Mr Tom Smeets, a Dutch civil law notary who had been working with the Royal Dutch/Shell Company in Curaçao, recognised that the Antilles could provide a safe refuge for large Dutch corporations in the event of a war in Europe.

He persuaded the Dutch government to install the legislative machinery which allowed every large Dutch corporation to be enclosed within Curaçao within five hours of Guelic's Passers rolling into the Netherlands on May 9 1990.

His next move, designed to hold on to many of the corporations, was to suggest a new arrangement for the taxing of offshore companies at 10 per cent of the regular rate, leading to the rates of 2.4 per cent and 3 per cent in force today.

Mr Smeets' master-stroke came in 1985, after the Antilles had become an autonomous nation within the kingdom, when he moved to exploit a 1948 tax treaty between the Netherlands and the US, tagging the Antilles on to the treaty, thereby creating a tax window for US corporations.

The tax treaty allowed investors who set up Antillean companies to escape US taxes on a variety of investments. The

window, therefore, became an important funnel for Euro-financing of US companies, particularly during the 1980s US balance of payments crisis.

The window fed US corporations to the tune of \$14b in Eurocurrency debt in 1982. By 1983 some 25,000 of the 30,000 companies registered with the Curaçao Chamber of Commerce were owned by foreigners.

In 1984 the Antilles suffered its first real financial setback. The US abolished withholding tax on interest payable to non-residents, permitting US companies to go directly to Europe to raise loan capital.

While the source of the Eurocurrency income declined from then on, those Eurobonds already issued retained their validity and some other tax provisions remained. The number of offshore companies in Curaçao continued to rise to about 35,000 in 1989.

A year later, concerned that the Antilles tax window was being exploited by "treaty shoppers", the US cancelled its tax treaty with the Antilles. The then Antillean finance minister called it a national disaster.

The US, however, had underestimated how important the Antilles had become to its own corporations and investors. Prices of bonds issued in the Netherlands Antilles fell by between 15 and 30 per cent overnight. Some companies began to consider calling in their bonds at par value ahead of the redemption date. This would have led to further losses for investors who had bought in at a higher rate. The Bank of Boston did just that, calling in \$100m of 14 per cent 1988 notes.

The US Treasury relented and agreed to retain a single clause in the treaty which was due to expire on January 1988. The clause effectively protected or "grandfathered" the existing Eurobond deals.

In spite of the removal of by far the biggest financial benefit enjoyed by Antillean entities, the financial sector has not collapsed. Instead it is fighting hard to compete with other jurisdictions.

The latest talk is of a stock exchange. At the same time tax experts are scouring the world for jurisdictions prepared to enter into a treaty to avoid double taxation. At present the Antilles has one with Norway and it has a long-standing arrangement with the Netherlands. Whether it will ever recover its position in the offshore league is another question.

PETROLEUM

A Venezuelan initiative

CURAÇAO HAS no petroleum of its own, but oil has been a strong force in the island's economy since a subsidiary of what is now the Royal Dutch/Shell group began building a refinery there in 1915.

The sprawling refining complex in Willemstad, which has been expanded and upgraded many times over the past 75 years, employs only 1,750 people, or 3 per cent of Curaçao's labour force.

However, it has a tremendous impact on the island's economy, generating substantial demand for local goods and services. In fact, the refinery alone accounts for an estimated 20 per cent of the island's Gross Domestic Product.

In terms of all five islands in the Netherlands Antilles, international petroleum activities - including the Curaçao refinery and an oil storage and transshipment terminal on Bonaire - account for 95 per cent of total exports and 70 per cent of imports.

The refinery - called Refineria di Korsou NV - is now owned by the island Territory of Curaçao and operated under lease by Refineria Isla SA, a subsidiary of Venezuela's national oil company, PDVSA.

Shell, the original owner, closed down the refinery in 1985 and turned it over to the Curaçao government for a nominal sum.

The Venezuelan government then stepped in and negotiated a leasing agreement with Curaçao, thus saving the island from a serious economic blow.

The decision to lease the old Shell facility was more political than commercial. When Shell pulled out of Curaçao in 1985, the government in Venezuela, then headed by President Jaime Lusinchi, was worried that the island - which lies about 60 miles off the Venezuelan coast - would be plunged into a state of economic and political instability.

The Lusinchi administration told its national oil company to find a solution, but PDVSA was reluctant to take over an ageing refinery under any terms, at a time when refining margins were unattractive.

In November 1985, PDVSA signed an agreement with the governments of the Netherlands Antilles and the island Territory of Curaçao to lease the refinery and its nearby

marine terminals at Bullenbaai and Caracasbaai.

PDVSA agreed to pay an annual rent of US\$11m and to invest up to \$27.5m per year in new equipment and maintenance, when necessary. The Venezuelan company is exempted from all Netherlands Antilles taxes and duties.

The current lease expires on September 30 1994 and is renewable by mutual agreement for periods of two years.

Venezuela's initiative has turned out to be positive both for the Antilles - which has seen its biggest industry, in the seat of its government, Curaçao, rescued from imminent collapse - and for PDVSA.

When Venezuela's national oil company took the place of Shell, which had been in Curaçao for seven decades, many islanders were concerned. Most of the news they read about Venezuela was bad: corruption, mismanagement of petroleum wealth, poverty, crime and political shenanigans.

In fact, Curaçao soon learned that PDVSA executives had nothing to do with the old stereotypes of Venezuelans. The Venezuelan company sent experienced professionals to Curaçao, and quickly demonstrated that it was an efficient and sophisticated international oil company.

In 1985, PDVSA set up a new subsidiary, Refineria Isla SA, to run the Curaçao petroleum facilities. Isla promptly put the refinery into operation and smoothed over potentially serious labour problems. The refinery is designed to process Venezuelan crudes, and PDVSA provides its feedstock.

Today, Curaçao government officials and ordinary citizens give high marks to the Venezuelan, and are clearly eager that PDVSA continue its presence on the island.

The Venezuelan government has achieved its principal goal, that of helping to ensure political and economic stability in Curaçao. And PDVSA, which assumed its role in Curaçao with great reluctance, has found that the refinery is a better business than expected.

The refining complex, with a 390,000 barrel per day processing capacity, includes storage tanks for 34.3m barrels of petroleum and a deepwater port at Bullenbaai.

PDVSA last year strength-

ened its strategic position in the Caribbean even more by purchasing a depot with another 9.5m barrels of oil storage capacity on the nearby island of Bonaire.

These depots give PDVSA greater flexibility to produce, store and ship crude oil and refined products to international clients, and thus allow it to compete effectively with Middle East oil producers who are eager to increase sales to some of the same markets, especially the US.

Isla this year has been processing an average of 220,000 bpd of Venezuelan crude, and is working close to maximum feasible capacity now that Venezuela has raised crude oil production in the wake of the Middle East crisis.

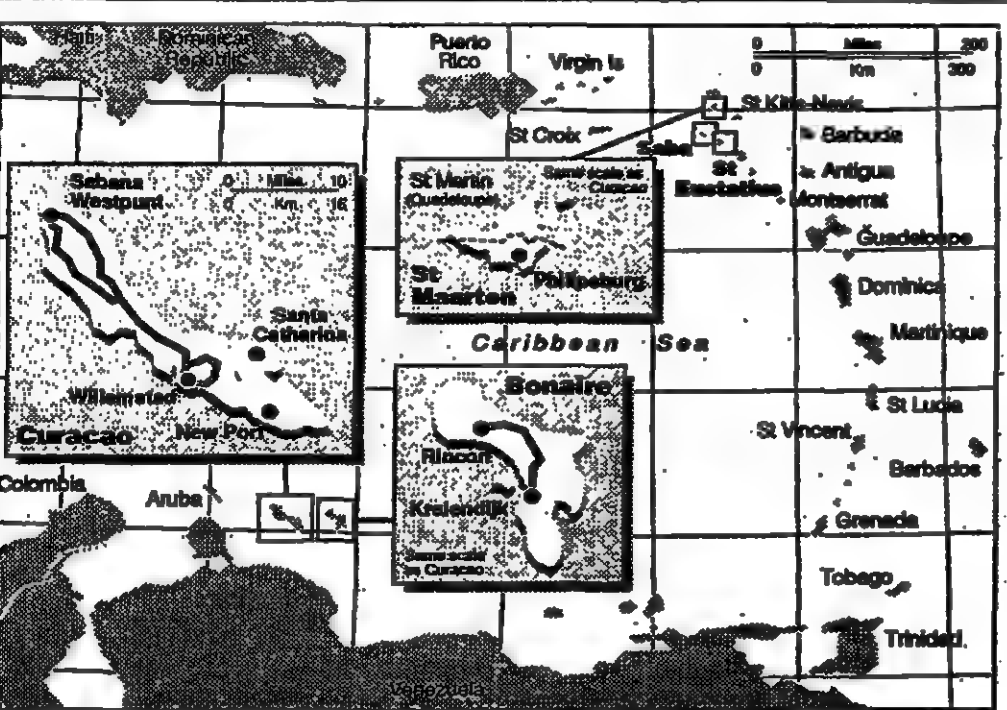
Around 43 per cent of Isla's exports go to the Caribbean, 21 per cent to the US, 18 per cent to South America and 7 per cent to Europe. Isla also sells 12,000 bpd of refined products to the island government's oil distributor, Currol NV, and supplies other members of the Antilles group.

PDVSA executives say that as a stand-alone refinery, Isla would not make sense. While the refinery has some modern units, it is basically an old plant with relatively high operating costs and low energy efficiency. Moreover, labour costs on the island are elevated.

Despite these drawbacks, Isla is profitable since it functions as part of PDVSA's large international refining and sales network, and since it sells much of its output to small, premium buyers in the Caribbean. This highly-dispersed market allows Isla to charge a premium for its products.

Discussions on the future of the refinery have been held by PDVSA and the governments of Holland and the Antilles. Isla wants to improve overall operating efficiency and install new refining units that will yield greater volumes of high-value, light products.

Since taking over the refinery, Isla has made a variety of investments. But decisions on substantial, long-term outlays - which would mainly come out of PDVSA's pocket - have not yet been made.



The Hague it is likely to be St. Maarten, although a Dutch legislative system does seem to exert a restraining influence on the island.

Increasing Dutch tourism in the Antilles, a long established respect for the monarchy and the potential of greater Antillean involvement in the Common Market through its associate membership promise to strengthen ties with the Netherlands.

This is particularly true in the case of Curaçao which at present is actively seeking ways to exploit the dissolution of inter-European tariff barriers in 1992.

Dutch companies are becoming increasingly interested in the Antillean sector. KLM, the Dutch airline is negotiating to buy a 40 per cent stake in ALM the Antilles' government-owned airline.

In recent weeks, PTT, the Dutch telephone company has been proposing to buy a 40 per cent stake in the Antillean telephone network.

As an Antillean lawyer put it: "Tied as we are to Holland we get a Dutch passport, we don't have to worry about defence or foreign affairs and we are left to run our country as we wish. We have the best of both worlds."

KEY FACTS		
Area	280 sq km	1989
Population	280,000 (1989 estimate)	
Head of State	Queen Beatrix of the Netherlands	
Currency	NA Guilder	
Average Exchange Rate	Fixed at \$1 = NA1.79	
ECONOMY		
Total GDP (US\$m)	1,452*	n.a.
Current Account Balance (US\$m)	25	30
Exports (US\$m)	153	175
Imports (US\$m)	933	1,020
Trade Balance (US\$m)	-780	-845
Main Trading Partners (% of total value)		
Exports		
USA	32.9	n.a.
Bahamas	12.3	n.a.
Bermuda	5.3	n.a.
Imports		
USA	18.4	n.a.
Netherlands	5.8	n.a.
Foreign debt to the Netherlands (Gm)	679	n.a.
Consumer prices (% change p.a.)	2.6	5.9
Total reserves minus gold (US\$m)	263	207
Discount Rate (% period avg)	8.0	8.0

* 1987 figure
Source: IMF, Datastream, Economist Intelligence Unit.

The Netherlands' moral debt continues today

dence, as in Surinam's case. With independence no longer an issue, the kingdom is likely to look forward to a settled period, although the Antillean economy appears to have some way to go before aid can be cut entirely.

The aid helps to maintain a stable economy, thereby easing the pressure for immigration to the Netherlands by Antilleans.

The economic problems in the past few years have led to some immigration but it has remained at manageable proportions, even though the population of the Antilles has shown a marked decline as a result.

If any of the proposed groupings proves to be a problem for

Richard Donkin

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NETHERLANDS ANTILLES 4

TOURISM IS big business on the five small islands (total area, 308 sq m) that make up the Netherlands Antilles. It creates most of the jobs and brings in US\$300m or more per year for stay-over tourists alone.

The three largest islands, Curaçao (171 sq m) Bonaire (111 sq m) and St Maarten (13 sq m in the Dutch sector only) are the main attractions for international tourists, while the two tiny islands of Saba (5 sq m) and St Eustatius (8 sq m) get short-stay visitors from nearby St Maarten.

St Maarten, with striking white-sand beaches, ritzy hotels and a choice between Dutch and French colonial cultures, leads the Antillean pack with 68 per cent of stay-over tourists and 65 per cent of cruise ship calls.

And Bonaire, while lacking luxury accommodation, does quite well in luring interna-

Higher income visitors are targeted for future, writes Joe Mann

Tourism bolsters economy

tional tourists who wish to scuba dive or snorkel around its spectacular coral reefs.

This leaves Curaçao, the seat of the Antillean government and the largest and most populous (also the most problematic) island of the Caribbean quintet.

Curaçao enjoys a pleasant year-round climate and has a charming Dutch colonial section in its capital city, Willemstad, which sits astride a bay.

It offers shops packed with duty-free goods, comfortable three-star hotels with casinos and some excellent restaurants.

The island lies outside the Caribbean hurricane corridor

and is regularly served by major airlines from the US, the Caribbean, Venezuela, Holland and Portugal.

But Curaçao has some drawbacks: A large and often smelly oil refinery sits next door to the charming colonial centre of Willemstad. So far, the refinery has not caught on as a must for tourists.

Because it lacks five-star hotels and resorts, Curaçao predominantly draws middle and lower-middle income tourists.

In 1989, the largest single block of tourists - almost 35 per cent - were tradespeople from other parts of the Caribbean who buy duty-free goods

in Curaçao and re-sell them at home. These visitors spend a lot of money, but not on hotels or touring.

In spite of being an island in the romantic Caribbean, Curaçao lacks the natural, sandy beaches found in so many other places that compete for European and American tourists.

Some hotels have built artificial beaches.

In contrast, Curaçao's rival and neighbour, Aruba, has an abundance of excellent beaches, and attracted 44 per cent more stay-over tourists than Curaçao in 1988.

Aruba politically withdrew from the Netherlands Antilles in 1986, thus weakening the

revenue base of the central government in Curaçao and sharpening competition between the two islands.

This type of rivalry - and sometimes resentment - also exists between prosperous St Maarten and less prosperous Curaçao.

But Curaçao's island government is working hard to promote more tourism in order to combat its 21 per cent unemployment rate and strengthen what officials call one of the "pillars" of the economy.

Curaçao reported more than 193,000 stay-over tourists last year, up 24 per cent over 1988. During the first half of 1990, tourism increased almost 7 per

cent over the same period in 1989.

Some of these increases were due to special promotions by KLM in Europe, and by the inauguration of TAP flights from Portugal to Curaçao. But most of the growth simply reflects an existing pattern, where the majority of visitors come from low and middle-income levels.

The director of the Curaçao Tourism Development Foundation, Mr Siegfried B Loeper, stresses that Curaçao aims at shifting the mix of tourists toward upper-middle

(\$50,000-75,000 per year income) and first class visitors (above \$75,000), and at developing conference and convention traffic.

"Curaçao wants to move away from mass tourism," Mr Loeper says.

The tourism agency seems to have done its homework quite well. According to Mr Loeper: Curaçao offices in the US

TOURISM IN THE THREE LARGEST ISLANDS

	1987	1988	1989
Stay over visitors			
St Maarten	429,213	485,288	488,720
Curaçao	134,786	156,198	159,032
Bonaire	30,422	33,975	37,183
Cruise ship calls			
St Maarten	452	476	487
Curaçao	156	204	192
Bonaire	12	50	75

Sources: Central Bureau of Statistics, Island Govt and Curaçao Govt Tourist Bureaux

Europe and South America are promoting the island as offering a combination of a sunny tropical climate, romantic location, water sports, colonial architecture, shopping, night life, hotels and beaches.

The idea is to establish a clear "product image" for each island: Bonaire for scuba diving, St Maarten for beaches and the bi-cultural experience, Saba and Statia for shallow diving.

The tourism board has identified sections of the US and

Canada, as well as certain European and South American countries where it believes it can compete effectively with similar tourist destinations, offering either a Netherlands Antilles package alone, or a combination of the Antilles and a South American country.

The board, with a 1989 budget of NA\$16m, is concentrating its efforts in these areas, as well as in Holland, a steady and traditional source of tourists.

The government is promoting the construction of new, luxury hotels (via financing assistance and other incentives) and has built an impressive trade centre outside Willemstad that can be used for international conferences.

It has sold two of the five hotels it previously owned, and is planning to privatise the other three.

Moreover, it is slowly cleaning up and refurbishing run-down sections of the capital. Several private investors are upgrading their hotel properties.

The Sonesta group is building a 240-room hotel that aims at being a five-star establishment, and construction is scheduled to begin early next year on the Ramada Renaissance, a \$40m luxury hotel.

Holland's Van der Valk group, which owns a chain of hotels in Europe, bought the 240-room Plaza Hotel in Willemstad from the government last year. The group is now building an artificial beach and remodelling the hotel.

to rid the island of its drug image, although a planning policy which has allowed one casino per square mile has not helped a clean image which it does not deserve.

Philipsburg retains, just, the old world charm of Chinese restaurants and a few colonial houses. The Pasingraan Hotel, with its whitewashed rooms, ceiling fans, lattice work and verandas is the sort of place that could easily have graced a Humphrey Bogart film.

The casinos are not universally appreciated and people are beginning to tire of the traffic problems and the litter strewn in the lagoon. The beaches are clean and the beautiful people are still happy but there is a clear need to clean up the administration.

As a Curaçao financial director put it: "Everybody knows that on St Maarten strange things happen."

Richard Donkin

Island charm at risk

A POSTER promoting Bonaire calls it "unhurried, unspoiled, unforgettable". Unfortunately, this little island, surrounded by turquoise Caribbean waters, may already be leaving these qualities behind.

Bonaire, with less than 11,000 inhabitants, offers spectacular underwater vistas to scuba divers and snorkelers. And, according to divers, the island government exercises care to avoid over-use of its delicate coral formations. Non-divers can take lessons and see an underwater slide show.

For those not so inclined, there are other sports and activities such as couch-eating and sightseeing. The narrow highway that winds around 24-mile-long Bonaire passes ranks of flamingoes standing in blue-green pools of seawater, great piles of salt bleaching in the sun and long

stretches of angry surf.

On the western end of the sleepy island, an oil storage terminal, owned by Venezuela's state oil company, sits alongside a flamingo sanctuary and national park.

The terminal, which is used for the transshipment of petroleum to international clients, has been on the island for many years and has not yet been a source of environmental damage.

But tourism is beginning to take its toll. Many of Bonaire's brilliant, white beaches are marred by heaps of refuse, and roadsides outside the capital city of Kralendijk are badly littered.

Huts used by slaves who worked the Bonaire salt pans are touted as a tourist site. On closer inspection, however, some are found to be little more than a handful of des-

erted rubbish bins.

The island offers a variety of comfortable - although not luxurious - hotels and time-sharing apartments. Real estate developers are expecting a sizeable increase in demand, and rapidly are adding new rooms.

One restaurant owner in Kralendijk is worried that the island could soon be overdeveloped. "There's no doubt that the government favours business," he said, "but there's practically no control over new real estate development."

Nearby Aruba, which allowed too many new hotels and condominiums to be built, has already lost some of its charm. The Aruba government also brought in workers from Turkey to cover the island's labour shortage.

Joe Mann



Huts used by slaves who worked the Bonaire salt pans are touted as a tourist site.

ST MAARTEN

Laissez faire only guiding rule

More recently an increasing worry in the Netherlands is that the island could prove a perfect money laundering centre. It has casinos, shops and hotels - all the kinds of businesses that can throughout large amounts of cash without questions. A year or two ago a man was arrested in his hotel room, with \$5.6m in cash, stuffed into suitcases. "It wasn't his holiday money," said one of St Maarten's locals.

The Antilles federal government has asked the Dutch and Italian governments to investigate allegations that one of St Maarten's wealthiest businessmen has mafia connections. The allegations have not been

appreciated on the island, particularly since the businessman has a wide circle of political contacts in the highest strata of St Maarten society.

Mr Wathey himself is used to allegations of inappropriateness. It seems to worry neither him nor any of his sons who are all comfortably established in business on the island. His political power now appears to be on the wane but he is still revered among the locals used to Caribbean politics.

The islanders retain a strong sense of loyalty and gratitude for his efforts in dragging St Maarten into the 20th century. It was Mr Wathey who introduced old age pensions, Mr

Wathey who stood up for the island when it was in danger of being dominated by its big brother Curaçao, in the south. He has always been a man of the people.

The administrative laxity does, however, concern the Hague which has sent out a team of tax inspectors to establish an effective way of collecting revenues.

It would be misleading to suggest that St Maarten is rotten to the core. There are many hard-working, upstanding citizens who care about the upkeep.

The St Maarten business community, centred upon the Rotary Club, is doing its best

to rid the island of its drug image, although a planning policy which has allowed one casino per square mile has not helped a clean image which it does not deserve.

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Richard Donkin

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MENTION ST MAARTEN to an official in Curaçao and his face adopts a twitch, he raises his eyes as if to remove a particularly irritating piece of grit and then he changes the subject. They don't want to talk about St Maarten much in Curaçao. The reasons are legion.

St Maarten politics are different, the culture is different, geographically it is different. Celebrities like Robert Redford, Diana Ross and John MacKenzie go to St Maarten. They don't go to Curaçao. They have hurricanes in St Maarten, rarely in Curaçao.

For more than 300 years, with a short interval during the Napoleonic wars when the British were in occupation, St Maarten has been an island with two administrations. The Spanish discovered it but it was the Dutch and the French who fought over it. Its only resource was salt. The Dutch needed salt for their herring industry.

The island changed hands 16 times between rival European powers before the Dutch and the French decided to divide it between them. Legend says that a Dutchman and a Frenchman were appointed to walk around their island in opposite directions, the dividing line being drawn from the starting point to the point where they met again. The Frenchman must have had a faster pair of heels because the French were

The island could prove perfect for money laundering

left with 21 square miles and the Dutch with 16.

Only the ends of a wall by the roadside remain to mark the border, but it is still a border and any hot pursuit of a criminal, for example, must end there. The Netherlands has no extradition treaty with France. While there was an extradition provision drawn up within the original treaty dividing the island, it tends not to be observed.

Mostly, however, the two police forces co-operate with each other. In one case a man wanted for raping a tourist on the Dutch side was caught thieving on the French side. The Dutch police tipped off the French police that he was the man they were seeking so the French took him and deposited him on the Dutch side of the border just as the Dutch police happened to be passing.

A Dutch judge later freed the man on a technicality. The Dutch judiciary who come

When the Dutch Lieutenant Governor needs to speak to the French *sous préfet*, he must go through the correct channels. That means the communiqué goes to Willemstad in Curaçao, on to The Hague in the Netherlands, from there to Paris and from Paris, through Guadeloupe to the French side of St Maarten.

The practicalities of this means that laissez faire appears to be the only guiding rule to the running of the islands where politics on the Dutch side have been dominated for the last 34 years by Mr Claude Wathey.

St Maarten, under the paternal control of 63-year-old Mr Wathey - they call him "Ol' Man" - has changed from a poor community that once depended heavily on Curaçao for employment into a wealthy island courted by the beautiful people.

While St Maarten's islanders have never had it so good, the island is faced with a chronic infrastructure problem brought about by a lack of planning controls. While multi-million pound hotel developments have been allowed - some of the more exclusive hotels charge up to \$1,000 a night - the hotels have contributed little to the island's upkeep. Very few taxes are collected there. One problem is that, until three years ago, there were no street names.

There is no duty on imported goods and therefore no customs. This makes St Maarten a popular thoroughfare for drugs, both into Europe and elsewhere in the Caribbean. Police do make spot checks and recently turned up an 80kg consignment on a boat.

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BUSINESS LAW

Europe's myriad merger rules

By Peter Kennerley

EUROPEAN cross-border merger and acquisition activity reached record levels during the second quarter of 1990. The number of deals (394) and their total value (£20.17bn) indicates that businesses are continuing to seek strategic investments in readiness for the forthcoming single market.

The EC's preparations for 1992 have done little to harmonise the regulation of such deals, however. The question of how easy a proposed acquisition is likely to be, will continue to be determined by the countries in which the companies involved operate.

The principal factor in determining whether a particular transaction will succeed is likely to be the management philosophy and ownership structure of the proposed target company, rather than any specific regulations designed to cover takeover activities.

In this respect, the position of companies in the UK and Ireland contrasts sharply with that of other European countries. In the UK a high proportion of leading businesses are listed companies; the total market capitalisation of listed companies is more than the aggregate market capitalisation of the principal stock exchanges in France and West Germany combined.

It is estimated that 65 per cent of the shares of these UK companies are owned by institutional investors, who will be keen to maximise the investment returns. The interests of the company are generally equated with those of its shareholders and the UK regulatory regime encourages an unrestricted market in shares of public companies. As a result both management and shareholders are likely to be receptive to a transaction which will enable shareholders to sell their shares in a company if an acceptable premium is offered.

In contrast, unlisted companies predominate in most continental European countries; these companies are likely to be characterised by dominant family shareholdings, or cross shareholding arrangements with other companies, and a greater degree of bank participation, whether through debt or equity.

By nature, their shareholders tend to identify more closely with their companies.

In some countries, for example, France, Italy and Portugal, many businesses are subject to a substantial degree of state ownership; and in others, most notably West Germany and the Netherlands, greater emphasis tends to be given to the interests of creditors and employees.

Also in West Germany and the Netherlands, two-tier board structures, mandatory for most large companies, make it difficult to force a change of directors, and the views of employee representatives on certain transactions may also need to be sought.

The combined effect of these factors is that not only the management, but also the shareholders, of a continental European company will be much less ready than their UK counterparts to agree to a takeover from a third party.

Instead, where some form of business combination is seen as desirable, they may often

practicable for a foreign investor to make an acquisition in a particular country; these include whether there are general restrictions on foreign investors or investment in a particular industry; competition law; and the regulations governing the conduct of acquisitions themselves.

West European countries do not generally prohibit the acquisition of shares of foreigners, but consent may be required under exchange or foreign investment control regulations. The only countries free of general restrictions affecting acquisitions by foreigners are Denmark, Italy, The Netherlands, Spain, the UK and West Germany.

Regulations applicable to particular industries may impose restrictions either on all acquisitions or on acquisitions by foreigners only; the defence industry, the media and financial services are the most common examples.

The recently introduced EC Merger Regulation falls far short of the principle of "one-stop" control for all EC mergers

prefer an arrangement which falls short of giving outright control, for example, the cross shareholding arrangements between Guinness and LVMH.

Companies outside the UK have also increasingly looked to erect further defences (for example, shareholding or voting limitation, weighted voting rights and the consolidation of control in friendly hands) to supplement barriers arising naturally from the existing structure of the business. In the UK, such defences are likely to be precluded by stock exchange listing requirements, or otherwise objected to on the grounds that they are not in the interests of shareholders.

Amendments to the proposed Fifth Company Law Directive on the structure and management of larger types of EC companies would limit the scope of many structural defences, but even if implemented it is difficult to see that the transfer of controlling shareholdings in European companies will become as practicable as in the UK.

Regulatory factors will also determine whether it will be

The approach of European countries to merger control varies considerably between individual countries and the European Commission has long been pressing for agreement for a mechanism under which competition issues can be considered under Community-wide criteria.

The EC Merger Regulation, which came into effect last Friday, provides for vetting of large transactions on competition grounds at Community level. However, as a result of a number of exceptions and last minute compromises, the Regulation falls far short of the principle of "one-stop" control for all EC mergers.

The turnover thresholds which trigger the regulation are to be reviewed in 1993, but meanwhile it is estimated that only between 40 and 50 transactions a year will fall within its ambit. The vast majority of transactions will escape the regulation and will still fall to be dealt with under the domestic merger control laws of the member states affected.

There may well be difficulties with the new Regulation in

practice. It remains to be seen whether the Commission will be able to work within the time periods envisaged in the context of a big transaction.

The great majority of European companies do not have wide public shareholdings. As a result most mergers or acquisitions will be made by way of private agreement between the selling company or group of shareholders and the buyer. Takeover regulations are, in most cases, irrelevant.

In the UK, out of the 238 cross-border transactions recorded in 1989, only 64 involved public offers of quoted targets; outside the UK only 24 public offers were recorded.

It is also worth noting that, of these, only a small proportion were hostile. The countries with the most developed system of regulation for the conduct of public offers are the UK and Ireland, where public takeovers have historically been far more common, and where the non-statutory Panel on Takeovers and Mergers has overseen the conduct of public takeovers for over 20 years.

Other countries, for example Belgium, France and Spain, Italy and Portugal, have introduced or are introducing legislation. The proposed 13th Company Law Directive, in its current form, would require statutory regulation for the conduct of public offers in member states.

In many aspects, the regulation will simply reflect the existing principles of protection offered by the UK Code and available in some other states. However, there is concern in the UK that statutory regulation will prove too inflexible for the securities markets and in practice lead to a much lesser degree of shareholder protection than is currently afforded by the non-statutory Panel.

In spite of the approach of 1992, the patchwork of legal and non-statutory regulation currently in place throughout Europe is likely to remain for the foreseeable future.

M & A Statistics have been provided by Translink. The author is a partner in City solicitors Simmons & Simmons and a former Secretary of the Panel on Takeovers and Mergers.

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group, left the shares a higher at 34p.

The sharp raid was blamed by traders for a steep fall in WFF, the world's biggest advertising agency. The shares lost almost 21 in light selling but bounced back to 36p after the market sought cheap stock. WFF ended at 36p, still a fall on the previous day.

Employees, although the move was described by one trader as "unjustified", were not hurt.

Northumbrian was the star performer in a generally firm waters sector, with the shares responding strongly and closing 10p higher at 183p after buying from Kleinwort Benson Securities. The latter took a

prices lost ground and brokers' houses recommended a market sell-off.

Shell, still unsettled by the Kleinwort "reduce" recommendation, dropped 10 to 457p as the turnover of 8.6m shares was valued at 838p.

The British Gas lost 3 1/2 to 205p following the cautious stance

to 35p. Property shares presented a better picture, falling from 40p to 28p, and moved up 10 to 23 1/2p after a recommendation by Smith New Court, while Land Securities added 10 to 46p. Hamam moved up 1/2 to 2 1/2p, and the 100 shares moved up 8 to 52 1/2p, helped to some extent by an increase of 0.5 per cent to 5.2

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AUTHORISED UNIT TRUSTS

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Run	Time	Area	Height	Area%	Height%	Ident
1	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
2	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
3	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
4	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
5	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
6	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
7	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
8	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
9	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
10	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
11	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
12	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
13	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
14	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
15	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
16	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
17	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
18	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
19	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
20	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
21	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
22	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
23	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
24	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
25	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
26	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
27	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
28	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
29	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
30	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
31	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
32	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
33	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
34	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
35	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
36	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
37	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
38	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
39	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
40	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
41	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
42	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
43	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
44	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
45	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
46	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
47	1.10	1.0	0.00	0.00	0.00	CH ₂ Cl ₂
48	1.10	1.0	0.00			

Japan Sept 23	77.87	83.27	1.78	80 h
European Sept 26	77.87	83.27	1.78	80 h
Latin American Sept 29	75.39	80.83	1.65	Equal

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Worksheet, Exp. Fee Acc.	51.40	1.40	---	---
Worksheet, User Cos.	80.79	0.80	---	---

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

More anxiety over ERM

STERLING drifted lower yesterday as oil prices declined, albeit marginally, for the second day running and worries resurfaced over the timing of the pound's entry into the European exchange rate mechanism. The dollar had a mixed day, while the strength of the Spanish peseta forced the Bank of Spain to intervene.

The crisis in the Gulf has focused attention on the vulnerability of most European economies to oil imports. The UK is a small net exporter of oil and has benefited from higher oil prices, but yesterday it suffered from easier energy prices. Sterling opened at DM2.9363 and then drifted below DM2.93. Dealers said the selling pressure on sterling was not heavy.

The pound came under pressure after Mr John Major, the chancellor of the exchequer, said the rise in oil prices was likely to feed more quickly into UK inflation than in other countries. He added that higher energy prices would depress economic growth.

The market was initially of the opinion that Mr Major's comments meant that the early entry of sterling into the ERM was less likely. However, many analysts said the market had misinterpreted his remarks.

Mr Kit Juckes, international economist at Warburg Securities, said Mr Major had been restating his view that future movements in inflation would determine when sterling joined the ERM. "Under this view, early ERM entry is still perfectly possible."

Sterling closed lower at DM2.9300 compared with the previous London close of DM2.9363, at \$1.8640 from \$1.8765, at ¥255.75 from ¥267.50, and at FF9.8250 from FF9.8250. But it firmed to SF2.4425 from SF2.4400. The Bank of England's sterling index declined 0.7 to 93.1.

In New York, the pound rallied to finish at \$1.8725, and the dollar was mixed in this trading and closed below the day's strongest level against the D-Mark. A remark by Mr Karl Otto Pöhl, president of the Bundesbank, that the German central bank will not make concessions on price

stability, in order to stimulate the East German economy, led to some late selling. Mr Pöhl's comments suggested that monetary policy could be tightened if higher oil prices threaten to boost German inflation. However, the market believes the US is in no position to match any rise in rates in Germany. The decline in oil prices did provide some support for the US dollar. Furthermore, there is a growing belief that the US will not introduce any early easing in monetary policy.

The dollar ended higher at DM1.5720 from DM1.5640, at SF1.3110 from SF1.3005, and at FF7.5263 from FF7.5263; but eased to ¥137.20 from ¥137.25. The dollar's index finished 0.5 higher at 62.8. Spain's high interest rates lifted the peseta. The Bank of Spain was forced to sell pesetas for dollars. The D-Mark closed at FF2.25, up 0.01 points.

EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Rate	% change	% spread	Intervention
Spanish Peseta	166.639	128.590	-3.27	4.20	37
French Franc	6.5596	6.5596	0.00	0.00	-1
Italian Lira	2036.268	2036.268	0.00	0.00	-1
Belgian Franc	40.3399	40.3399	0.00	0.00	-1
German D-Mark	2.0048	2.0048	0.00	0.00	-1
Dutch Guilder	2.20371	2.20371	0.00	0.00	-1
United States	7.46361	7.46361	0.00	0.00	-1

Changes are for Ecu, therefore positive change denotes a weak currency adjustment calculated on Financial Times.

POUND SPOT - FORWARD AGAINST THE POUND

Day's period	One month	Three months	Six months	One year
US	1.8720-1.8730	1.8720-1.8730	1.8720-1.8730	1.8720-1.8730
Canada	2.2700-2.2710	2.2700-2.2710	2.2700-2.2710	2.2700-2.2710
France	6.5596-6.5596	6.5596-6.5596	6.5596-6.5596	6.5596-6.5596
Italy	2036.268-2036.268	2036.268-2036.268	2036.268-2036.268	2036.268-2036.268
Japan	137.20-137.25	137.20-137.25	137.20-137.25	137.20-137.25
Spain	166.639-166.639	166.639-166.639	166.639-166.639	166.639-166.639
Sweden	136.75-136.75	136.75-136.75	136.75-136.75	136.75-136.75
Switzerland	2.0048-2.0048	2.0048-2.0048	2.0048-2.0048	2.0048-2.0048
UK	1.0000-1.0000	1.0000-1.0000	1.0000-1.0000	1.0000-1.0000

Commercial rates taken from the end of London trading. Six-month forward dollar 1.8640-1.8640, 12 month 1.8440-1.8440.

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FINANCIAL FUTURES AND OPTIONS

LIVE US TREASURY BOND FUTURES

Strike	Call	Put	Settlement
70	4.32	4.32	4.32
71	4.32	4.32	4.32
72	4.32	4.32	4.32
73	4.32	4.32	4.32
74	4.32	4.32	4.32
75	4.32	4.32	4.32
76	4.32	4.32	4.32
77	4.32	4.32	4.32
78	4.32	4.32	4.32
79	4.32	4.32	4.32
80	4.32	4.32	4.32
81	4.32	4.32	4.32
82	4.32	4.32	4.32
83	4.32	4.32	4.32
84	4.32	4.32	4.32
85	4.32	4.32	4.32
86	4.32	4.32	4.32
87	4.32	4.32	4.32
88	4.32	4.32	4.32
89	4.32	4.32	4.32
90	4.32	4.32	4.32
91	4.32	4.32	4.32
92	4.32	4.32	4.32
93	4.32	4.32	4.32
94	4.32	4.32	4.32
95	4.32	4.32	4.32
96	4.32	4.32	4.32
97	4.32	4.32	4.32
98	4.32	4.32	4.32
99	4.32	4.32	4.32
100	4.32	4.32	4.32

Estimated volume total, Call 505 Put 1500
Previous day's open, Call 1177 Put 1272

Estimated volume total, Call 505 Put 1500
Previous day's open, Call 1177 Put 1272

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WORLD STOCK MARKETS

AUSTRIA			FRANCE (continued)			GERMANY (continued)			ITALY (continued)			NETHERLANDS			SPAIN			FINLAND			JAPAN			SOUTH AFRICA			AUSTRALIA (continued)			NEW ZEALAND			SINGAPORE			MALAYSIA			THAILAND			INDONESIA			PHILIPPINES			HONG KONG			TAIWAN			KOREA			CHINA			INDIA			PAKISTAN			BANGLADESH			SRI LANKA			BURMA			VIETNAM			CAMBODIA			MYANMAR			NEPAL			BHUTAN			MALDIVES			SLOVENIA			CROATIA			SERBIA			MONTENEGRO			MACEDONIA			ALBANIA			ROMANIA			BULGARIA			GREECE			TURKEY			CYPRUS			ISRAEL			JORDAN			LEBANON			SYRIA			IRAQ			KUWAIT			SAUDI ARABIA			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain			UAE			OMAN			YEMEN			OMAN			QATAR			Bahrain		
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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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